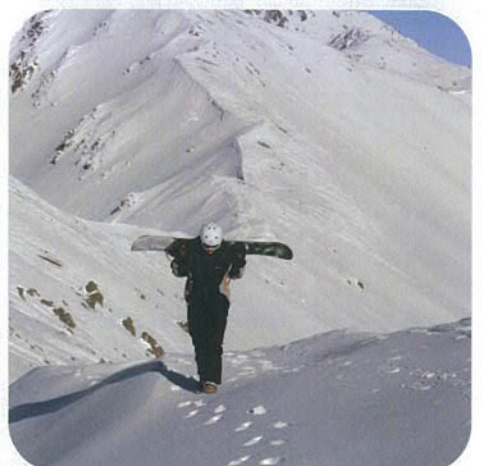


# cheeseman



## 86th Annual Report and Statements of Accounts 2015

Mt Cheeseman Ski Club

## TABLE OF CONTENTS

	Page
1. ANNUAL GENERAL MEETING NOTICE	
1.1 Notice of Meeting	3
1.2 Agenda	
2. OFFICE BEARERS 2015	4
3. MINUTES OF THE 85 <sup>th</sup> ANNUAL GENERAL MEETING HELD ON 16 MARCH 2015	5
4. NOTES OF THE MID SEASON MEETING HELD ON 17 AUGUST 2015	13
5. 86 <sup>th</sup> ANNUAL REPORT 2015	
5.1 President's Report	16
5.2 Treasurer's Review	18
5.3 Committee/Subcommittee Portfolio Reports	
5.3.1 Marketing	22
5.3.2 Events and junior training	23
5.3.3 Membership	23
5.3.4 Staff 2015	24
5.3.5 Mechanical	25
5.3.6 Infrastructure	28
5.3.7 Buildings	29
5.3.8 Lodges	29
5.3.9 Work Parties	30
5.3.10 CSA & SAANZ	30
5.4 Mountain Manager's Report	31
5.5 Other staff reports	
5.5.1 Rooding and Grooming	32
5.5.2 Snow Safety, Field Operations, Ski Patrol	33
5.6 Development Council	35
6. NOMINATION OF PATRON	35
7. NOMINATIONS FOR 2016 MANAGEMENT COMMITTEE	35
8. NOMINATIONS FOR 2016 DEVELOPMENT COUNCIL	36
9. NOMINATION OF AUDITOR	36
10. NOMINATION OF HONORARY SOLICITOR	36
11. FINANCIAL REPORTS (Ainger Tomlin)	37

## 1. ANNUAL GENERAL MEETING NOTICE

### 1.1 Notice of Meeting

#### NOTICE OF ANNUAL GENERAL MEETING

**The 86<sup>th</sup> Annual General Meeting of the Mount Cheeseman Ski Club Inc.  
will be held on Monday 21st March 2016  
at  
the Cashmere Club, Hunter Tce, commencing at 7:30pm.**

***ALL FINANCIAL MEMBERS ARE URGED TO ATTEND***

### 1.2 Agenda

#### AGENDA

- 1 Welcome
- 2 Apologies
- 3 Remembrance
- 4 Minutes of the 85<sup>th</sup> Annual General Meeting
- 5 Matters Arising from the Minutes
- 6 Notes of the Mid Season Meeting
- 7 Matters Arising from the Notes
- 8 Presentation of the 86<sup>th</sup> Annual Report
- 9 Presentation of Financial Reports for the year ended 31 December 2015
- 10 Election of Patron
- 11 Election of Management Committee
- 12 Election of Development Council members
- 13 Election of Auditor
- 14 General Business
  - a. Special Motion "That no item of capital expenditure or maintenance exceeding a value of \$100,000 shall be proceeded with unless 50% of the cash is available after all current debts have been met"
  - b. Other.

#### NOTES

- (i) Please advise the President or Minutes Secretary of any items of General Business prior to the commencement of the meeting.
- (ii) Voting Eligibility: Life Members, Long Service (Paid Up) Members, Adult Members (Active), Student Members (Active), and those Youth Members (Active) who have had their 18<sup>th</sup> birthday prior to 31 December 2015 are eligible to vote.

## **2. OFFICE BEARERS 2015**

**Patron** Dr Robin Gibson

### **MANAGEMENT COMMITTEE**

**President** Cam Lill

**Immediate Past President** Paul Rogers

**Vice Presidents** William Fulton  
Dean Johnston

**Treasurer** David Gibbons

**Committee** Sue Alexander  
Ana Haase  
Alan Hinman  
Ros Service  
Denise Tinga

**Minutes Secretary** Gini McIntosh

**DEVELOPMENT COUNCIL** In recess

**Administrator** Gordon Cockerell

**Honorary Solicitor** Vacant

**Auditor** Ainger Tomlin Ltd, Chartered Accountants

### 3. 2015 AGM MINUTES

#### MINUTES OF THE 85<sup>th</sup> ANNUAL GENERAL MEETING OF THE MOUNT CHEESEMANSKI CLUB INC.

Held on Monday 16<sup>th</sup> March 2015 at the Cashmere Club, Hunter Tce,  
at 7:30 pm

1. Present	<p>Cam Lill (In the Chair), Dave Gibbons, Dave Hinman, Paul Lamont, Denise Tinga, Sue Alexander, William Fulton, Dean Johnston, Ros Service, Gini McIntosh, Mike Crawford, Tony Tinga, Alex Grierson, John Checkley, Debbie Newton, Alan Hinman, Ann Gibson, Rob Gibson, Morris Lewis, Ian Donaldson, Jo Donaldson, Roland Ipenberg, Jan Ipenberg, Luke Grierson, Sue Cumberworth, Adrian Grierson, Daniel Williams, Otis Williams, Baxter Williams, Graeme Matheson, Euan Heffer, Anne Dingwall, Ash Carter, Nick Rutter, Wendy Dudson (33 members in attendance)</p> <p>Minutes Secretary: Gini McIntosh</p>
2. Apologies	<p>Ana Haase, Kate Johnston, Michael Johnston, Bruce Alexander, Paul Dudson, Michael Shand, Tessa Grigg, Ross Bowie, Mike Gillon, Sean Moran, Graham Stephenson, Mal Dowding, Rae Colebourne, Van Colebourne, Ged Irwin, Ginny Gardiner</p> <p>Lateness: Wendy Dudson Early Departure: Daniel Williams, Baxter Williams, Otis Williams</p> <p><b>Motion:</b> That the apologies be accepted <b>Moved:</b> Cam Lill <b>Seconded:</b> Ian Donaldson</p> <p style="text-align: right;"><b>Carried</b></p>
3. Remembrance	<p>Members stood for one minute's silence in remembrance of Steve Redden, Ali Kircher, Stephen Graham, Bill Gibson</p>
4. Minutes of the 84 <sup>th</sup> Annual General Meeting of Club March 17 <sup>th</sup> 2014	<p>Minutes of the 84<sup>th</sup> Annual General Meeting held on 17<sup>th</sup> March 2014 had been circulated with the annual Report.</p> <p><b>Motion:</b> That the minutes be taken as read <b>Moved:</b> Rob Gibson <b>Seconded:</b> Sue Cumberworth</p> <p style="text-align: right;"><b>Carried</b></p> <p><b>Motion:</b> That the minutes are approved as a true and accurate record of the meeting <b>Moved:</b> Alan Hinman <b>Seconded:</b> Dean Johnston</p> <p style="text-align: right;"><b>Carried</b></p>
5. Matters arising from the Minutes	<p>There were no matters arising from the minutes.</p>

<b>6. Notes on the Mid Season Meeting on 18<sup>th</sup> August 2014</b>	Notes of the mid-season meeting held on 18 <sup>th</sup> August 2014 had been circulated in the Annual Report. There were no alterations to these notes.
<b>7. Matters arising from the Notes</b>	There were no matters arising from the notes.
<b>8. 85<sup>th</sup> Annual Report.</b>	<p><b>Cam thanked Dave Hinman for collating the Annual Report.</b></p> <p><b>Cam Lill</b> referred to his President's report. There were no questions</p> <p><b>Dave Gibbons</b>, Treasurer, referred to his report. It was indicated that Dave would speak to his report later in the meeting. There were no questions at this stage.</p> <p><b>Ros Service</b>, Club Captain, spoke to her Club Captain's report.</p> <ul style="list-style-type: none"> <li>• The short season meant a reduction in events, and therefore a reduced role for Club Captain.</li> </ul> <p><b>Ros Service</b>, spoke on behalf of Marketing Portfolio holder, <b>Ana Haase</b>:</p> <ul style="list-style-type: none"> <li>• Upper webcam was invaluable</li> <li>• Plea for club members to assist with marketing and sales</li> </ul> <p><b>Denise Tinga</b>, Membership Portfolio holder reported:</p> <ul style="list-style-type: none"> <li>• One new member family this season</li> <li>• Three enquiries about membership</li> </ul> <p><b>Cam Lill</b> reported on staffing from last season:</p> <ul style="list-style-type: none"> <li>• Acknowledged the team of staff from last season. A few were lost before the season began, due to the very late arrival of snow, and late opening. They were an exceptional group of staff, several who are returning next season. We thank them for their support.</li> </ul> <p><b>Paul Lamont</b> Mechanical Portfolio holder reported:</p> <ul style="list-style-type: none"> <li>• The short season meant low wear and tear on mechanicals, things are running well, and haven't required a lot of maintenance</li> <li>• Thanks to the team: Cam, Tony, Owen and the mechanical team</li> <li>• Sue Cumberworth queried the cost of buying a pothole compacter, given how important the road is in getting punters up the road.</li> </ul> <p><b>Dean Johnston</b> Infrastructure Portfolio holder reported:</p> <ul style="list-style-type: none"> <li>• Gentle year on buildings due to short season and mild weather until the freak wind event that resulted in major damage to the Day Lodge roof.</li> </ul> <p><b>William Fulton</b>, Building Portfolio holder reported:</p> <ul style="list-style-type: none"> <li>• Repair of the Day Lodge was the major building project, after part of the roof blew off.</li> <li>• This has been a major job that has required funds and labour</li> </ul> <p><b>Sue Alexander</b>, Lodges Portfolio holder, reported:</p> <ul style="list-style-type: none"> <li>• Lodge systems are running smoothly</li> </ul>

	<ul style="list-style-type: none"> <li>• Lodges had relatively little use during the winter season</li> </ul> <p><b>Sue Alexander</b>, Workparty Portfolio holder reported:</p> <ul style="list-style-type: none"> <li>• It is a challenge in the current times for members to be available for work parties. Currently a small number of members do so much. Fewer than ten people have done more than ten days each.</li> <li>• Difficult to keep track of work party days worked. This year work party days must be completed by 30 May.</li> <li>• Work party days worked during the winter season will be credited towards the following year's membership subscription.</li> <li>• Sue Cumberworth queried whether it may be possible for flexibility for new members during the season. Management committee will discuss and make decisions about how this will be managed.</li> </ul> <p><b>Dave Hinman</b> reported on Canterbury Snowsports Association (CSA):</p> <ul style="list-style-type: none"> <li>• AGM was last week</li> <li>• A quorum was reached, and there was sufficient enthusiasm to look at restructuring CSA rather than winding it up.</li> <li>• Currently CSA has a nest egg of approx. \$50,000 that clubs may be able to benefit from, but that may become unavailable should the organisation be wound up.</li> <li>• A lawyer CSA member has agreed to look at reconfiguring CSA's constitution to enable this to happen.</li> </ul> <p><b>Cam Lill</b> spoke to his Mountain Manager's report:</p> <ul style="list-style-type: none"> <li>• Very short winter season. With little snow early in the season, the opening of the field</li> <li>• Ski weeks had to be cancelled</li> <li>• Mountain opened on 10 August</li> <li>• Skiing was good, considering the small snow pack and stunning warm weather. Day after day of sunny clear warm days led to diminishment of the snow pack</li> <li>• Final day was 7 September.</li> <li>• Cam thanked members for their support during the winter season</li> </ul>
<p><b>9. Financial Reports for the year ending 31<sup>st</sup> December 2014</b></p>	<p>The Club's financial report had been circulated within the annual report.</p> <p><b>David Gibbons</b>, Treasurer, spoke to his financial report:</p> <ul style="list-style-type: none"> <li>• In order to ensure a sustainable operation, we need to generate an operating surplus of \$200k and 10,000 skier days. Over the last five years we have averaged approximately 4,000 skier days, less than half this target.</li> <li>• If the 2015 season is similar to 2014, the Club will be faced with a very serious financial situation and some difficult decisions.</li> <li>• Of concern, grants and donations are an increasing proportion of the Club's income. Almost 20% of our income was from sources outside members and earned revenue.</li> <li>• A number of members transferred bookings for accommodation, ski weeks, etc, deferring to this year, but resulting in us carrying a liability in excess of \$60k from this.</li> <li>• Club members have donated substantial funds to support the Club through the last season, including a major \$10,000 donation from one</li> </ul>



family; and a \$30k extension of the Grierson/Cumberworth grader loan to its full extent again.

- These donations allowed the club to avoid substantial overdraft.
- The good will of our winter staff in supporting the Club, working 26 days rather than the target of 91 days.
- Some expenses are not able to be reduced even when there is a lean skiing year. This includes the biggest fixed cost - insurance. From 26-Nov-14 the management committee elected to continue insuring the Club's assets for both natural disaster (EQ, avalanche etc) and perils (fire, wind etc) but reduced the insured values on Forest Lodge and Snowline Lodge to indemnity value rather than replacement value (RV). This reduced premiums from \$68k to \$44k. Refer table below:

	RV	IV	Insured Value
Forest Lodge	\$2.35m	\$1.33m	IV - \$1.33m
Snowline	\$3.88m	\$1.63m	IV - \$1.63m
Day Lodge & Workshop	\$3.94m	\$3.01m	RV - \$3.94m
<b>Total Buildings</b>	<b>\$10.164m</b>	<b>\$5.965m</b>	<b>\$6.894m</b>
Lifts	n/a	n/a	\$1.0m
<b>Total Assets</b>			<b>\$7.894m*</b>

- \*Note the "loss limit" for upper mountain assets means the maximum payable for any one claim in respect of the combined losses of snowline, vehicle workshop, Day Lodge and lifts is \$3.0m
- In 2013 we paid less than \$500 interest which increased to \$2K in 2014 as a result of overdraft. We reduced interest by agreeing instalment payments from a number of suppliers.
- Following year end we agreed with our insurer to a cash settlement for the interior Day Lodge repairs of \$97K net of a \$50k excess. Committee has instructed Cam Lill to head this repair to the value of \$60K, resulting in a \$37K saving which will be used to fund other essential areas of the Club including replacement of a section of the ridge T-bar cable and insurance premiums.
- Significant club voucher liability of approx. \$60K which the Committee may, if the future of the Club requires it, need to ask our members to consider waiving.
- Overall, financially it has been an extremely tough year. This is not the first time this has happened. But we are likely to need more support from Club members outside the committee. A huge amount of time and effort is expended by a small number of club members, particularly management committee members.

