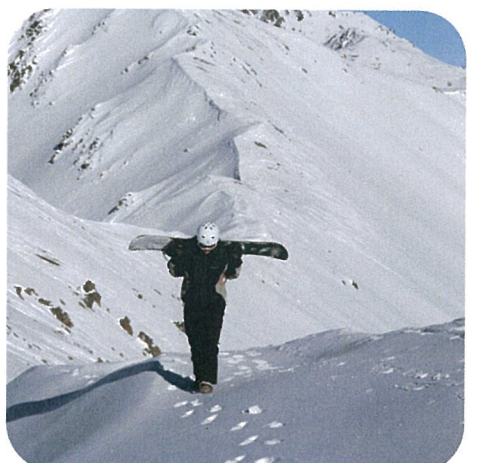
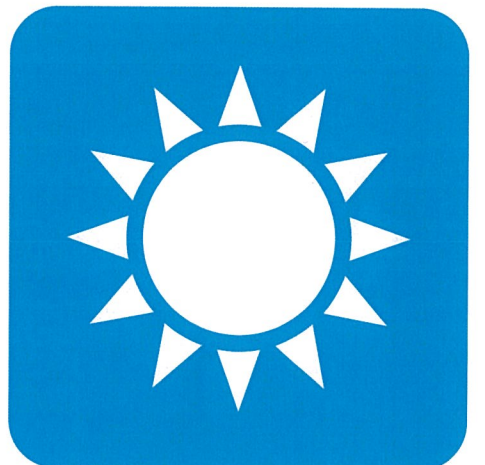
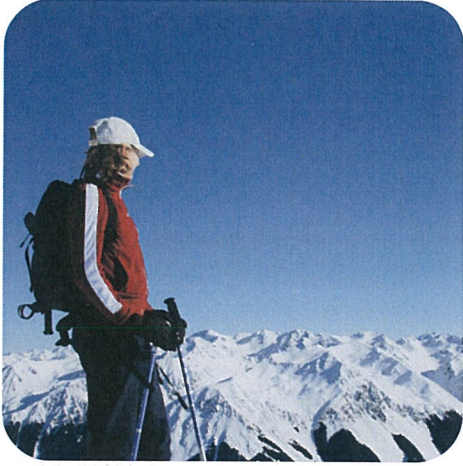


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87th Annual Report
and Statements of Accounts
2016

Mt Cheeseman Ski Club

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1. ANNUAL GENERAL MEETING NOTICE

1.1 Notice of Meeting

NOTICE OF ANNUAL GENERAL MEETING

The 87th Annual General Meeting of the Mount Cheeseman Ski Club Inc.
will be held on Monday 20th March 2017

at
the Cashmere Club, Hunter Tce, commencing at 7:30pm.

ALL FINANCIAL MEMBERS ARE URGED TO ATTEND

1.2 Agenda

AGENDA

- 1 Welcome
- 2 Apologies
- 3 Remembrance
- 4 Minutes of the 86th Annual General Meeting
- 5 Matters Arising from the Minutes
- 6 Notes of the Mid Season Meeting
- 7 Matters Arising from the Notes
- 8 Presentation of the 87th Annual Report
- 9 Presentation of Financial Reports for the year ended 31 December 2016
- 10 Election of Patron
- 11 Election of Management Committee
- 12 Election of Auditor
- 13 General Business
 - a. Special Motion "That no item of capital expenditure or maintenance exceeding a value of \$100,000 shall be proceeded with unless 50% of the cash is available after all current debts have been met"
 - b. Other.

NOTES

- (i) Please advise the President or Minutes Secretary of any items of General Business prior to the commencement of the meeting.
- (ii) Voting Eligibility: Life Members, Long Service (Paid Up) Members, Adult Members (Active), Student Members (Active), and those Youth Members (Active) who have had their 18th birthday prior to 31 December 2016 are eligible to vote.

2. OFFICE BEARERS 2016

Patron Dr Robin Gibson

MANAGEMENT COMMITTEE

President Cam Lill

Immediate Past President Paul Rogers

Vice Presidents William Fulton
Dean Johnston

Treasurer David Gibbons

Committee Sue Alexander
Ana Haase
Alan Hinman
Denise Tinga

Minutes Secretary Gini McIntosh

DEVELOPMENT COUNCIL In recess

Administrator Charlotte Bryden

Honorary Solicitor Vacant

Auditor Ainger Tomlin Ltd, Chartered Accountants

3. 2016 AGM MINUTES

**MINUTES OF THE 86th ANNUAL GENERAL MEETING
OF THE MOUNT CHEESEMAN SKI CLUB INC.
Held on Monday 21st March 2016 at the Cashmere Club, Hunter Tce,
at 7:30 pm**

1. Present	<p>Cam Lill (In the Chair), Dave Gibbons, Denise Tinga, Sue Alexander, William Fulton, Dean Johnston, Ros Service, Gini McIntosh, Alan Hinman, Bruce Alexander, Dave Hinman, Adrian Grierson, Rick Ball, Sue Cumberworth, Alex Grierson, Jan Spinetto, Ian Johnston, Rob Gibson, Ann Gibson, Mike Crawford, Paul Dudson, Brian Bonsell, Tony Tinga, Neil Wech, Mal Dowding, Ian Donaldson, Jo Donaldson, Helen Rutter, Nick Rutter</p> <p>(29 members in attendance)</p> <p>Minutes Secretary: Gini McIntosh</p>
2. Apologies	<p>Graeme Matheson, Kirsty Hinman, Ross Bowie, Graham Stephenson, Daniel Williams, Baxter Williams, Otis Williams, Maryka McCoy, Pat McCoy, Mary Jane Bonsell, John Checkley, Paul Lamont, Peter Gregg, Jo Gregg, Min Lilley, Steve Haase, Dick Brittan, Debbie Newton</p> <p>Motion: That the apologies be accepted Moved: Cam Lill Seconded: Dave Hinman</p> <p style="text-align: right;">CARRIED</p>
3. Remembrance	<p>Members stood for one minute's silence in remembrance of Jeanette Brittan, Peter Stifling, Sam Lamberton, Garth Gould, Frank Baddeley, Tom Milliken, Bob Hunt</p>
4. Minutes of the 85th Annual General Meeting of Club March 16th 2015	<p>Minutes of the 85th Annual General Meeting held on 16th March 2015 had been circulated with the annual Report.</p> <p>Motion: That the minutes be taken as read Moved: Rob Gibson Seconded: Mike Crawford</p> <p style="text-align: right;">CARRIED</p> <p>Motion: That the minutes are approved as a true and accurate record of the meeting Moved: Ian Donaldson Seconded: Ana Haase</p> <p style="text-align: right;">CARRIED</p>
5. Matters arising from the Minutes	<p>There were no matters arising from the minutes.</p>
6. Notes on the Mid Season Meeting on 17th August 2015	<p>Notes of the mid-season meeting held on 17th August 2015 had been circulated in the Annual Report. There were no alterations to these notes.</p>