**Discussion:**

- Sue Cumberworth commended Dave Gibbons, Treasurer, for the clear report of the Club's finances, particularly inclusion of graphs

**Adoption of the  
Financial  
Report**

**Motion:** That the Financial Report for year ending 31<sup>st</sup> December 2014 be adopted.

**Moved:** David Gibbons

**Seconded:** Graham Matheson



	<b>Carried</b>
<b>Adoption of the Annual Reports</b>	<p><b>Motion:</b> That the 85<sup>th</sup> Annual Reports be adopted.</p> <p><b>Moved:</b> Cam Lill</p> <p><b>Seconded:</b> Ann Gibson</p> <p><b>Carried</b></p>
<b>10. Notice of Motion</b>	<p>At the AGM last year we voted to make a constitutional change to the Club Captain role. The proposal is to abolish the Club Captain role, and replace this with an additional committee member. The procedure to achieve this is by way of a notice of motion sent out prior to a General Meeting of the Club. This was done in advance of this AGM.</p> <p>Historically the Club Captain was responsible for organising and conducting skiing and other Club competitions, and to be responsible for the organisation and supervision of ski patrol. Subsequently the ski patrol became part of the professional staff responsibility, and the role of Club Captain was changed. The management committee now works on a Portfolio model, and the current Club Captain, Ros Service, holds a number of portfolios, including matters not part of the Club Captain role. Adopting this change to the committee structure allows all committee members to hold Portfolios to suit the needs of the Club.</p> <p><b>Motion</b></p> <p>"That further to the discussion and resolution at last year's AGM on the future of the Club Captain position on the Management Committee, the meeting agree to make the following changes to the Club's constitution:</p> <p>Clause 12. THE MANAGEMENT COMMITTEE</p> <p>Delete from (a) "...Club Captain and 5 (five) other elected members and.." and substitute "...6 (six) other elected members and.."</p> <p>Clause 18. DUTIES OF COMMITTEE MEMBERS</p> <p>Delete (c) in its entirety.</p> <p><b>Moved:</b> Ros Service</p> <p><b>Seconded:</b> Rob Gibson</p> <p><b>Carried</b></p>
<b>11. Election of club Patron</b>	<p>Rob Gibson has agreed to continue as Club Patron. Appreciation was shown by applause.</p> <p>Rob thanked the committee for their excellent job in managing the affairs of the club over the past year.</p>
<b>12. Election of the Mgt Committee</b>	<p>Cam thanked the committee for their service over the past year. He acknowledged the work of committee member, Ali Kircher, who died recently after a short battle with cancer.</p> <p>Paul Lamont and Dave Hinman have both decided not to seek re-election on the management committee.</p> <p>Both Paul and Dave have given countless hours on the committee over many years. Dave was Club President, and both previously and subsequently served as a committee member, with various responsibilities, including</p>

	<p>production of Cheeseman Chat, representing the Club on CSA, and liaison with DOC. He has also prepared the Annual Report for many years.</p> <p>Paul Lamont thanked the committee and Cam in particular, knowing the amount of work he puts in. Paul commented on the strength of the current committee. Paul said he is retiring because he doesn't have the energy for the committee role, but has valued the camaraderie, and remains committed to the Club. He commended becoming involved in the committee, especially in Marketing/Sales roles.</p> <p>Dave commented that his heart is still very much in the club, and happily steps down knowing that another family member will step up (Dave's son, Alan Hinman, has agreed to be nominated to join the Committee).</p> <p>As the number of nominations received does not exceed the number of positions available, the President declared the below candidates to have been elected unopposed. This was confirmed by acclaim.</p> <p><b>President:</b> Cam Lill  <b>Vice President:</b> William Fulton  <b>Treasurer:</b> David Gibbons  <b>Committee:</b> Sue Alexander, Ana Haase, Alan Hinman, Dean Johnston, Ros Service, Denise Tinga.</p>
<b>13. Election of Development Council member</b>	No nominations were received for the vacancies on the Development Council. Five positions are available.
<b>14. Appointment of Auditor</b>	<p><b>Motion:</b> That Ainger Tomlin is appointed as Auditor for the forthcoming year  <b>Moved:</b> David Gibbons  <b>Seconded:</b> Ian Donaldson</p> <p style="text-align: right;"><b>Carried</b></p>
<b>15. Election of Honorary Solicitor</b>	No nominations have been received. This position remains vacant.
<b>16. General Business</b>	<p><b>a. Special Motion:</b>  That no item of capital expenditure or maintenance exceeding a value of \$100,000 shall be proceeded with unless 50% of the cash is available after all current debts have been met</p> <p><b>Moved:</b> Alan Hinman  <b>Seconded:</b> Graham Matheson</p> <p style="text-align: right;"><b>Carried</b></p> <p><b>b. Day Lodge.</b></p> <p>Cam thanked a number of members who made generous donations to assist with the repair of the Day Lodge after the roof blew off in a freak wind event. Initially members went up the mountain to try to make the building weather proof. Dave Gibbons contacted our insurer, and the same day a loss adjuster arrived to assess the situation, and the following week emergency repairs began. In spite of the speed of action, with the roof breached, water entered the building, and there has been a</p>

significant amount of water damage. Initial repairs were conducted, and a new roof was constructed, the initial work completed by Bates building company. Fenwick-Powell also assessed the engineering required to strengthen the construction of the new roof. Subsequently Dave and Cam met with the loss adjusters, who made an offer of a cash settlement for the reinstatement of the interior of the building. The initial offer was \$78K, which was then negotiated to \$97K, and a settlement was made. These monies have now been paid into the Club's account. Three weeks ago, the interior was stripped out, and the insulation Batts removed from the roof and wall linings. Wiring has been removed, and NZ Foam was engaged to spray the roof with and expanding spray foam insulation, which is very efficient for insulation and wind proofing. Tomorrow, Mal Dowding and Mike Gillon will be on site to complete building work, followed by Morris Lewis to paint. New lighting will then be fitted. Speaker wiring has been installed, to allow new exterior speakers. All Day Lodge repairs will be completed before a booking in May 11/12 for the wedding of former staff member, groomer driver, Ruth Gordon.

#### **c. Strategic Review**

Discussed options for the future:

- ▲William Fulton reported on a meeting with the Evolution Mountain Bike park developers about whether they may be interested in leasing Forest Lodge as mountain bike accommodation. They are still in set-up mode, but were interested in a ski partner for their customers. If Forest Lodge was set up as a going concern, Evolution may be interested in acquiring it in the future.
- ▲Debentures from club members
- ▲Cutting back: Not grooming; Reducing staff; Stopping having a café; etc
- ▲Other partners: NZ Ski;
- ▲Paid professional marketing (commission-based)
- ▲Don't give away cut-price tickets
- ▲Forest Lodge sold or leased as a mountain bike joint venture. Euan Heffer offered to follow up contacts about possible joint venture partners.

#### **d. Work parties**

**Sun 22<sup>nd</sup> March:** Road/culvert gang led by Gini McIntosh & Daniel Williams

**11/12 April:** Shamus's Way work party led by Tony Tinga

**11/12 April:** Firewood party to transport firewood up the mountain led by John Checkley

**18/19 April:** Lodges clean led by Sue Alexander

#### **e. Membership Subscriptions**

A number of members have not paid membership subscriptions. A plea to members to pay these asap, as the Club is reliant on these monies.

Please advise any members thinking of moving to non-active status for this year to let Denise Tinga (Membership Portfolio) know.

Please advise the Club of any changes of email for membership notices, Chat, E-news, etc.

	<p><b>f. Development Council</b></p> <p>Last year there was discussion about the future of the Development Council. Graham Stephenson has indicated an interest in continuing to be involved with this role.</p> <p>Dave Hinman commented that there may be Club members interested in development and strategic planning who could be part of a new look Development Council. This may require some constitutional changes. In the meantime with no members other than nominated Committee positions, the Council remains in recess.</p>
<b>Close</b>	<p>Club President, Cam Lill, thanked the committee for their service, members for their attendance and noted that further work parties will be underway soon. Cam expressed the hope of a very good winter season. There being no further General Business, the meeting was declared closed at 9:50pm.</p>

SIGNED:

DATE:



July 2015

#### 4. MID SEASON MEETING NOTES 2015

##### NOTES OF THE MID-SEASON MEETING HELD ON MONDAY 17<sup>th</sup> AUGUST 2015 AT THE TWISTED HOP, 616 FERRY ROAD, WOOLSTON at 7:30 PM

<b>Present</b>	William Fulton (chair), Cam Lill, Dean Johnston, Dave Hinman, Sue Alexander, Gini McIntosh, Ros Service, Ian Donaldson, Jo Donaldson, Morris Lewis, Alan Hinman, Paul Dudson, Mike Crawford, Andrew Sparks, Ginny Gardiner, Neil Wech, Roland Chisholm
<b>In attendance</b>	Gordon Cockerell
<b>Minutes Secretary</b>	Gini McIntosh
<b>1. Apologies</b>	Ged Irwin, Bruce Alexander, Owen Wilson, Denise Tinga, Tony Tinga, Rob Gibson, Anne Gibson, Sue Cumberworth, Adrian Grierson, Daniel Williams, Baxter Williams, Otis Williams, Wendy Dudson, Brian Bonsell, MaryJane Bonsell
<b>2. President</b>	<p>William Fulton, Acting Club President, opened the meeting and called for items of general business.</p> <p>We viewed a pictorial review of the club's last twelve months.</p> <p>William reviewed events related to the winter season, and summer projects completed in the past twelve months.</p>
<b>3. Mountain Update</b>	<p>Cam Lill, Mountain Manager, reported:</p> <ul style="list-style-type: none"> <li>• The mountain has been open 44 days so far this season.</li> <li>• Small number of closed days due to weather.</li> <li>• A lot of high winds, and some rain, which has taken its toll on the snow. Fortunately most rain has been followed by top-ups of snow. Nor-westerly winds have mainly brought snow, in contrast to last winter when the weather systems tended to be dryer.</li> <li>• Snow pack remains 40-50 cms low down, and over a metre higher up. Regular avalanche control has continued, but snow has remained stable.</li> <li>• Patronage has been good this season. Opening weekend was steady</li> <li>• Mondays and Tuesdays have tended to be slow, with increased patronage later in the week, and into each weekend, although still weather-dependent.</li> <li>• Ski weeks have been running smoothly, and with varied guest numbers. School holiday ski weeks were well patronised, then fewer in the subsequent ski weeks. Wellington week has dwindled in numbers, but they have now opened the week to the public.</li> <li>• Many non-members have visited the field. It would be good to convert some of those visitors to members.</li> <li>• Weekly E-News has kept people in touch with matters on the mountain.</li> <li>• Online bookings are now all occurring on Checkfront, and all accommodation matters are managed on this system.</li> <li>• Staff are working well as a team. Staff have bonded well, with no problematic issues. Instructors are a mix of nationalities, and have worked well. Some stand-out staff members. The gap in our staff is the</li> </ul>

	<p>mechanical/grader position, which was unable to be filled this year, and this is missed by Cam, Owen and James.</p> <ul style="list-style-type: none"> <li>• Dual mountain manager is working well, with seamless handovers.</li> <li>• Lifts, plant and machinery are all working well, but requires ongoing maintenance and repairs.</li> <li>• Snowline Lodge is running very well. Thanks to Sue Alexander for all her work in implementing systems for Snowline.</li> <li>• Refurbished Day Lodge is great. New sound system, large screen TVs, lots of positive comments.</li> <li>• Summer projects include new fuel tanks, lunch rock track,</li> </ul>
<b>4. Financial Update</b>	<p>Gordon Cockerell, Club Administrator, gave a brief overview of finances in the absence of a detailed report by the Club Treasurer.</p> <p>Figures in the bank at end of July.</p> <p>The first Saturday of the school holidays our turnover was \$24K, which was our best day for many years.</p> <p>2011 \$59K 2012 \$28K 2013 \$30K 2014 \$-80K 2015 \$75K</p> <p>Day Lodge insurance was paid out at \$97K. With very good management, the Day Lodge repair was completed below budget.</p>
<b>5. Portfolio Reports</b>	<p>Sue Alexander reported on the committee decision to have a celebration of the refurbished Day Lodge and official opening of the AliWay. This will be on the night of 5<sup>th</sup> September, the weekend of the Club Champs, a banquet in the Day Lodge with music, slides, and speeches about the Day Lodge history.</p> <p>Dave Hinman reported on an informal celebration of the AliWay when Jane and Catherine Kircher came up for the day during Fine Wine Week.</p> <p>Ana Haase reported on matters relating to her Marketing portfolio: good press coverage with photos of our snow on page 2 and page 3 of The Press.</p> <p>Ros Service reported that P&amp;Is is coming up this weekend with 200 primary and intermediate racers entered. Good club support for helping with this. Undie 500 and Pirate Day</p> <p>Dean Johnston reported on matters related to his Infrastructure portfolio. Day Lodge will be completed, involving sound channels, race results on screen, Forest Lodge roof, insulation and recladding Snowline, lift and cuckoo shed, iron for Gibson wing roof, and diesel storage tank replacement.</p>
<b>6. General Business</b>	<ul style="list-style-type: none"> <li>• William Fulton tabled a request for an expression of interest for Forest Lodge being used as a bike chalet summer operation from November to May being prepared by Paul Rogers, former president of the club. Committee has taken the decision for the expression of interest to be made public.</li> </ul>



	<ul style="list-style-type: none"> <li>• Dave Hinman raised the issue of communications, making people welcome on the mountain, making connections with people while they are skiing and in the lodges. Important we get things right on the website, weather update, snow update, whether chains are required on the road, changes to the road conditions, decision to close the lifts at 4pm rather than 4:30.</li> <li>• Discussion about safety and chains and our road. Discussion about communicating about requirements for our road and changes over the course of the day.</li> <li>• Ros reported that more beginners ski packages have been sold this year than the past several years.</li> <li>• Good feedback re food this year. Occasionally meals a bit on the small size for big blokes</li> <li>• Andrew Sparks commented on Cheeseman having a very good product, excellent systems in our lodges, huge marketing effort, improvements every year.</li> </ul>
<b>Close</b>	There being no further business the meeting closed at 9.20pm for a social hour



Full car park - July 2015



## 5. ANNUAL REPORT 2015

### 5.1 PRESIDENT'S REPORT – Cam Lill

What a contrast in seasons! After the disastrous season of 2014 it was a relief to see the snow arrive for the 2015 season to get started on time. With all preparations completed the lifts opened for business on the 27 June and we had a week up our sleeve to bed things in before the busy school holiday weeks arrived. A solid season followed and we closed for business on Sunday 27 September with just enough snow on the ground around the base area having done some push work with the groomers during the days prior to closing – all in all an excellent season which hopefully can now be repeated a few times over! There will be some more facts & figures regarding the season in the various other reports in the Annual Report so I hope you'll take the time to read through them and as always there will be a chance to discuss any related matters at the AGM.