7. Matters arising from the Notes	There were no matters arising from the notes.
8. Presentation of the 86 th Annual Report.	<p>Cam Lill referred to his President's report. Last season was a turnaround from the previous season, which left the club in a better situation. In spite of our lack of finances, several large projects have been completed by the club, including replacement of the Day Lodge roof, and refurbishment of this building after the roof blew off in a major wind episode.</p> <p>The season was good with the Mountain Manager role shared between Cam Lill and Owen Wilson.</p> <p>Development Council is currently in recess.</p> <p>Forest Lodge has been handed to Chill for day-to-day management, however, this has not led to major changes thus far. The future of Forest Lodge remains in question.</p> <p>Dean Johnston has been working on plans to stage conversion of our fuel storage tanks</p> <p>Gibson wing has been re-roofed over the summer. Plans are in progress for replacement of cladding on Snowline Lodge.</p> <p>Club membership remains static. An initiative during the winter season led to some new members. We rely on our members to contribute to major projects at the mountain.</p> <p>Gordon Cockerill has tendered his resignation from the office administrator position. His contribution was recognised with applause.</p> <p>Thanks were given to Southern Finance, Crombie Lockwood and Fulton Ross Team Architects who have provided meeting venues for our monthly committee meetings, and to Hydrapower Systems/Paul Lamont for the use of the town office and his workshop where many maintenance projects are carried out.</p> <p>Ana Haase, spoke to her Marketing Portfolio report.</p> <ul style="list-style-type: none"> • Season passes will continue. Some season holders have become club members • Checkfront is now being used entirely for bookings • Work party vouchers will be able to be used online • Dave Hinman enquired about Hutt and Porters seasons very low priced passes. Ana replied that Cheeseman intends to focus on our point of difference, which is on-mountain accommodation <p>Ros Service spoke to her Events and Junior training Portfolio report.</p> <ul style="list-style-type: none"> • A good year for events • P&Is and the two practice days ran smoothly • Club Champs ran well • Architects & Engineers day went well • Sunday junior training began well, but tapered off towards the latter part of the season • School ski training will continue with repeat bookings and new enquiries <p>Denise Tinga, Membership Portfolio holder reported:</p> <ul style="list-style-type: none"> • 22 new members in September, as an end-of-season special was very successful <p>Cam Lill reported on staffing from last season:</p> <ul style="list-style-type: none"> • Wide mix of staff from all over the globe • Staff worked well together, forming a very good team • Six returning staff made some things very smooth

- Appointments were made up till the last minute
- Many gatherings at ice rink at Forest Lodge, with curlers, Porters staff, making good use of the ice rink facilities
- The second mechanical staff member was sorely missed, putting extra load on James and Cam
- Considerable time (by Cam) required helping with Road clearing
- Snowline guest manager role was further developed by Sophie
- Sam was appointed as Forest Lodge caretaker, but was an excellent all-rounder, carting supplies, towing vehicles on the road, covering for Will, the cook on his days off

Cam Lill, Mechanical Portfolio holder, invited questions on his report

Dean Johnston Infrastructure Portfolio holder reported:

- DOC has initiated review of all fuel storage tanks after a large diesel leak at Turoa ski field. This has required major planning and staging of replacement of our aging tanks.
- Completion of final small Day Lodge projects, including capacity to connect laptops to audiovisual equipment
- Phone and internet connections are improving
- Plans for improved insulation and cladding for Snowline Lodge
- Plan to switch to LED lighting
- Future planning for bathroom ventilation and heating, kitchen ventilation

William Fulton, Building Portfolio holder reported:

- Snowline re-roofing projects have all been completed, jointly by contractors and volunteer club labour
- Recladding of Snowline is likely to continue over the next two summers
- Other building projects include maintenance for: Forest Lodge, kitchens, bathrooms

Sue Alexander, Lodges Portfolio holder, reported:

- Lodge Manager role has helped organise things within Snowline for guests
- Café has moved out from Lodges Portfolio, and has been managed by Jo and Ian Donaldson
- Good systems for managing

Sue Alexander, Workparty Portfolio holder reported:

- Finances have limited Workparties
- Very helpful when people put themselves forward to do workparties, rather than needing to be chased, however, the pool of able adults who are available to do workparties is very small
- Rick Ball has taken over the task of coordinating Workparties

Cam Lill reported on Canterbury Snowsports Association (CSA) and SAANZ:

- CSA continues to hang on by a thread. The constitution is very cumbersome, and doesn't allow for changes.
- SAANZ is a useful organisation for ski clubs to be involved in

Staff reports published in the annual report document were also noted, including Mountain Manager's Report from Owen Wilson & Cam Lill, Roding and Grooming from James Young, and Snow Safety, Field Operations, Ski Patrol from Andy Dennis.