Obviously our hands had been pretty much tied in terms of new projects over the previous summer due to budget constraints after the 2014 season but nevertheless the routine maintenance and small repairs were carried out as required. The single biggest project over the 2014 – 15 summer (and in recent summers) was the repair of the Daylodge roof and internal refit. At the time of the last AGM the building was watertight, we had reached a cash settlement with the insurance company for the internal repairs and had just got underway with these. It was great to be able to report that the project came in on budget and was completed by the end of April in time for a booking in early May. In true club fashion we held a re-opening party / banquet on the evening of Saturday 5 September, co-incidentally the 10<sup>th</sup> anniversary of the original opening function and party in 2005! The evening was a great success and reminded us that we should do this type of thing on a more regular basis.

With a more regular type season we enjoyed a more regular income which always makes life easier and more stress free for all concerned! Our Treasurer Dave Gibbons did an excellent job managing the finances through the tight spot until income started to flow on opening day and financial day to day life has been much healthier over the recent summer months since the 2015 season closed.

We continue to make funding applications for specific projects – obviously some are successful and some are not. We would like to acknowledge and thank the Christchurch Earthquake Recovery Trust for a generous grant of \$10,000 towards the new Lunch Rock track.

In general the season ran smoothly with minimal major issues. As always there are normally a string of niggles to deal with during the first couple of weeks after opening but then normally things get into a routine and we flush out the gremlins which seem to accumulate over the off-season! The staff team (see staff report), headed this year in a shared Managers role by Owen Wilson and myself, worked very well together with no fuss - it certainly made the job a pleasure. Thanks to William Fulton for stepping in as Acting President during my 3 month stint up the hill.

The Committee have met regularly over the past term and have made some good headway on various projects. Again with a good strong season there is less "firefighting" required and the focus can be on moving forward with various plans and projects. "The Growth Plan On A Page" was reviewed late in 2015 and we were able to tick off some of the objectives listed when it was created. Being a living document it was updated and items added to focus on.

Unfortunately the Development Council looks to be now defunct. There have been no meetings for over 2 years and the Management Committee now has much of the longer term objectives in its scope. With it getting harder to inject new blood into even the committee or sub-groups it is looking highly unlikely to fill the Development Council with members. The incoming committee will need to make some decisions around the Council's future and make some recommendations to the membership.

The future of Forest Lodge has seen a lot of discussion lately and will need some careful thought by a smaller group over the next term. Over recent summers the club has seen good growth in the summer business with Forest Lodge being at the core of it. At the Mid-Season meeting we told members we would be seeking expressions of interest from businesses, groups or individuals to run Forest Lodge, in the first instance, for the summer months. We began conversations with Chill Studio / Stu Waddell late last year and agreed upon a term for this summer which will be reviewed at the conclusion of summer trade. Chill are still getting into the market and we have recently had the first scheduled review and will be meeting monthly until winter at which point further discussions need to occur on whether the winter operation will revert back to the club or another contract is negotiated with Chill. It's a positive start but we must remember we have an aging asset (the building) which will need some significant investment in maintenance very soon so there's still a lot of water to go under the bridge yet!

We currently have 3 big projects this summer (2015 – 2016) which include the following:

- Lunch Rock Track
- Fuel Tank Upgrade
- Gibson Wing Re-roof

Again many of these will generally go un-noticed but are essential in either staying compliant or are just general upkeep of our existing infrastructure. The new track will be actual visual progress for visitors and will make their experience of the slopes that much more enjoyable – especially for the beginner / early intermediate market.

Funding these projects is always a challenge but with a mix of grants, club monies and volunteer efforts we generally get through them and often a staged approach with projects is a way to make them happen.

Club membership numbers remain much the same – as some leave we tend to see a few new members come on board which generally means a fairly static number. People has less time to commit these days for a variety of different reasons and this shows within member numbers and also the ability for members to commit time to workparties. This in turn means we are more reliant on outside contractors to undertake projects or part projects. We have undertaken many joint projects in recent times between paid professional and club members and I'd have to say it's generally worked very well with a good outcome at the end. Some examples include: Power Cable upgrade, Daylodge rebuild, replacement of Ridge T Bar haul rope and reroofing of Snowline Lodge. There's no easy answer in attracting hundreds of new members but we need to keep moving forward and we do a pretty dam good job of what we do so it can't be all bad really!

Gordon Cockerell, the Club's administrator, is retiring from his role at the end of March 2016. We must acknowledge and thank him for his efforts over the last few years. The role has tended to grow a bit with time from its original form but Gordon has always been flexible and able to adapt quickly. We are currently on the search for someone to take on this part time role.

Thanks to Southern Finance, Crombie Lockwood and Fulton Ross Team Architecture who have provided meeting venues for our monthly committee meetings and to Hydrapower Systems / Paul Lamont for the use of the town office and his workshop where many maintenance project are carried out, particularly over summertime.

A big thanks to my Committee team for their hard work and to Rob Gibson as our Patron. We must also acknowledge our membership because without them we won't have a club. Our members contribute in many ways either by physical help, expertise, advice and donations etc. and whilst we don't have the large membership we once had we nevertheless get things achieved and move forward.

2016 will be my 9<sup>th</sup> year as Club President. Maybe I'll need to round it off to 10 with one more term but I think it will be time after that to hang up that hat and bring someone new into the position. As always we are always looking for new people to join the committee and various Sub-groups that make the club tick. There's a lot to think about in the short term – where will we be in another 10 years is always an interesting question but I'm sure our core activity of enjoying the slopes, whether that's on skis or on a board, will always remain dear to many of us!

See you on the slopes during 2016.



**Day Lodge Re-opening party**

## **5.2 TREASURER'S REVIEW – David Gibbons**

### **Financial Results**

It is pleasing to see the financial performance of the Club turnaround from the annus horribilis 2014 year where the perfect storm of uncontrollable events such as the power cable repair, snowline roof replacement, very poor snow conditions and the day lodge roof storm damage all contributing to a year of adversity.

Similar to 2014, we have separated trading activities from non-operating activities to assist in making the financial statements more understandable and enable a "like for like" comparison.

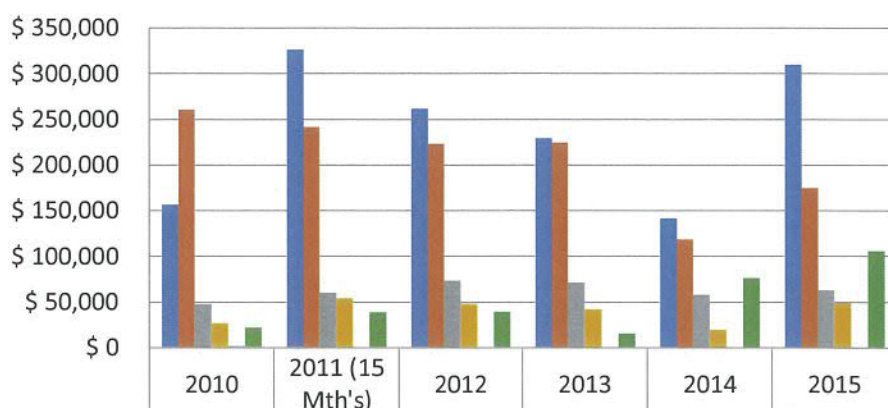
The targeted outcome of this, is that Members can then review and assess the "true" performance of the Club separately from significant projects such as the Daylodge Repairs, which were fully funded by insurance proceeds, and other non-controllable expenditure such as the power cable replacement.

We set our 2015 budget based on opening for 93 days, generating revenues of \$675,000 and delivering an operating profit of \$90,000 and I'm delighted to report that for the first time since 2011, we have actually come close to achieving these expectations.

Members will note that, similar to 2014, the auditors have provided a qualified conclusion following their independent review, primarily based on cash controls. Members should take some confidence that we have a robust daily process to understand exactly how much cash is receipted on the mountain which is reconciled against our revenue reporting system (Skipos). Cash is taken down the mountain and banked on at least a weekly basis (dependent on the sums involved). I am confident that we have as robust a process as can be expected given the nature of our operations and that sufficient separation of duties exists to mitigate any material exposure.

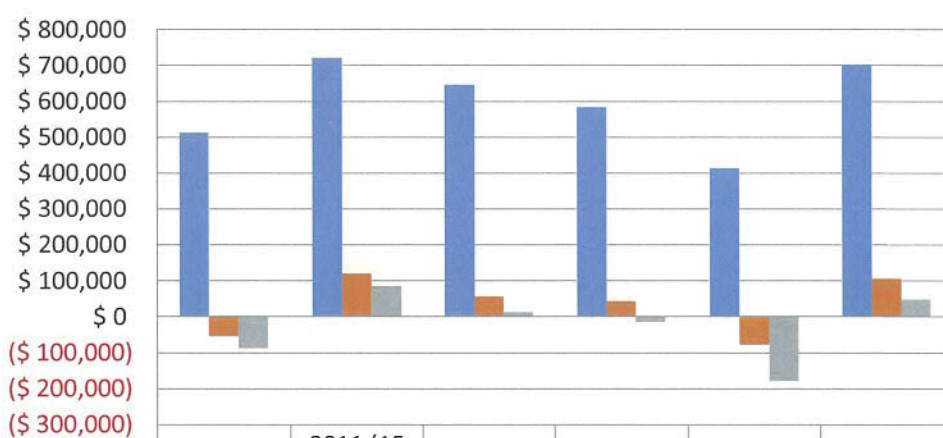
## Financial Performance and Trends

## REVENUE



■ Ski Field Operations	\$ 156,254	\$ 326,388	\$ 261,983	\$ 229,328	\$ 141,975	\$ 310,051
■ Accommodation	\$ 260,187	\$ 241,154	\$ 223,338	\$ 224,351	\$ 118,428	\$ 174,425
■ Members Activities	\$ 47,640	\$ 60,118	\$ 73,527	\$ 71,584	\$ 58,227	\$ 63,063
■ Café	\$ 26,407	\$ 54,069	\$ 47,478	\$ 41,900	\$ 19,823	\$ 49,089
■ Book Sales	\$ 1,005	\$ 261	\$ 139	\$ 37	\$ 0	\$ 0
■ Non-Operating Income (Grants/ Donations/ Insurance Proceeds)	\$ 21,391	\$ 38,606	\$ 38,922	\$ 15,467	\$ 76,135	\$ 106,049

## Financial Performance 2010 - 2015



	2010	2011 (15 Mth's)	2012	2013	2014	2015
■ TOTAL REVENUE	\$ 512,884	\$ 720,596	\$ 645,387	\$ 582,667	\$ 414,588	\$ 702,677
■ Net Surplus from Operating Activities	(\$ 54,627)	\$ 119,702	\$ 55,187	\$ 43,204	(\$ 77,666)	\$ 106,049
■ NET SURPLUS / (DEFICIT)	(\$ 88,353)	\$ 86,136	\$ 13,830	(\$ 15,745)	(\$ 179,726)	\$ 49,001

The overall net surplus from operating activities for the year ending 31<sup>st</sup> December 2015 was \$66,051; which was an increase of \$143,717 (185%) compared to the previous year's deficit of \$77,666.



Importantly earnings before non-cash depreciation charges continue to be positive at \$108,058.

Total revenues of \$702,677 was up by \$288,069 (69%) driven primarily by a 185% increase in lift passes sold, up from 2,171 in 2014 to 6,177 in 2015. Lift ticket sales of \$176,315 were up 259% on previous year's sales of 49,133 and the combination of the increased number of days the field was open (83 in 2015 compared with a paltry 28 in 2014) and overall snow conditions are the drivers for this. The Club benefitted from pre-season sales of discounted lift tickets to the tune of \$50,256 up 13% from 2014 sales of \$44,312.

One of the Club's most unique points of difference, and most profitable activities, is the on field accommodation. Guest nights at Snowline increased by 47% to 2,431 in 2015 (up from 1,651 in 2014) and overall revenues increased by 68% to \$134,884 in 2015. It was pleasing to see a number of new faces in the lodge in 2015 and our early season marketing efforts are certainly driving new skiers to the mountain to experience Snowline. In addition to this, Forest Lodge also generated a further \$38,074 which was down 2% on 2014 due to reduced summer bookings. How we leverage the increased number of people travelling to the area to mountain bike or walk the Craigieburn Trail network is a key focus for the future.

Expenditure management was once again a necessary feature of the Club's overall operations and it is pleasing to report that, whilst total operating expenses increased by 28% to \$530,578, when compared to revenue growth of 69%, we have managed discretionary spending appropriately.

Administration costs remained static at \$23k and despite a \$17.6k increase in vehicle repairs and maintenance, of which \$10k relates to new groomer parts, and an \$11k increase in light, heat and power, savings of \$23k in insurance costs, which reflect reduced sum's insured, mitigate the impact of these increases.

The cashflow focus meant that our cash position during the financial year improved by over \$68k with cash in the bank at 31 December 2015 of \$58,247 compared to an overdrawn position of \$9,796 in 2014. Overdraft overdraft interest totalling \$480 compared to \$2,037 in 2014.

The Club made no principal repayments on the Grierson Loan during the 2015 financial year following the \$30,000 extension of this loan back to its original position of \$92,368. Interest is payable on this loan at 5% p.a and the Club paid the 2015 interest accrued of \$4,946 in January 2016.