9. Presentation of the Financial Reports of Financial Reports for the year ending 31st December 2015	<p>The Club's financial report had been circulated within the annual report.</p> <p>David Gibbons, Treasurer, spoke to his financial report:</p> <ul style="list-style-type: none"> • Plan for \$200K surplus each year and 10K skier days, as in order to maintain the club's assets, we need to be investing \$100K annually • Last winter season, we were open for 83 days, compared with 26 the previous season • Generating/operating surplus is approximately half what we have budgeted, and is the best financial position the club has been in for several years. The season ended with \$58K in bank (compared with \$10K O/D the previous year). Revenues up 69%, and costs up only 28% • Still providing excellent service to members and guests • Focus for this year is to continue with this in a sustainable way • Awaiting staging of fuel tank storage over three years, with a cost of \$30K for this year • Summer revenue of \$40K has stabilised, and we need to upgrade some Lodge facilities • Grierson/Cumberworth loan was extended to its full limit, not repaying capital, due to last year's financial position • Have gone into O/D for the first time since the end of the season, because of payments for essentials, such as groomer parts • Many membership subscriptions remain outstanding, and cashflow is critical. • Overall insurance expenditure was reduced by \$20K, removing business interruption insurance. We remain fully insured for earthquakes • A cash settlement of approximately half the \$184K for insurance on the Day Lodge. Prudent management of this project, including use of volunteer club labour led to savings on this project • Increased public liability insurance, joining with other skifields across New Zealand, which is of significant benefit to us. In part this reflects upcoming new Health & Safety Legislation, coming into effect on 1 April. • Greatest need is to broaden our engagement base. Huge numbers of people come into the Craigieburn ranges, many for mountain biking. We need to work on engaging with these visitors to the area. • The club does not have significant reserves, and continues to rely on the good will of our members. • Dave gave a vote of thanks to Gordon Cockerill for his role as club administrator for five and a half years. <p>Discussion:</p> <ul style="list-style-type: none"> • Sue Cumberworth noted that the Chill payout for last season was similar to the previous year. Dave Gibbons commented that Chill is reviewing its model, after a difficult season
Adoption of the Financial Report	<p>Motion: That the Financial Report for year ending 31st December 2015 be adopted. Moved: David Gibbons Seconded: Rick Ball</p> <p style="text-align: right;">CARRIED</p>
Adoption of the Annual Reports	<p>Motion: That the 86th Annual Reports be adopted. Moved: Cam Lill Seconded: Sue Cumberworth</p>

	CARRIED
	Cam thanked Dave Hinman for collating the Annual Report.
10. Election of club Patron	Rob Gibson has agreed to continue as Club Patron. Appreciation was shown by applause. Rob thanked the committee and Treasurer for their excellent job in managing the affairs of the club over the past year.
11. Election of the Management Committee	Cam advised that he had received a late resignation from Ros Service. Cam thanked Ros for her 5 terms on the committee. As the number of nominations received does not exceed the number of positions available, the President declared the below candidates to have been elected unopposed. This was confirmed by acclaim. President: Cam Lill Vice Presidents: William Fulton, Dean Johnston Treasurer: David Gibbons Committee: Sue Alexander, Ana Haase, Alan Hinman, Denise Tinga.
12. Election of Development Council member	No nominations were received for the vacancies on the Development Council. Five positions are available.
13. Appointment of Auditor	Motion: That Ainger Tomlin be appointed as Auditor for the forthcoming year Moved: David Gibbons Seconded: Alan Hinman CARRIED
14. Election of Honorary Solicitor	No nominations have been received. This position remains vacant.
15. General Business	<p>a. Special Motion: That no item of capital expenditure or maintenance exceeding a value of \$100,000 shall be proceeded with unless 50% of the cash is available after all current debts have been met Moved: Ana Haase Seconded: Jan Spinetto CARRIED</p> <p>b. Chat Dave Hinman has indicated his intention to stand down as editor of Chat some time during this year, and it would be timely that this would also involve a review of the club's communications</p> <p>c. Eric & Liz were instructors 33 years ago. They are coming for a trip from Canada in the second week of April. They have booked Abberley Park on 9th for an afternoon to meet with club members who would like to meet up with them.</p> <p>d. Helen Rutter advised that the Snow Sale is happening on 7th May.</p> <p>e. Club Administrator position: is becoming vacant. It is a part-time position, requires and affords some flexibility. Gordon has run this position from home, other than brief visits to the office, using a laptop and mobile phone.</p> <p>f. Forest Lodge: is a great club asset, but also has potential to be a liability with a thirsty generator, old diesel storage tank, and an aging building. In an attempt to increase the potential value of the asset, we have entered into an</p>