## Insurance

The Committee made the following decisions with respect to insurance in November 2014 which have been carried over into the 2015/16 renewal:

	Replacement Value <sup>1</sup>	Sum Insured 2014	Sum Insured 2015
Snowline	\$3,880,000	\$1,630,000 IV	\$1,630,000 IV
Vehicle workshop and daylodge	\$3,930,000	\$3,934,000 RV	\$3,934,000 RV
Forest Lodge	\$2,350,000	\$1,330,000 IV	\$1,330,000 IV
<b>Buildings</b>	<b>\$10,160,000</b>	<b>\$6,894,000 <sup>2</sup></b>	<b>\$6,894,000 <sup>2</sup></b>
<b>Plant (Lifts)</b>	<b>N/A</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>
<b>Total Sum Insured</b>	<b>\$11,160,000</b>	<b>\$7,894,000</b>	<b>\$7,894,000</b>
<b>Business Interruption</b>		\$180,000	\$ -
<b>Vehicles</b>		\$198,900	\$201,900
Public Liability		\$2,000,000	\$5,000,000
Employers Liability		\$500,000	\$500,000
Statutory Liability		\$500,000	\$500,000
Criminal Defence		\$ -	\$1,000,000

<sup>1</sup> Per Knight Frank Valuation 10 Dec 2012

<sup>2</sup> \$3.0m "loss limit" for upper mountain assets- this means the maximum payable for any one claim in respect of the combined losses of snowline, vehicle workshop, daylodge and lifts is \$3.0m

The Insurer paid claims of \$184,684 in respect of the October 2014 Storm Damage to the daylodge including a cash settlement received in the 2015 financial year of \$84,886 (excl GST).

Members will note that due to the Treasurer's position as an employee of the current Insurance Broker, he excluded himself from the decision making process after having recommended to the Committee that full Earthquake cover should be obtained.

### **Our Commercial Model and Longer Term Outlook**

It is useful to reiterate the Club's commercial model needs to deliver sufficient cashflow to achieve the following:

1. Fund the essential upgrade and replacement of existing assets
2. Build a reserve to fund future ski field developments

Following the completion of the 2012 season, the Committee and Development Council determined that in order to achieve these goals the Club needs to generate a minimum net surplus before depreciation of \$200,000 per year and 10,000 skier days from the winter season.

Members will note that our 2015 operating surplus of \$66,051 represents less than 30% of this target and the Club has not delivered an operating surplus in excess of \$120k in the last 10 years.

The strategic review the Committee undertook following the completion of the 2014 season provided focus and clearly identified both climate change and rising operational costs as strategic issues. As mentioned last year, it is one thing to define these challenges; it is another thing entirely to determine specific measures which deliver a sustainable and viable commercial operation.

The Committee continues to work on sound governance and financial management plans to effectively mitigate these risks and ensure the longevity of the Club but it is becoming increasingly clear that the Committee alone cannot overcome these challenges.

As well as its principal purpose as a ski field, the encouragement of non-skier and non-ski season visitor use will become increasingly important as the Club needs to broaden its revenue and engagement with members and non-members alike.

Actively supporting the use of the Club's facilities for both winter and summer activities to groups engaged in activities such as in walking, tramping, mountain biking, curling, parapenting, hang gliding and natural health retreats amongst others is critical.

What is clear is that the Club needs more engagement and support from its members to ensure the values and traditions of the Club are balanced against the need to build a sustainable operation and ensure the Club achieves its 100 year anniversary in 13 years' time.

This is a call to action and I would strongly suggest that all members make an attempt to attend the 2015 AGM. This is undoubtedly the most effective forum for our members to hear first-hand about the Club's current position and longer term outlook.

### **Acknowledgements – Gordon Cockerell**

The Club has been very fortunate to have been able to call upon the guidance of Gordon Cockerell over the past six years in the role of Office Administrator. Since 2010 Gordon has implemented a number of best practise initiatives including the move to online accounting system Xero and improved processes around cash handling, procurement, member invoicing and cashflow management.

Gordon's lasting legacy is a significantly more productive, more transparent and cost effective administrator role. The ongoing operation of the Club is due in no small part to Gordon's efforts and a special acknowledgement is made of Gordon's contribution to the Clubs success.

Gordon will step down as Administrator of the Club on 31 March 2016, but notably has agreed to handover the benefit of his knowledge and intellectual property to his successor.

From a personal perspective I would like to thank Gordon for the passion and commitment he has shown the Club, without which my role would be impossible.



## 5.3 COMMITTEE/ SUBCOMMITTEE PORTFOLIO REPORTS

### 5.3.1 Marketing – Ana Haase

2015 was a fantastic season and snow sells snow. We continued promoting our various My#1 products and had a big push with Grab One and Treat Me to help fill the coffers for the start of the season. 2016 will be interesting with Mt Hutt and Porters dropping the prices of their seasons passes, however they are commercial operations and I firmly believe we have a friendly more approachable ski field and we are going to keep it simple and direct increasing the profile of our ski field and our great on mountain products.



#### **My #1 Seasons Pass and My# 1 Family Pass**

Allowing people to see for themselves how great a ski area Cheeseman is, we will continue to offer seasons passes to non-members. The seasons pass allowed access to the chair lifts for the ski season but not the member benefits such as heavily discounted accommodation and ski week rates. There has already been interest from past seasons pass holders about joining as members.



#### **My #1 High Five Pass**



Looking to attract the ski field hoppers, we will continue promoting the My #1 High 5 Passes. Available in season only these concession tickets include 5 lift passes that can be used throughout the season. Offering great value for money we are looking to push these more in 2016.



#### **My #1 Ski Week**

We all know how great our ski weeks are! And with the fresh new look we are letting people we know we have: 7...days lift passes, Sunday to Saturday; 6...nights' accommodation, Sunday to Friday; 5...group lessons, Monday to Friday; 4...free treats to enjoy during your week; 3...meals a day; 2...airport transfers (optional additional charge) and 1...Awesome week of fun!

Ski Weeks are the Club's bread and butter when it comes to income and we are looking to fill up the weeks throughout the season. Our high level of service is renowned and we need to continue to build on this attracting new and repeat business.

#### **Website**

We successfully combined the webcam with the full mountain report so you can see everything on the mountain from the one page. The next stage is ensuring that our website is mobile friendly and making some updates in the background that make it easier for staff to load the all-important mountain update information.

#### **Online booking system**

Checkfront is going from strength to strength and every month there are new updates that make it even better. 2015 was the first year we have totally used the software to manage our lodges over the winter and the transition from paper to electronic was smooth with minimal bumps along the way. The updates for 2016 will see members being able to use their workparty vouchers to book themselves in for accommodation as well as being able to track their credit balances are. We will update you via e-chat as this is rolled out closer to the start of the season.

#### **Thank You**

A big thanks as always to Pakworld for their continued support and creative time in the production of our brochures and posters. And a special thanks to all those who contribute to the marketing team – the committee, the mountain staff in season and of course the marketing sub-committee, Sue Cumberworth, Ros Service and Dave Gibbons for giving up their time every month to make sure that we can make all these great initiatives happen on a volunteer basis. If anyone else is interested in joining us, please get in touch with me at [marketing@mtcheeseman.co.nz](mailto:marketing@mtcheeseman.co.nz)



### 5.3.2 Events and Junior Training - Ros Service

Our events calendar was smaller than in recent seasons but nevertheless we ran some quality events during the prime of the winter months. Unfortunately the Accountants & Lawyers Corporate day moved back to Mt Hutt despite us successfully running the event for the past few seasons. Thanks to Dave Gibbons for doing his best to keep it at Cheeseman but in the end the bigger players won out!

Despite cancelling the Primary & Intermediate Champs in 2014 there was good interest this season and numbers of entrants was strong at just over 200. With race day locked in for 23 August there was much watching of weather reports in the lead up but luckily the day ran very successfully with Springfield taking the Primary School title and Medbury taking the Intermediate. Generally this is one of our biggest days of the season, but with input from the many club member volunteers who help run this event and the staff, it ran very smoothly. In the lead-up to the P&I race day we ran a couple of all school race practice days where a timed course was set-up and students were encouraged to come to Cheeseman for some practice runs prior to the big event.

The Club Champs were held over the first weekend of September and had good participation from a wide range of members of all ages. A bit of a weather / storm system moved in on the Saturday afternoon which caused a flurry of activity (and snow) to get through the races but the reward after that was many runs in the freshies over the entire mountain once we re-opened the lifts (closed due to poor visibility during the weather front) and had sent away the daytrippers! Saturday night was celebrated with the Daylodge re-opening party. Sunday dawned crisp and clear and the race programme continued for day 2.

Spring also hosted our 2 fun events with the Undie 500 and then Pirate Day on the 2<sup>nd</sup> to last weekend of the season.

We also hosted the Architects & Engineers corporate day but with low numbers in attendance we turned this into a fun social day. With some great food laid out, a timed race course set-up for the corporates to have a run through and the sun shining it was a successful day. We look forward to seeing them back in 2016.

A big thanks to all the Club members who volunteered their time to help with one or more of the events and to the staff, especially the Instructors who were often out early or up late preparing the courses.

#### Sunday Junior Training

Sunday Junior Training was again held on Sunday afternoons this season. For the group of young club members and their friends these sessions offered them quality instruction by the Cheeseman Instruction team in race and freestyle training.

#### School Programme

In 2015 Thorington Primary school again took the opportunity for a group of their students to participate in a weekly ski instruction programme. The feedback for these sessions was positive and it is hoped that this programme can be repeated and expanded in 2016.

### 5.3.3 Membership - Denise Tinga

Membership for the 2015 year was 266 active members, a decline in membership of 32.

9 new members joined the club for the start of the season, including one family group of 4 members:

Adult: 4

Youth: 5

22 new members joined during a membership drive in September, including 4 family groups:

Adult: 10

Student: 1

Youth: 8

Child: 3

12 members returned from non-active status.

61 members moved to non-active status or resigned.

As a comparison, in the 2014 year we had 48 new members, 14 members returned from non-active status, and 44 members moved to non-active status or resigned.

Financial member numbers over recent years:

2015	2014	2013	2012	2011
266	298	273	294	297

#### 5.3.4 Staff 2015 – Cam Lill

Cam Lill	Joint Mountain Manager
Owen Wilson	Joint Mountain Manager
Andrew Dennis	Snow Safety Officer
Caitlin Hall	Patrol & Outdoor Ops
Jeff Rogish	Patrol & Outdoor Ops
James Young	Grooming and Grader Operator
Sophie Martin	Lodge & Guest Manager
Will Crane	Cook & Stores
Peter Dickinson	Ticket Office
Margreet Koetzier	Ticket Office
Margaret Rowden	Cafe
Sian O'Connor	Cafe
Michaela Wegmuller	Rental Tech.
Jack Hall	Head Instructor
Conor Tallon	Instructor
Tom Harms	Instructor
Lilly Hartmann	Instructor
Samantha Moore	Forest Lodge Caretaker

This year Owen & I shared the Mountain Manager Role which I believe worked very well as Owen & I share very similar values regarding the operation and the Club. This new format gave us the opportunity to continue with other business interests and family obligations outside of the club whilst we were off the mountain but to also pursue our passion of running the hill successfully. Once we got into a routine I was on duty Wed – Sat and Owen was on duty for Sun – Tues. On changeover we always ensured we either met, spoke on the phone or left a good set of notes for one another to ensure a seamless handover. The staff all respected whoever was on duty and at no time were there any issues with staff playing off one manager against the other. We learnt of a similar type scenario at Cardona, whilst at a conference there in November, where there are 3 Managers that share the rostered role between them and this also appears to be very successful. Many thanks also to Owen for bearing the load of the school holidays whilst I was away overseas.

We had 6 returning staff members (including myself) for the season several of which were in key roles so this made life a lot easier. The remainder of staff came via recommendations / referrals, adverts and word of mouth. The last appointments were still being made in early June and Sam our Forest Lodge Caretaker was signed up only a matter of days before we headed to the hill.

Again there was a very wide mix of nationalities which included New Zealand, Australian, U.S.A., British, French, Swiss, Dutch and Irish. Everyone got on exceptionally and again many lasting friendships grew over the season. The many social gatherings of an evening at Forest Lodge for skating, ice hockey or curling certainly helped everyone to bond, get along and to release any tensions of day to day life on the mountain.

The one position we weren't able to fill in the end was that of the Grader / machinery operator / mechanical hand. We did have a person in place but in early June they informed us they couldn't fulfil the role due to unforeseen circumstances. This left us very high and dry but luckily Michael Johnston who was back on holiday from his work in Australia was able to cover the position for the 2 school holiday weeks whilst I was away and once I returned the position was covered between myself and James. This was not ideal as it took me away from the base area on occasions but we made it all work and during Spring the workload down the road eased off a bit. Mechanical repairs & servicing etc. were covered mainly by myself and luckily these were fairly minimal but did involve being in the workshop or up a T-Bar tower on several occasions!

This year we honed and perfected the role of Lodge and Guest Manager which is now an important role as guests now expect better service and communication and this was proved even more so with the large number of short stay guests we had this season through the various promotions that were run. Sophie was appointed into this role and after getting to grips with our booking programme, Checkfront, was able to make a good go of the role. Despite her French accent (which most people loved) she was able to get the message across and communicate to guests on a regular basis to keep everyone updated. Once her English got up to speed everyone looked forward to the fun angle she would put on the Saturday night safety and duties talk – "and we wash and we wash and we wash"!

Samantha (Sam) did an exceptional job running Forest Lodge, carrying out the weekly stores program and was also a great part-time cook whilst Will was on days off. Her can do attitude was greatly appreciated by us all and she could turn her hands to almost anything whether it be giving a night-time introduction speech to guests at the lodge or towing a vehicle out of the water table!

Staff rooms all fell into place this year with Room K up in the boot-room again helping to relieve the pressure to house staff that we've had in past years. Michaela and Lilly spent some time off and on at Forest Lodge to keep Sam company when it was quiet down there and this also helped free up extra beds at times.

We had extra help from time to time from volunteers (both members and non-members) in many areas of the operation, ranging from Liftee, Café, Patrol and Ski School – our thanks to these people. We must acknowledge that this is of great help to the fulltime staff and the club and we hope that these people also go away having learnt some new skills for the future.

Owen & I would like to personally extend our thanks to the 2015 staff team for their hard work and loyalty during the season. We hope to see a few familiar faces back in 2016!

### **5.3.5 Mechanical – Cam Lill**

Despite the short season in 2014 we still had to go through the process of all the annual survey and maintenance program over the 2014 – 2015 summer. This included lifts, plant and all machinery.

In general everything ran pretty smoothly during the 2015 season which was great considering it was a strong full season with minimal closed days. Major breakdowns included a broken tiller ram eye to the Edge Groomer and broken ram pivot ball on the grader's blade circle frame. Both these were dealt with in a timely fashion with minimal downtime on either machine. Numerous other minor faults such as blown o rings, hydraulic hoses, failed thermostat in Ridge T Bar drive engine etc. were also sorted quickly in house by myself in most cases.

The NDT (Non Destructive Testing) scans of the T Bar haul ropes were undertaken by Bridon Cookes in late February 15 and unfortunately the Ridge one failed – bad timing after the bad season! Prices were sought for a new 19mm replacement haul rope. We needed in the region of 800m but minimum length is 1000m and this was duly ordered via Bridon Cookes. The cable was manufactured overseas and arrived in NZ in early May. Arrangements were made and the cable was successfully installed, in a joint project with the mechanical team and Bridons Staff, over the weekend of 16 & 17 May 2015.

The cable was supplied with some pre-stretching already done but as with any length of cable under tension it did stretch some more. The lift operated successfully for the first half of the season but got to the point where the tension had backed off do to the new stretch so we had to take the first adjustment out of the hydraulic adjuster on the return bullwheel at the top of the mountain. This seems simple and its actually not too bad to do but we needed a 3 hour weather window to undertake this work – a window we couldn't get for a few days due to winds, snow or extremely poor visibility! Once the adjustment was made the lift ran trouble free for the remainder of the season.

We'd like to thank Bertus and Hayden from Bridon Cookes for the exceptional job they did installing and splicing the new haul rope and we mechanical team certainly learnt a lot that weekend!

A new set of rubber track belts was fitted to the Edge as the old ones had reached the end of their life. Luckily we had a set in stock from a few years ago so no extra financial outlay was required.

The road generally held up ok although the normal wet areas began to develop in spring which we will aim to deal with over this summer's maintenance programme with DOC. The club purchased a small plate compactor during the season and on quiet days in spring staff were sent down to fill and compact potholes which made for smoother travels on the road. The increased traffic during the summer places extra wear and tear on the road and this is expected to increase further as more people visit the Craigieburns and Castle Hill Basin. Discussions regarding road maintenance are ongoing with Chris Stewart at DOC.

Presently we are working away at 2016 pre-season maintenance with the lifts receiving a good going over and rebuild of the downhill sheave assembly of Tower 1 Main T Bar. The Ridge T Bar diesel drive engine is receiving a new head gasket to eliminate pesky oil leaks. To keep the corduroy flowing out nicely from behind the Edge's flexi tiller we have had to invest in some new combs and have been giving Groomer 02 the big going over this summer.

The Landcruisers have steadily plodded through another year and are generally going ok. Both will be receiving some paint and minor rust repairs prior to the 2016 season and number 2 is currently having a transmission issue resolved. For the amount of kms and loads they pull they are exceptionally excellent vehicles and we should see at least another 5 years from these pair before upgrades will be required. Body and interior parts are getting a bit tricky to find which does eventually make it harder to keep them in good condition.

As you will see mentioned in Dean Johnston's infrastructure report, bulk storage diesel tanks are currently in the sights for upgrade and we are about install a new double skinned 2000L tank at the Ridge T Bar drive shed and also purchase a mobile trailer tanker so we can legally transport fuel around the mountain and on the public roads when we need to collect extra fuel from the Sheffield truckstop.

Again a big thanks to the ever shrinking mechanical team whose main members consist of Paul Lamont and Tony Tinga. Thanks also to Hydrapower / Paul for the ongoing use of the Hornby workshop facilities where we carry out may repairs to equipment and gear from the hill.

We would most certainly welcome some new blood on to the team – full training available and some good food and entertainment provided on overnight workparties (after the hard work is done of course!).

### **5.3.6 Infrastructure - Dean Johnston**

Infrastructure is the about planning and implementing the "behind the scenes" services that enable the facilities to support the Club activities – snow sports and summer visitors. The planning is all about what needs maintenance, what is outdated and how to prioritise funding replacements relative to other high priority Club expenditure.

2015 was dominated by the Day Lodge rebuild and the impending diesel tank issue. But there is a significant pile of projects waiting for funding and expertise so we can improve comfort, practicality and reduce staff operational cost.

## Diesel Tank Compliance

Because of the Turoa ski field incident with a large diesel leak; the Minister of Conservation required all diesel tanks in the DOC estates be checked for safety and compliance. DOC and Worksafe have advised we need to replace all our diesel tanks immediately as they are too old and non-compliant with modern leakage safety expectations.

Our initial budgeting work with industry professionals has indicated we can't afford to replace all the tanks in one year. We are negotiating to stage the replacements so we have adequate funds to survive a poor winter and afford other critical maintenance issues. The Ridge lift and Forest Lodge tanks are the high risks and will be removed shortly. Ridge lift tank must be replaced prior to this winter and Forest Lodge will operate with a small tanker trailer.

By the end of the project, we will have replaced the Engine Shed tanks with either one or two smaller tanks and rebuilt the bank behind the tanks to prevent erosion onto the tanks and new dedicated fuel refill pad. More information will be available at the AGM.

## Day Lodge

The autumn 2015 roof rebuild concluded with installing:

- New dimmable LED lights (with generous support from Philips)
- Speakers for the sound system (inside and outside the Lodge) and two large TV's were all wired into the building while the opportunity existed to access the ceiling and wall spaces.
- Prior to the 2016 winter, these systems will be completed. The TV's will be able to connect to a local laptop or central HDMI signal and the sound played over the loud speakers. We'll have multiple zones with independent volume control. The plan is to ultimately have race results and race finish area web cam images available for these TV's.
- We managed to stream a World Cup game and are aiming at movies for kids and good quality AV presentation systems to appeal to educational and business groups.
- The clothes drier ventilation was improved and will be expanded shortly to manage the two driers.
- We've just purchased some large cabinets to house the substantial amount of IT, phone and AV equipment now congregated in the Ticket Office.
- Late this February, we laid a concrete path between Snowline and the Day Lodge walkway with electric heating elements buried in the concrete. The heated path was overdue to minimise the risk of injury from sliding on the packed ice that forms in this busy walkway. Long standing Club member David Brittan is probably the country's expert on this ice melt technology so we are fortunate to have his expertise in this area and access to the Danish technology that David's employer *Devi* can offer.

There are a few other minor projects to consider before this building is finally finished.

## IT and Phones

Phone and fast internet are now vital components of our winter operation; consider the criticality of Eftpos and internet bookings as well as overseas staff communication. A high performance system is required.

The Club could not afford such a "state of the art" "voice over internet" phone system throughout Snowline and Day Lodge if it were not for the huge effort of another long standing Club member (telecom engineer) Sean Moran. This system future proofs the operation for many years to come. The Club's private internet radio link to Castle Hill village was more reliable than the cell phone tower during the week long power outage at the beginning of last winter and we could continue in operation.

Sean is close to completing the solar powered network expansion to Forest Lodge. You may notice the solar panels and cubicle 400m from Forest Lodge that acts as a relay station.

The solar panels on the Lodge roof will be used to power lights, minimise the running time and expense of the diesel generator.

Once Forest lodge is operational, the focus will shift back to Lunch Rock and Top Box. The plan is to improve the location of the Lunch Rock web cam image that shows people in the image.

The most significant future IT project is replacing Top Box with a solar powered repeater cubicle big enough to protect two patrollers from bad weather.

### **Building Support**

With the new Gibson Wing roof just having been installed, we have added a 24 hour power cable for the vacuum cleaner into the corridor of the Gibson Wing.

Work has started on installing the Willis wing female bathroom hairdryer and corridor 24 hr vacuum cleaner electrical socket.

It is hoped to start progressive recladding the Gibson and Willis wings next summer (funding pending). That will include new windows, wind barriers and insulation. It provides the opportunity to install dedicated heater and thermostat wiring as well. Regrettably, we will have to persevere with the odd puff of spindrift on the pillow until then.

Both bathrooms need new heating systems and a proper ventilation to reduce ice build-up in the walls and windows.

Another two small, expensive but highly beneficial projects needing funding to progress will be a review of the dishwashing, sterilisation and accompanying ventilation issues for the Snowline kitchen. With the warmer weather happening towards spring time, it has become necessary for food hygiene purposes to install cooling into the walk in "refrigerator".

### **Mechanical Support:**

Last winter, David Brittan wired one groomer with a battery charger as part of the engine heating system. A charger was also installed in the container for skidoo. We hope to complete the other groomer and grader prior to this winter.

There has been no progress on the main lift Cuckoo Shed electrical system replacement as we have insufficient funds. An interim back-up system will be considered before this winter.

Next summer will be time to program some moderately low cost but long overdue lift safety circuit modernisation.

We are working away at the projects making steady progress. It will be nice when we can achieve some field improvements rather than responding to the continual battle with age and the weather.

As a reminder, the Infrastructure group is responsible for the Club's plumbing, heating, LPG, electrical, IT systems and supporting the building group.

I can report enough maintenance has been kept up during our last lean year to avoid any significant breakdowns.

We made some progress on new things that included:

- Reinforced the Engine Shed foundation from erosion (thanks to Andrew Oliver for excellent excavation and boxing)
- New phone system at Snowline including complete rewiring of phones all phones and internet sockets (thanks to Sean for literally days of tedious work)
- New staff bunkroom K and AliWay (new heating controls, LED lighting, double glazing etc). Thanks to David Brittan and Devi Heating for supply of professional levels of equipment
- Rewired the Snowline Container lights and power for improved safety and convenience
- Enhanced the lights in the Snowline foyers

Yes, we have had the power cable to contend with. All our efforts to relocate and bury the previous cable two years earlier were gut wrenchingly wasted. We were 10 years too late. It was a heroic effort carrying the new cable around the hill side. Part of the fun of being in a Club is that really great feeling working hard in a big team.

Our cable installation on the ground surface exposed to the elements appears unprecedented in electrical circles. The cable was working adequately in winter when it was under load and the faults were occurring in the other three seasons when it had no load. The best technical understanding of the cause of failure was overheating. Under tree cover, we have had no faults (touch wood). Recent tests have shown the cable from Broken River to near our road is still in good condition. Faults

generally occurred where the cable was exposed to solar heating and warm air temperatures at lower altitudes.

We still have 400m of the old cables running partly in the open from the upper road to the Engine Shed and we must budget for replacement. It is a relief to have finally buried all the cable installed in 2014 where it is exposed to the sunshine and lower altitude warmer air. Thanks to the team who gave up their Sunday a few weeks ago to complete last year's task.

With a constrained budget, this year's pre-season efforts will be focussed on finishing the Day Lodge repair and minor repairs such as aging lights.

### **5.3.7 Buildings - William Fulton**

This time last year we were lamenting the loss of the Day Lodge Roof, and hoping that with good luck and management we could get it all put back before the start of 2015 season. Well, we did better than that as everything fell into place and due to the efforts of many and exceptional project management; the Day Lodge was transformed in time for the snow.

The Aliway project was also a success and a fitting tribute to Ali Kircher. Buildings are about people, so every time you take shelter in Aliway, pause and remember the imprint Ali left on Cheeseman.

This summer we resolved to finish the re-roofing of Gibson wing. This was successfully completed in February. This project was a joint effort with Club members involved with the removal of the old roof and wiring. Contractors were responsible for the scaffolding, insulation and new roof. Thanks to Star Scaffolding, NZ Foam, Calder Stewart and Highfly Roofing for their support. Again the project was well managed and with a bit of luck with fine weather it meant we now have a complete new roof on Snowline; cause for another celebration!!!?

The next task is to tackle the re-cladding of Snowline, a project for next summer. In the meantime there are some areas both on Snowline and Day Lodge that need remedial maintenance. These are programmed for the weekend 16/17th April. If you can help, book in for that work party.

Maintenance issues remain at Forest Lodge with an aging roof and deteriorating cladding and clerestory window frames. We need to attend to these issues to ensure Forest Lodge remains a viable asset. Perhaps we need a team of Club members to become the guardians of Forest Lodge. If that interests you, please step forward.

Looking forward our focus needs to be on maintaining and refreshing our current assets, as funding allows. The guest Bathrooms in Snowline are in need of attention, as is the Snowline Kitchen. The list goes on.....!

### **5.3.8 Lodges - Sue Alexander**

The usual Lodges work parties were held pre-and post- winter during 2015. These work parties are an effective way to ensure that the Lodges remain presentable as well as identifying and actioning any repairs. Sundry replacement items were purchased for the kitchen and café. The Snowline guest fridge was taken to town for servicing, although this has not made its operation any quieter and we need to obtain a replacement fridge soon.

This year the Café portfolio was included under the Lodges umbrella so that Sue Alexander could provide support for Jo Donaldson who took on the Café portfolio (outside of the committee). Sue, Jo and Alan Hinman spent many hours updating the Café manual and creating ordering inventories (in liaison with Trents – our supplier) to provide clarity for staff and an audit trail for future years.

Having a dedicated Lodge Manager (Sophie) employed during winter meant that many of the 'little Lodge details' were attended to. At the end of winter all the fleecy blankets and pillow protectors had been washed on the mountain which was a huge help. Sam (Forest Lodge caretaker) was an able overseer of Forest Lodge and she capably dealt to any issues as they arose.

The ongoing challenges associated with our ageing buildings require significant expenditure to address. The Club has rightly prioritised spending on other compliance areas so the focus for Lodges has been on 'doing the best with what we have'.



The Lodges Sub-Committee has not been active for the past year as many of the people have been unavailable. If you are willing and able to assist in any way with lodge matters we'd love to hear from you.

### **5.3.9 Work Parties - Sue Alexander**

The regular tasks of firewood, mechanical work, roads, lodges and repairs were completed by members prior to winter. Between February and May 2015, 202 people-days of work was completed. At this time 80 members were required to complete work parties as part of their adult or student membership obligation. This year we 'closed off' the work parties for 2015 subs on 30 May. Of course this did not mean work parties stopped, but rather work days completed were credited towards the 2016 membership year. People helped out with ski sales in town, volunteered in the café during winter and helped out with on-mountain events such as Primary and Intermediate schools races (P&Is) and associated practice days. The P&I's had twenty helpers ensuring that the day ran smoothly. There were only a few small work party days held during spring and summer. Thanks to everyone who has helped, especially many of you who help out because you want to support the Club and not because you have to!