	<p>agreement with Stu Waddell of Chill, in which Chill looks after the day-to-day running of Forest Lodge.</p> <p>William Fulton has proposed that a small group meet to consider the future of Forest Lodge. Anyone interested in becoming involved in this project, should contact William Fulton.</p> <p>g. Development Council: role of the Development Council was around strategic planning and future of the club. As currently specified in the Constitution, the Development Council also involves four members of the committee in addition to the five Development Council members, necessitating further business for the already busy management committee.</p> <p>William Fulton, Sue Cumberworth, Graham Stephenson and Dave Hinman agreed to meet for an initial discussion about this. In the first instance, this meeting will be about Forest Lodge.</p> <p>h. Rick Ball advised that next work party on 2 April is a firewood workparty. Then 16/17 April is a building maintenance, tussock planting, road gang weekend on the mountain. If anyone wants to do something over Easter, contact Rick.</p>
Close	<p>Club President, Cam Lill, thanked the committee for their service, members for their attendance and noted that further work parties will be underway soon. Cam expressed the hope of a very good winter season. There being no further General Business, the meeting was declared closed at 9:15pm.</p>

SIGNED:

DATE:



Snow – lack of - 27 June 2016

4. MID SEASON MEETING NOTES 2016

NOTES OF THE MID-SEASON MEETING HELD ON MONDAY 15th AUGUST 2016 AT THE CASHMERE CLUB at 7:30 PM at 7:30 PM

Present	William Fulton (chair), Cam Lill, Gini McIntosh, Daniel Williams, Dave Hinman, Dean Johnston, Van Colebourne, Rae Colebourne, Paula Rogers, Jo Donaldson, Ian Donaldson, Sue Alexander, Dave Gibbons, Andrew Sparks, Ana Haase, Steve Haase, Mike Crawford, Denise Tinga, Tony Tinga, Adrian Grierson, Sue Cumberworth, Nick Rutter, Daniel Williams, Rob Gibson, Ann Gibson, Mike Baddeley, Anne Dingwall, Graeme Matheson, Anthony Bown, Brian Bonsell, Matt Darling
Minutes Secretary	Gini McIntosh
1. Apologies	Ged Irwin, Alan Hinman, Kirsty Hinman, Baxter Williams, Otis Williams, John Checkley, Debbie Newton, Kate Johnston, Alex Grierson, Sean Moran, Glenda Ryan, John Pearce, Mary-Jane Bonsell, Annabelle Hasselman
2. Welcome	William Fulton, Acting Club President, opened the meeting. A pictorial review of the club's last twelve months compiled by Dave Hinman was viewed. A work of fiction about Michael and James created by Sue Alexander and Natalie Ede was viewed.
3. Mountain Update	<p>Cam Lill, Mountain Manager, reviewed summer projects completed in the past twelve months and events related to the winter season:</p> <ul style="list-style-type: none"> • A very productive pre-season with the upper track (from Tower 5) completed • Good early snowfall in May • Warm conditions resulted in depletion of most snow • First week of school holidays, Holiday 1 ski week was cancelled • With small snow-falls and with gigantic effort from staff hand-building the T Bar line from Tower 1 – 2 we opened the mountain to Holiday 2 Ski weekers only and then to the public on Friday of that week. • Sunday 31 July had first good day of patronage with \$13K through the tills • Things have gone smoothly with staff settling in. • \$30K over weekend of 13 August • \$20K over this last weekend • Ski weeks: well patronised Holiday 2; Powder Hounds with 5 ski-weekers and a small number of casual • Fine wine ski week numbers were around 15 • Family 1 had one family, 28 students from Francis Douglas Memorial College, and an army group with Ben Corcoran. • Wellington ski week this week with 60 guests for the 16th week. • From this week, bookings are light. • Need to boost bookings for this period. • Saturday nights have been well patronised, with 50+ guests most Saturdays. • Road has consumed considerable resources with ongoing snowfalls. Staff have worked hard to keep • Temperatures have been very cold, -8 often, as low as -16 overnight at times. • Some frustrations with the new Ridge T-bar fuel system. • Events: practice day yesterday with approximately 40 kids • 210 registered for P&I's next Sunday. Weather forecast looks good for Sunday. • Club Champs 27-28th August