Rick Ball has agreed to coordinate Work Parties during 2016, so make sure you let him know your availability and the skills you have that may be utilised to help the Club.

### **5.3.10 CSA & SAANZ - Cam Lill**

The Canterbury Snowsports Association (CSA) is still hanging together by a thread! The association is currently very much in limbo, meets very irregularly and to my knowledge currently does nothing for its members or the industry.

The last meeting was held on 23 November 2015 and was attended by about 10 representatives from the various Ski clubs. The purpose of the meeting again was to try and re-establish the future of CSA and whether that was achieved is questionable. Ian Hunt, from Broken River, has drafted a new constitution for CSA in order to allow it to function more easily given the changed nature of its role which the archaic constitution wouldn't allow for. There is to be a follow-up meeting at some stage shortly but this could drag on for some while yet!

Ski Areas Association New Zealand (SAANZ) on the other hand is certainly representing the industry. Cheeseman has been an associate member of SAANZ for around 6 years now (CSA was an associate member and we could attend meetings as we were a member of CSA) and I believe we have shown that as a Club Field we are capable of playing with the big commercial areas. Owen & I attended the Forum and AGM held at Coronet Peak over 13 & 14 April 2015 and the post season conference at Cardrona on 10 & 11 November. These meetings are a good way to keep up with the play on industry standards, initiatives, general issues and a good chance to network with the industry in general.

SAANZ is currently working on a new Code of Practice for the operation of Ski lifts and has engaged Standards New Zealand to be involved with this process which will give us a Standards approved document at the end of the process. The Canadian code is being adapted for our use here which means we will have access to their reviews as they occur and will have a much more up to date code of practice at all times. I am involved with the review committee and our first meeting with standards NZ is on the 8 March.

#### **5.4 MOUNTAIN MANAGER'S REPORT - Owen Wilson & Cam Lill**

The closing passage in the Mountain Managers report for the 2014 season was the hope that 2015 would be a long and white winter season. We all know how that turned out!

That's not to say the 2015 season didn't come without the usual challenges and situations that certainly tested both the mountain crew and our management team.

As reported to the mid-season meeting we opened on schedule and as it turned out conditions enabled us to operate up until our planned closing date of 27 September. That weekend proved to be the last one we could have operated. The weather gods soon took over during the following week with storm conditions that lasted for quite some time. Of the 93 days available to us we were able to operate the ski area for 82 days. Ridge T-Bar operational days were again weather dependant and a period while we waited for settled weather to re-tension the new haul rope also reduced run time.

The weather forecasts issued by MetService during the season were consistently unreliable and proved our greatest frustration. Probably a function of being in an El Nino winter but none the less decision making at times was testing not just for us but for our neighbours as well. On more than one occasion a decision was made not to go open based on the available forecast and weather warnings issued at the time, only to find the forecast conditions did not arise and, well, you can imagine the angst that caused. Storms with fluctuating freezing levels and freezing rain on the access road just added to the fun!

On the subject of the access road once again we witnessed on more than one occasion the effect of poor preparation, poor vehicle maintenance and scant understanding of our mountain environment on the part of just a small minority of our patrons but which affected many. This seems to be becoming an issue not just for us but for the industry as a whole. Whether the Ski Areas Association identifies this as something to be addressed remains to be seen.

As expected patronage dropped off towards the end of August although the Snowline lodge bookings remained strong for the weekends right into September. Some interesting day visitor patterns emerged through the season, Mondays, typically the quietest day of the week, proved not to be in 2015 as a group of home school families made regular visits, enjoying often great conditions with few others to share them with.

From mid-August it was decided to make Forest Lodge available for group bookings only. The current running costs for this lodge simply do not justify keeping it open for only a handful of guests. Work is going on behind the scenes to reduce these running costs but their implementation may take some time.

After some fine tuning our online booking system, Checkfront has proven to be a successful addition to our IT. As we became more familiar with its workings its value as management tool became apparent. I'm sure our occupancy rates will be reported on elsewhere but of note was the number of returning visitors this season. Repeat offenders came from as far afield as the North Island and Australia.

For the 2015 season we trialled a new staff role of Lodge Manager. It took some time to develop the role and train a new staff member into it but as the season progressed it became evident that this is now an important function within our operation.

Our staff team this season would have to be one of the more exceptional groups of people we have had the pleasure of working with. We had a diverse group, brought together from many different countries and backgrounds with all of them gelling into a great team in a relatively short period of time. All departments delivered in sometimes difficult conditions or circumstances. You can never please everyone, but we did see a lot of very happy guests through the season thanks in part to their efforts. At the end of the season all remaining staff expressed an interest in returning for the 2016 season. Recruiting for 2016 will be underway by the time this report is circulated but it will still be too early to be able to confirm whether all positions will be filled with returning staff.

With all the items of machinery, vehicles, plant and equipment we need for our operations you always expect one or two breakdowns. Once again our summer maintenance programme proved invaluable in keeping breakdowns to a minimum with the Ridge T Bar issues mentioned earlier being the only

major mechanical item we had to deal with. The mechanical team's report will likely expand on this topic.

The same can be said for our lodges, yes we did have a few niggles to deal with such as errant thermostats and the like. The winter of 2015 put Snowline Lodge's heating infrastructure to the test. In the early part of the season, two weeks of sustained temperatures below minus 5 through the July school holidays saw us burn through close on 30% of our firewood and we struggled to keep

bunkrooms warm enough at a time we had Snowline at full occupancy. This has been recognised and hopefully an upgrade is in the pipeline.

The end of season pack down was again achieved in 1.5 days. Snow had barely melted off the learners slope before our older groomer, 02, was stripped down ready for a routine going over of the running gear, final drives, wheel bearings and suspension.

The success of the 2015 season can not only be attributed to the colder temperatures and regular snowfalls but also to the hard work and long hours put in both by our mountain crew, paid and volunteer, by our management committee and all the others who contribute their time, energy and ideas into our making our playground operate as best it can.

A sincere thank you, to all who have helped. Let's hope for another long and white winter season in 2016, see you then.

## **5.5 OTHER STAFF REPORTS**

### **5.5.1 Roothing and Grooming - James Young**

#### **Grading and Roothing**

The grader performed faultlessly other than a hydraulic ram breaking it's spear end eye which was an easy fix for the Hydra-power team and the usual Blade cutting edge replacement.

The road is becoming more and more bony with literally hundreds of destructive rocks poking up through the surface. This is due to erosion caused by very heavy rain not flowing into the water table but down the road in rivers. This lack of camber will be an ongoing problem and will take major reconstruction or large building up of the outer edge to rectify. These rocks are now a serious problem for the grader, ruining the cutting edges and jarring the whole machine.

#### **Grooming**

Grooming this season has been nothing short of fantastic. We had continual top ups of snow and the quality of the surface for grooming has been a treat to work with and such great coverage that the piste has extended almost out to the Elephant Holes on skiers left of the main lift.

"The Edge" has also performed fantastically well with the only breakdown being the Spear end eye breaking off one of the two Tiller Articulating Rams. Unfortunately the ram jammed and damaged the spear which was not repairable. Luckily for us Ski Industries had a replacement in stock and after finishing his shift in "02" Cam had The Edge up and running again for the next shift.

As is usual the technical/mechanical backup from Cam and Paul has been tip top and without this fantastic in-house support the machine operations would cost us a fortune.

Due to pressing international commitments TT was not with us for this season and though he was missed and must be kicking himself for missing this most fantastic season I'm sure he will be right into the few technical issues we have to address this summer. In the future we should replace some of the Tiller Flaps which are wearing though. There are a couple of niggles in the "electronic over hydraulic" systems which will take a bit of time to resolve but not a capital expenditure.

All in all a most memorable, fantastic, awesome season. Please can we have some more of the same!

## 5.5.2 Snow Safety, Field Operations, Ski Patrol - Andy Dennis

### SNOW SAFETY:

- The snow gods were very kind to us this season. We had great coverage and a solid settled base throughout the season. 55cm base at 1560m on 7/7(Highest of season). We received almost a meter of snow just about a week from opening. This storm snow helped to get the season started on the right foot and allowed us to open on schedule. With only 135 cms of new snow throughout the season again this storm was our saving grace. Cold temperatures and consistent snow falls through July kept the skiing the "best as it's ever been." August continued to see a wintery mix of snow and rain on almost a weekly basis. September started off with the same trend of weather as August allowing the skiing and coverage to remain great. Even as September progressed we only had a few warm spring days as cool temps continued into the third week of the month keeping the snow from melting too quickly.
- Since we only had one storm deliver over 20cms of snow our main concern this winter was the wind transport of new snow. Many of the snowfalls were in the 5-10 cm range but the winds were severe and the lee aspects were showing consistent class 1-2 avalanches in the road chutes. Chutes A and B being the most common.
- We also had many small wind slab releases inside the ski area, most were mitigated with ski cuts. Common performers were the Sunny Face ridge line and the A-Basin chutes.
- Most of the explosives used this year were in the road chutes. We commonly used two rolls of power gel for each shot, and added a jug of Anfo if we were dealing with stubborn wind slabs.
- When avalanche control was needed this year the team was safe and efficient. There were only a couple delayed starts this season and the field was usually open on time.
- Cam and Owen understood that control work shouldn't be rushed and that the safety of the patrollers and guests come first. They were instrumental in keeping guests and members informed of the work needed to open the field which takes the undue pressure off the control teams.

### FIELD OPERATIONS:

- Main tow ran smoothly throughout the year with only a few (less than 10) partial derails on various towers. The majority of the derails occurred on tower 4 while towers 6 and 7 also had a few partials. The issue at tower 4 seemed to be caused by skiers/riders fading off to the skier's right side of the tow line allowing the cable to come off the up-hill side of the wheel assembly. This problem was quickly addressed with a little snow work from the groomers and some strategic bamboo placement forcing skiers to stay directly under the cable. The wind was the contributing factor in the derailing at towers 6 and 7. Patrol was quick in noticing and fixing these issues which allowed for minimal stoppage time.
- Ridge tow was our biggest concern this season in respect to tows. The newly replaced cable ran very well the first half of the season and we had very few issues. After a couple months of running the tension of the cable had started to loosen a bit causing some electrical issue at the top bull wheel and a few derails on tower 4. All these issues were alleviated by putting more tension on the line by moving the top bull wheel backwards on the top tower. Since that work was completed we've had no issues with the tow.
- The track out of A-basin seemed to be a point of concern for some. With the amount of snow and wind we had through the early months of the season it was difficult to keep the track perfect. The entire staff helped whenever possible to keep the track

ski-able for the expert and intermediate skiers using this terrain. All in all, the track was more than suitable for an egress back to the base area throughout the season.

- As we started having melt-freeze cycles in September the Main tow line became very icy making it extremely difficult for beginners to ascend, especially between towers 1 and 2. Fortunately we had plenty of snow coverage in those areas and Cam was able to run the groomer the entire length of the tow. This created the perfect surface for everyone to ride the tow comfortably and was a much appreciated customer service to our guest.

### SKI PATROL:

- The medical care provided this year was outstanding. With over 20 years of combined experience in the field it would be hard to find a more professional and experienced team.
- Although we had only a few injured skiers this season we still had some significant injuries. Two of those requiring the help of a helicopter to evacuate the injured parties. In both situations the incident ran seamlessly and efficiently. The other injuries this season were considered minor and could be treated in our first-aid room and released.
- Top Box needs to be replaced. It provides little if any protection from the elements. Patrollers are expected to be outside for the day and they need a place to seek shelter and warm up on the mountain.
- Communication is a vital part of keeping this area running smoothly and efficiently. Poor communication leads to frustration on all levels. Committee members need to express their expectations for ski patrol to the Mountain Manager at the beginning of season to avoid conflicting operational decisions based on the conditions and how those conditions affect the opening and closing of lifts and terrain.

### VOLUNTEER PATROL

- Started the season with a roster of 11 interested volunteers (several non-club members) who all completed at least two days on the hill out of the four requested in the volunteer contract. Weather/closed days was a factor in a few cases as it affected scheduled days for a few people. It was fortunate that the majority of these people had considerable experience in one or more areas related to patrolling and were able to be easily trained on the basics of field operations.
- Training calendar was created, however it was difficult to stay on top of as most individuals could only volunteer on weekends, which are also our busier times, so conducting focused training sessions was not always an option given staffing and operational demands on the hill.
- All volunteers were checked off on main T-bar operating procedures, empty toboggan handling from at least the top of main, and basic avalanche beacon searching techniques. Volunteers who attended multiple weekends and/or weekdays were able to gain more experience and complete more in depth training in the areas of loaded toboggan training, beacon searches and RECCO familiarization, weather/snow reports and shadow several accidents and patient assessments.
- Weekend volunteers were instrumental in giving us more eyes and ears on the ski field as far reporting accidents, lift operations, and assisting with routine field maintenance.

## 5.6 DEVELOPMENT COUNCIL

The Development Council has again not met this year, and remains in recess. As noted elsewhere in this report the future of the Council remains in doubt with the Management Committee having taken over most of its roles and at some stage it is likely that a call will be made for the membership to determine its future. There is an opportunity to give the matter further consideration at this year's AGM.

## 6. NOMINATION OF PATRON

The President will propose the motion that Dr Robin Gibson be appointed Patron of the Club for 2016.

## 7. NOMINATIONS FOR 2016 MANAGEMENT COMMITTEE

### PRESIDENT

**Cam Lill** wishes to continue to build financial stability and cash reserves and to continue with ongoing upgrading of club infrastructure to meet current compliance requirements.  
*Member since 2002.*

### VICE PRESIDENTS (2)

**William Fulton** wants the Club to head towards a sustainable future.  
*Member since 2006.*

**Dean Johnston** wishes to maintain the Club's approach to the community, grow its widespread support through open access and moderate pricing. We need to provide the opportunity for outdoor sports, develop the guardianship of our precious environment, implement options for the Club to survive the challenge of climate change, as well as modernise the facilities to be durable, cost effective and comfortable for the wider group of users, and expand into Tarn Basin and provide a wider range of ski experience.  
*Member since 1990*

### TREASURER

**David Gibbons** wishes to balance the retention of the Club's core values with the requirement to build a sustainable commercial operation.  
*Member since 2012.*

## COMMITTEE

**Sue Alexander** wishes to see the smooth operation of the lodges consolidated year round so that we provide a positive experience for all guests which results in more members and guests.

*Member since 1966.*

**Ana Haase wants** to increase the public awareness of the wonderful facilities available at Cheeseman, only 90 minutes from Christchurch.

*Member since 2011.*

**Alan Hinman** wishes to keep the IT systems/infrastructure up to date and operational, and to keep the Club viable for the future.

*Member since 1983.*

**Ros Service** would like to see achieved increasing public awareness of what Cheeseman offers and having an increasing number of day trippers, making Cheeseman a name people know as a ski area.

*Member since 1998.*

**Denise Tinga** wants to keep promoting the family friendly ski area image of Mt Cheeseman through the membership portfolio and in any other way she can.

*Member since 2003*

As the number of nominations received does not exceed the number of positions available, the President will declare the above candidates to have been elected unopposed.

## 8. NOMINATIONS FOR 2016 DEVELOPMENT COUNCIL

*(Note: this is a 4 year position and there are five vacancies)*

Nominations - no nominations have been received.

## 9. NOMINATION OF AUDITOR

The Treasurer will propose the motion that Ainger Tomlin be appointed as Auditors of the Club for 2016.

## 10. NOMINATION OF HONORARY SOLICITOR

A volunteer is needed for this position.



## 11. APPENDIX - AINGER TOMLIN FINANCIAL REPORTS

### **MOUNT CHEESEMAN SKI CLUB INC**

#### **Financial Reports**

**For the Year Ended 31st December 2015**

<b>Contents</b>	<b>Page</b>
Independent Assurance Practitioner's Review Report .....	1
Directory .....	2
Trading Accounts .....	3
Consolidated Income Statement .....	7
Statement of Movements in Equity .....	9
Statement of Financial Position .....	10
Notes to the Financial Statements .....	11
Schedule of Fixed Assets and Depreciation .....	14

**INDEPENDENT ASSURANCE PRACTITIONER'S REVIEW REPORT  
TO THE MEMBERS OF MOUNT CHEESEMAN SKI CLUB INCORPORATED**

*Report on the Financial Statements*

We have reviewed the accompanying financial statements of Mount Cheeseman Ski Club Incorporated, which comprise the Statement of Financial Position as at 31 December 2015, and the Consolidated Income Statement, the Trading Accounts and Statement of Movements in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information.

*Management Committee's Responsibility for the Financial Statements*

The Management Committee are responsible for the preparation and fair presentation of these financial statements in accordance with generally accepted accounting practice and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

*Assurance Practitioner's Responsibility*

Our responsibility is to express a conclusion on the accompanying financial statements. We conducted our review in accordance with International Standard on Review Engagements (New Zealand)(ISRE(NZ)) 2400, Review of Historical Financial Statements Performed by an Assurance Practitioner who is NOT the Auditor of the Entity. ISRE (NZ) 2400 requires us to conclude whether anything has come to our attention that causes us to believe that the financial statements, taken as a whole, are not prepared in all material respects in accordance with the applicable financial reporting framework. This standard also requires us to comply with relevant ethical requirements.

A review of financial statements in accordance with ISRE (NZ) 2400 is a limited assurance engagement. The assurance practitioner performs procedures, primarily consisting of making enquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less than those performed in an audit conducted in accordance with International Standards on Auditing (New Zealand). Accordingly, we do not express an audit opinion on these financial statements.

We are associated with Ainger Tomlin Ltd who assisted with the compilation of the financial statements. We have no other relationship with, or interests in, Mount Cheeseman Ski Club Incorporated.

*Basis for Qualified Conclusion*

Similar to other non profit organisations, controls over cash receipts prior to being recorded is limited, and there are no practical procedures to determine the effect of this limited control.

*Qualified Conclusion*

Based on our review, except for the possible effects of the matter described in the Basis for Qualified Conclusion paragraph, nothing has come to our attention that causes us to believe that the accompanying financial statements do not present fairly, in all material respects, the financial position of Mount Cheeseman Ski Club Incorporated as at 31 December 2015, and its financial performance for the year then ended, in accordance with generally accepted accounting practice.

**AIINGER TOMLIN AUDIT  
CHRISTCHURCH  
10 March 2016**



# **MOUNT CHEESEMAM SKI CLUB INC**

## **Directory**

**As at 31st December 2015**

---

Nature of Entity	Ski Field Operation
Entity Type	Incorporated Society/Registered Charity
Charities Commission Registration Number	CC 40272
President	Cameron Lill
Vice President	William Fulton (elected March 2015)  The Late Alison Kircher  Paul Lamont (resigned March 2015)
Treasurer	David Gibbons
Committee	Sue Alexander Ana Haase David Hinman (resigned March 2015) Dean Johnston Denise Tinga Roz Service Alan Hinman (appointed March 2015)
Date of Formation	20 November 1929
IRD Number	10-414-439
Postal Address	PO Box 22178 Christchurch
Business Phone Number	03 344 3247
Accountants	Ainger Tomlin Ltd PO Box 8237 Riccarton 8440
Bankers	Bank Of New Zealand



# MOUNT CHEESEMAN SKI CLUB INC

## Trading Accounts

For the Year ended 31st December 2015

	Dec 2015 \$	2014 \$
<b>Ski Field Operations Trading</b>		
<b>REVENUE</b>		
Ski Hire	29,715	10,342
Ski Lessons Members	2,551	202
Ski Lessons Non Members	12,285	5,928
Lift Tickets	176,315	49,133
Chill Passes	27,672	25,985
Discount Lift Tickets	50,256	44,312
Five Day Lift Passes	1,985	578
Season Passes	3,822	4,410
Beginner Ski Package	5,448	1,085
<b>Total Revenue</b>	310,051	141,975
<b>LESS COST OF SALES</b>		
Opening Stock	12,940	3,930
Fuel & Oil	18,460	32,692
Other Field Expenses	7,374	3,172
Plant Hire	2,238	8,186
Ski Hire McEwings	14,858	5,226
Subcontractors	26,574	19,529
Wages Mountain Manager	16,455	11,988
Wages Ski Instructors	27,956	14,846
Wages Ticket Office	18,001	3,947
Wages Outdoor Ops & Ski Safety	32,981	20,279
Wages - Ski Rental	8,733	686
Closing Stock	-	(12,940)
<b>Total</b>	186,571	111,541
<b>GROSS PROFIT</b>	123,480	30,434
<b>NET SURPLUS/(DEFICIT)</b>	\$123,480	\$30,434

The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.



# MOUNT CHEESEMAN SKI CLUB INC

## Trading Accounts

For the Year ended 31st December 2015

	Dec 2015 \$	2014 \$
<b>Accommodation Trading</b>		
<b>REVENUE</b>		
Ski Week	64,187	59,964
Snowline Lodge Dinner Bed Breakfast Lunch	70,697	20,336
Forest Lodge Revenue Winter	19,861	5,461
Forest Lodge Hut Fees Summer	18,900	32,613
Snowline Lodge Linen Hire	779	54
<b>Total Revenue</b>	174,425	118,428
<b>LESS COST OF SALES</b>		
Snowline Food & Stores	39,197	19,557
Forest Lodge Light, Heat & Power	-	1,024
Forest Lodge R & M	2,415	1,270
Wages Chef	11,551	6,720
Wages Caretaker	4,707	-
<b>Total</b>	57,870	28,571
<b>GROSS PROFIT</b>	116,555	89,857
<b>NET SURPLUS/(DEFICIT)</b>	<u>\$116,555</u>	<u>\$89,857</u>

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.*



# MOUNT CHEESEMAN SKI CLUB INC

## Trading Accounts

For the Year ended 31st December 2015

	<i>Dec 2015</i>	<i>2014</i>
	\$	\$
<b>Members Activities Trading</b>		
<b>REVENUE</b>		
Club Racing Events	3,456	5,022
Merchandise	1,477	2,098
Subscriptions	45,739	48,707
Vouchers Used	12,391	2,400
<b>Total Revenue</b>	63,063	58,227
<b>LESS OTHER EXPENSES</b>		
Merchandise Purchases	1,863	-
Vouchers Issued	4,137	45,925
<b>Total Expenses</b>	6,000	45,925
<b>NET SURPLUS/(DEFICIT)</b>	<u>\$57,063</u>	<u>\$12,302</u>

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.*



# MOUNT CHEESEMAM SKI CLUB INC

## Trading Accounts

For the Year ended 31st December 2015

	<i>Dec 2015</i>	<i>2014</i>
	\$	\$
<b>Canteen Trading</b>		
<b>REVENUE</b>		
Canteen Income	49,089	19,823
<b>Total Revenue</b>	49,089	19,823
<b>LESS COST OF SALES</b>		
Canteen Expenses	24,901	10,443
Wages	17,260	6,739
<b>Total</b>	42,161	17,181
<b>GROSS PROFIT</b>	6,928	2,642
<b>NET SURPLUS/(DEFICIT)</b>	\$6,928	\$2,642

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.*





# MOUNT CHEESEMAN SKI CLUB INC

## Consolidated Income Statement

For the Year ended 31st December 2015

	Dec 2015 \$	2014 \$
<b>TRADING ACTIVITIES</b>		
Ski Field Operations	123,480	30,434
Accommodation	116,555	89,857
Members Activities	57,063	12,302
Canteen	6,928	2,642
<b>NET SURPLUS/(DEFICIT) FROM TRADING ACTIVITIES</b>	<b>304,027</b>	<b>135,235</b>
<b>LESS OVERHEADS</b>		
Accident Compensation Levies	2,326	4,104
Accountancy Fees	2,400	3,342
Advertising	5,019	7,904
Affiliation Fees	1,000	800
Audit Fees	3,000	2,087
Bank Charges	5,679	3,260
General Expenses	3,821	1,748
Insurance	41,624	64,665
Interest - Bank Overdraft	480	2,037
Interest - Loan	4,050	3,446
Light, Heat & Power	23,561	12,684
Office Expenses	4,045	2,140
Rent & Rates	9,037	9,698
R&M - Accommodation	10,930	16,713
R&M - Leasehold Improvements	69	89
R&M - Plant & Machinery	7,961	7,161
R&M - Sundry	1,306	2,229
R&M - Tows	25,316	5,181
R&M - Vehicles	33,234	15,562
Staff Amenities	5,144	5,465
Telephone, Tolls & Internet	8,146	9,576
Wages Administration	23,581	22,886
Wages Groomer	14,573	9,280
Wages Grader/Mechanic	1,674	845
<b>Total Overheads</b>	<b>237,976</b>	<b>212,901</b>

The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.



# MOUNT CHEESEMAN SKI CLUB INC

## Consolidated Income Statement

For the Year ended 31st December 2015

	<i>Dec 2015</i> \$	<i>2014</i> \$
<b>NET SURPLUS/(DEFICIT) FROM OPERATING ACTIVITIES</b>	<u>66,051</u>	<u>(77,666)</u>
<b>PLUS NON OPERATING INCOME</b>		
Interest Received	26	724
Insurance Proceeds	84,886	-
NZ Community Trust	-	8,500
The Southern Trust	-	15,000
Lion Foundation	-	5,000
The Canterbury Community Trust	8,882	24,366
Donations	9,305	18,068
Sundry Income	<u>2,950</u>	<u>4,478</u>
<b>Total Non Operating Income</b>	106,049	76,135
<b>LESS NON OPERATING EXPENSES</b>		
Cable Repairs & Maintenance	-	66,766
Daylodge Repairs	64,042	-
Snowline Roof Repairs	<u>-</u>	<u>44,789</u>
<b>Total Non Operating Expenses</b>	64,042	111,555
<b>NET SURPLUS/(DEFICIT) BEFORE DEPRECIATION</b>	<u>108,058</u>	<u>(113,085)</u>
<b>LESS DEPRECIATION</b>		
Depn - Buildings & Leasehold Improvement	28,442	28,481
Depn - Tows & Motors	996	1,087
Depn - Motor Vehicles	16,527	21,625
Depn - Plant & Equipment	<u>13,092</u>	<u>15,448</u>
<b>Total Depreciation</b>	59,057	66,641
<b>NET SURPLUS/(DEFICIT)</b>	<u><u>\$49,001</u></u>	<u><u>(\$179,726)</u></u>

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.*



# MOUNT CHEESEMAN SKI CLUB INC

## Statement of Movements in Equity

For the Year ended 31st December 2015

	2015 \$	2014 \$
EQUITY AT START OF YEAR	485,535	665,262
SURPLUS & REVALUATIONS		
Net Surplus /(Deficit)	49,001	(179,726)
Total Recognised Revenues & Expenses	49,001	(179,726)
EQUITY AT END OF YEAR	<u>\$534,536</u>	<u>\$485,535</u>

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.*



**MOUNT CHEESEMAN SKI CLUB INC**  
**Statement of Financial Position**  
**As at 31st December 2015**

	Note	2015 \$	2014 \$
<b>CURRENT ASSETS</b>			
BNZ Cheque Account		58,247	-
GST Refund Due	1(d)	5,376	-
Accounts Receivable	1(g)	15,151	47,698
Stock on Hand	1(f)	1,290	14,950
<b>Total Current Assets</b>		<b>80,064</b>	<b>62,648</b>
<b>NON-CURRENT ASSETS</b>			
Fixed Assets as per Schedule	1(o)	608,874	636,695
<b>Total Non-Current Assets</b>		<b>608,874</b>	<b>636,695</b>
<b>TOTAL ASSETS</b>		<b>688,938</b>	<b>719,343</b>
<b>CURRENT LIABILITIES</b>			
BNZ Cheque Account		-	9,796
BNZ Credit Card		1,821	972
GST Due for payment	1(d)	-	205
Accounts Payable		312	1,157
Accrued Expenses		4,013	63,057
Receipts In Advance		14,448	17,431
Club Vouchers Not Redeemed	1(h)	21,440	28,940
Grants in Advance	6	10,000	8,882
Current Portion Term Loans	5	10,000	11,000
<b>Total Current Liabilities</b>		<b>62,034</b>	<b>141,440</b>
<b>NON-CURRENT LIABILITIES</b>			
Grierson Loan	5	92,368	92,368
<b>TOTAL LIABILITIES</b>		<b>154,402</b>	<b>233,808</b>
<b>NET ASSETS</b>		<b>\$534,536</b>	<b>\$485,535</b>

Represented by;

**EQUITY**

Total Funds	534,536	485,535
<b>TOTAL EQUITY</b>	<b>\$534,536</b>	<b>\$485,535</b>

For and on behalf of the Committee;

 President - Cameron Lill

 Treasurer - David Gibbons

Date

*The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.*





# MOUNT CHEESEMAM SKI CLUB INC

## Notes to the Financial Statements

For the Year ended 31st December 2015

---

### 1. STATEMENT OF ACCOUNTING POLICIES

Mount Cheeseman Ski Club Inc is an Incorporated Society registered under the Incorporated Societies Act 1908. These Financial Statements have been prepared in accordance with generally accepted accounting practices in New Zealand.

The accounting principles recognised as appropriate for the measurement and reporting of earnings and financial position on an historical cost basis have been used.

#### (a) Changes In Accounting Policies

There have been no changes in accounting policies. All policies have been applied on bases consistent with those used in previous years.

#### (b) Differential Reporting

Mount Cheeseman Ski Club Inc qualifies for Differential Reporting as it is not publicly accountable and is not considered large as defined in the Framework for Differential Reporting. All applicable differential reporting exemptions have been applied.

#### (c) Fixed Assets & Depreciation

The entity has the following classes of fixed assets:

- Buildings & Roads
- Tows & Motors
- Motor Vehicles
- Plant & Equipment

All fixed assets are recorded at cost or valuation less accumulated depreciation. Depreciation is charged at rates set by the Committee that reflect the useful lives of the assets.

Depreciation of the assets has been calculated on a systematic basis, so as to progressively write off the assets over their useful economic lives, as shown on the attached schedule .

#### (d) Goods & Services Tax

These financial statements have been prepared on a GST exclusive basis, except for Accounts Receivable and Accounts Payable that are stated inclusive of GST.

#### (e) Income Tax

The Entity is a not for profit entity and, as a registered charity (Charities Registration CC 40272), is exempt from income tax.

#### (f) Stock on Hand

Stock is recognised at the lower of cost and net realisable value.

Stock is made up of diesel, merchandise, lift ticket labels and frozen food.

#### (g) Receivables

Accounts Receivable are stated at their estimated realisable value. Bad debts are written off in the year in which they are identified.

#### (h) Club Vouchers

Club vouchers are issued for voluntary work performed by members. Vouchers may be redeemed



# MOUNT CHEESEMAM SKI CLUB INC

## Notes to the Financial Statements

For the Year ended 31st December 2015

at the club's discretion within an agreed timeframe, which is usually 2 years from the date of issue. This has been extended to 3 years for 2016.

(i) **Grants**

Grants received are recognised as revenue unless specific conditions are attached to the grant and repayment of the grant is required where these conditions are not met. In these cases the grant is treated as a liability until the conditions are met.

2. **CONTINGENCIES**

At balance date there are no known contingent liabilities (2014:\$0) or contingent assets (2014: \$0).

3. **RELATED PARTIES**

From time to time the Club purchases goods or services from companies related to Club Officers. Transactions are on an armslength basis. In 2015 there were purchases from the following:

- CBL Contracting Ltd owned by Cam Lill, President.
- Hydrapower Systems Ltd owned by Paul Lamont, Vice President.
- David Gibbons (Treasurer) is employed by Crombie Lockwood who provide insurance services to the club.

In addition to the above, Gordon Cockerell is employed by the club on normal employment terms.

4. **SECURITIES AND GUARANTEES**

The Club operates a BNZ Business Visa card which has a limit of \$4,000 and the Club also has an overdraft facility of \$80,000.

This facility is supported by the BNZ Bank who hold a debenture over Mount Cheeseman Ski Club Inc assets and undertakings.

5. **LOANS**

Loans, including finance leases, are detailed below along with the original term, security and interest rate as at balance date.

	2015 \$	2014 \$
Loans from Club Members	-	1,000
No security given and no interest to be charged.		
Grierson Loan	102,368	102,368
Commencement Date: 5/1/10, No set Final Repayment Date.		
Proposed 2016 Repayment: \$10,000.00, Interest Rate: 5%		
Security: Champion Grader		
<b>Total Loans</b>	<u>\$102,368</u>	<u>\$103,368</u>



# MOUNT CHEESEMAM SKI CLUB INC

## Notes to the Financial Statements

For the Year ended 31st December 2015

Repayable as follows:

Current Liability	10,000	11,000
Non-Current Liability	92,368	92,368
Total	<u>\$102,368</u>	<u>\$103,368</u>

### 6. GRANTS IN ADVANCE

Grants received which had not been applied to expenditure during the year were as follows:

	2015	2014
Canterbury Community Trust	-	\$3,134
CERT	\$10,000	\$5,748
	-----	-----
	\$10,000	\$8,882
	=====	=====

### 7. CAPITAL COMMITMENTS

Mount Cheeseman Ski Club Inc has the following capital commitments at balance date (2014, \$Nil).

- Lunchrock Track - Committed project spend \$20,000 in 2016.
- Replacement Diesel Tanks - Project estimated cost \$130,000. \$30,000 committed to phase 1 in 2016.

### 8. GOING CONCERN

The continued operation of the club is dependent on the continuation of financial support from lenders, both secured and unsecured.

# MOUNT CHEESEMAN SKI CLUB INC

## Schedule of Fixed Assets and Depreciation

For the Year ended 31st December 2015

Asset	Cost Price	Book Value 01/01/2015	Additions Disposals	Gain/Loss on Disposal	Capital Profit	---- Depreciation ---- Mth Rate \$	Accum Deprec 31/12/2015	Book Value 31/12/2015
<b><u>BUILDINGS &amp; ROADS</u></b>								
Mountain Lodge	298,137	61,038				12 2.5% CP 7,453	244,552	53,585
Forest Lodge	136,385	25,969				12 2.5% CP 3,410	113,826	22,559
Vehicle Shed / Workshop	139,351	48,552				12 2.5% CP 3,484	94,283	45,068
Power Installation	68,028					10.0% CP 0	68,028	0
Mountain Lodge	345,616	252,736				12 2.5% CP 8,640	101,520	244,096
Day Lodge	139,294	105,345				12 2.5% CP 3,482	37,431	101,863
Day Lodge	7,696	6,503				12 2.0% CP 154	1,347	6,349
Water Cylinder	6,000	681				12 12.0% CP 681	6,000	0
Road Development	28,451	19,821				12 4.0% CP 1,138	9,768	18,683
<b>TOTAL BUILDINGS &amp; ROADS</b>	<b>1,168,958</b>	<b>520,645</b>					<b>28,442</b>	<b>676,755</b>
<b><u>TOWS &amp; MOTORS</u></b>								
Main T-Bar Tow	132,666					12 0.0% DV 0	132,666	0
Gardiner Number 2	10,666	9				12 20.0% DV 2	10,659	7
Gardiner Number 3	4,000	3				12 20.0% DV 1	3,998	2
Poma Motor	2,500	3				12 20.0% DV 1	2,498	2
Ridge T-Bar	154,540	6,995				12 6.7% DV 469	148,014	6,526
Noddy Tow	2,925	6				12 20.0% DV 1	2,920	5
Crash Pads	4,628	3,498				12 10.0% DV 350	1,480	3,148
Crash Pads	2,200	1,723				12 10.0% DV 172	649	1,551
<b>TOTAL TOWS &amp; MOTORS</b>	<b>314,125</b>	<b>12,237</b>					<b>996</b>	<b>302,884</b>
<b><u>MOTOR VEHICLES</u></b>								
2002 Polaris Skidoo	4,889	221				12 26.0% DV 57	4,725	164
Briford Trailer	1,956	197				12 30.0% DV 59	1,818	138
1996 Champion Grader Model 720A	85,000	42,520				12 13.0% DV 5,528	48,008	36,992
1991 Toyota Landcruiser VX - CDY949	15,652	4,842				12 30.0% DV 1,453	12,263	3,389
Kassbohrer PB200 Snow Groomer	75,626	26,866				12 30.0% DV 8,060	56,820	18,806
1991 Toyota Landcruiser VX - HJP39	6,087	4,565				12 30.0% DV 1,370	2,892	3,195
<b>TOTAL MOTOR VEHICLES</b>	<b>189,210</b>	<b>79,211</b>					<b>16,527</b>	<b>126,526</b>
<b><u>PLANT &amp; EQUIPMENT</u></b>								
General Plant	20,998	66				12 20.0% DV 13	20,945	53
Radios	21,514	162				12 20.0% DV 32	21,384	130
Office Furniture & Equipment	7,213	101				12 0.0% DV 0	7,112	101
Tool Kit	515	515				12 0.0% DV 0	0	515
New Fuel Tanks	6,210	10				12 20.0% DV 2	6,202	8
Computer	8,759	74				12 20.0% DV 15	8,700	59
Gas Barbeque	835	22				12 0.0% DV 0	813	22
Gas Oven & Fittings	13,607	213				12 20.0% DV 43	13,437	170
Chainsaw	1,289	14				12 20.0% DV 3	1,278	11
Weather Station	9,538	126				12 20.0% DV 25	9,437	101
Skiposs Ticket System,	13,025	226				12 20.0% DV 45	12,844	181
Grader Blade	5,000	402				12 20.0% DV 80	4,678	322
Telephone System	4,029	63				12 31.2% DV 20	3,986	43
MYOB Software	203	1				12 48.0% DV 0	202	1
Motorola GP328 Radios	2,106	1				12 60.0% DV 1	2,106	0
Computer	2,185	3				12 60.0% DV 2	2,184	1
Switchboard Upgrade	5,440	2,135				12 12.0% DV 256	3,561	1,879
Signage	5,740	2,184				12 12.0% DV 262	3,818	1,922
Phone System	4,203	154				12 36.0% DV 55	4,104	99
Communication Radios	1,186	3				12 60.0% DV 2	1,185	1
Tools	1,271	1,271				12 0.0% DV 0	0	1,271
Defibrillator	4,401	242				12 36.0% DV 87	4,246	155
White Fixed Shelves	2,464	1,184				12 12.0% DV 142	1,422	1,042
Furnishings	1,687	236				12 30.0% DV 71	1,522	165
Weatherline Vantage Pro 2	1,584	12				12 60.0% DV 7	1,579	5
Website	3,160	28				12 60.0% DV 17	3,149	11
Forest Generator	6,398	1,806				12 24.0% DV 433	5,025	1,373
Auxiliary Weather Station	11,142	194				12 60.0% DV 116	11,064	78
Radio Repeater Station	8,500	460				12 48.0% DV 221	8,261	239
Skipos System	7,790	441				12 48.0% DV 212	7,561	229
Tait Radio Telephone	970	1				12 80.4% DV 1	970	0
Radio Telephones	2,463	66				12 67.0% DV 44	2,441	22
Acer Notebook	1,230	123				12 50.0% DV 62	1,169	61
Acer Notebook	734	73				12 50.0% DV 37	698	36
Econo Washer	1,912	1,058				12 16.0% DV 169	1,023	889
Ski Gates	6,184	4,359				12 10.0% DV 436	2,261	3,923

The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.

# MOUNT CHEESEMAN SKI CLUB INC

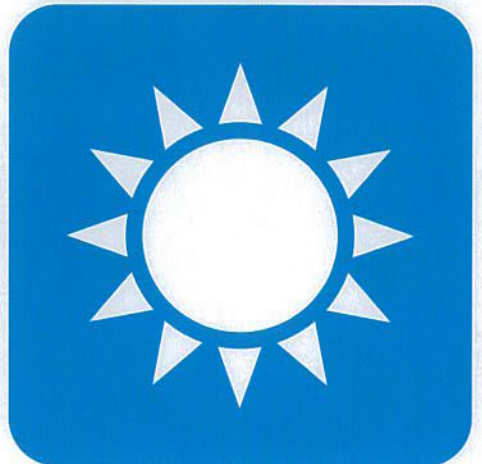
## Schedule of Fixed Assets and Depreciation For the Year ended 31st December 2015

Asset	Cost Price	Book Value 01/01/2015	Additions Disposals	Gain/Loss on Disposal	Capital Profit	---- Depreciation ---- Mth Rate \$	Accum Deprec 31/12/2015	Book Value 31/12/2015
Club Radio Telephones	2,824	80				12 67.0% DV 54	2,798	26
Ski Race Signs	5,775	4,070				12 10.0% DV 407	2,112	3,663
Radio Reception Aerials	2,150	1,486				12 13.0% DV 193	857	1,293
Online Booking Software	8,189	1,279				12 50.0% DV 640	7,550	639
Dishwasher	1,123	622				12 20.0% DV 124	625	498
Track Indicator Sign	2,150	895				12 30.0% DV 269	1,524	626
6 Handheld Radios	3,300	420				12 67.0% DV 281	3,161	139
Snowline Dryer	1,917	1,542				12 13.0% DV 200	575	1,342
Forest Lodge Telephone System	6,415	3,704				12 30.0% DV 1,111	3,822	2,593
Webcamera	7,574	1,662				12 67.0% DV 1,114	7,026	548
Explosive Magazine	6,000	4,637				12 16.0% DV 742	2,105	3,895
Banner Flags	2,025	1,746				12 10.0% DV 175	454	1,571
Stick Blender	1,744	1,068				12 30.0% DV 320	996	748
Float Air Bag	1,776	1,376				12 30.0% DV 413	813	963
10 Transceiver Radios	2,590	1,986				12 40.0% DV 794	1,398	1,192
2 x Float Airbag Pack			1,776			11 30.0% DV 489	489	1,287
3 x Icom F3003 Handheld Radios			1,718			11 40.0% DV 630	630	1,088
Phone System			3,330			11 30.0% DV 916	916	2,414
2 x Monitors & Brackets			2,981			7 50.0% DV 870	870	2,111
Menu Board			694			6 67.0% DV 233	233	461
Plate Compactor			738			5 67.0% DV 206	206	532
<b>TOTAL PLANT &amp; EQUIPMENT</b>	251,037	44,602	11,237			13,092	219,527	42,747
<b>TOTAL FIXED ASSETS</b>	1,923,330	656,695	11,237			59,057	1,325,692	608,875

The accompanying notes form part of these financial statements.  
These financial statements should be read in conjunction with the attached  
Independent Assurance Practitioner's Review Report.







## Mt Cheeseman Ski Club

PO Box 22 178, Christchurch, New Zealand

Christchurch Office: Phone – 03 344 3247

Fax – 03 344 3300

Enquiries – [office@mtcheeseman.co.nz](mailto:office@mtcheeseman.co.nz)

**cheeseman** 

[www.mtcheeseman.co.nz](http://www.mtcheeseman.co.nz)