	<ul style="list-style-type: none"> • Undie 500 and Pirate Day in Spring. • Staff: working very well together; very helpful with good numbers of returning staff; some staff leave for overseas soon. • Great to have Rochelle back as Lodge Manager. • Checkfront working well, thanks to lots of work by Ana Haase.
4. Financial Update	<p>Dave Gibbons gave a brief overview of the Club's financial situation. Have been in and out of overdraft since end of July, at times to \$50K. Currently we have \$20K in the bank; some committed for wages. Decisions will need to be made about lodges, whether to keep lodges open.</p>
5. President	<p>William Fulton, Acting President, facilitated a discussion on the future direction of the Club.</p> <p style="text-align: center;">Membership: 12 month</p> <ul style="list-style-type: none"> • Club • Form Alliances: <ul style="list-style-type: none"> ○ Tasmania/Australia ○ Broken River/Craigieburn Valley ○ Cardrona ○ Ruapehu ○ Internationally <ul style="list-style-type: none"> ▪ Japan ▪ Argentina ▪ Canada • Non-member Season Pass • Sell accommodation <ul style="list-style-type: none"> ○ Snowline ○ Forest Lodge • Introductory passes – Bring a Friend? • Marketing <ul style="list-style-type: none"> ○ on Sundays ○ Mid-season • Members = best marketers! • Mid-season membership deals • Work party – Barrier?? • Accept other discount passes • School programme • Season pass vs discount membership • Family workparty <p style="text-align: center;">Diversification – Winter & Summer</p> <ul style="list-style-type: none"> • Summer: Forest Lodge – Bike Chalet • School camps <ul style="list-style-type: none"> ○ Snowline/Forest Lodge ○ Summer • School pack – make it easy for schools, e.g. risk management • Polytech – possible provider for 'pack' • JV with Outdoor Ed offer • Midweek & not school holidays • Marketing campaign • How to use technology <ul style="list-style-type: none"> ○ Facebook

	<ul style="list-style-type: none"> ○ Discount • School camp providers • School membership package • Feedback forms: Facebook • Ski base 'Academy' • Other organisations (non-ski) <ul style="list-style-type: none"> ○ Tramping clubs ○ Alpine garden clubs ○ Photography clubs • Snow shoeing/Touring <p style="text-align: center;">Visitor Experience</p> <ul style="list-style-type: none"> • Tarn Basin (feasibility) <ul style="list-style-type: none"> ○ Platter lift ○ Touring ○ Ride out to Big Bend ○ JV ○ Anna Keeling/Chill/?? ○ Cat skiing • New Story: Differentiate • Westpac Helicopter • Snow Ball • Winch Cat • Shuttle/Transport up road • Snowline - Walls • T-Bar <ul style="list-style-type: none"> ○ Aging ○ Infrastructure ○ Sponsor a T-bar <p style="text-align: center;">Action</p> <ul style="list-style-type: none"> • Experience = key • Accommodation offer • Membership offer • Season Pass offer • Direct Marketing – Hosts • Follow up letter • Mt Hutt/Porters Discount (50%) Midweek • Car Windscreens • Tower posters – Stay the night • At Drop off Point • Corporate Groups <ul style="list-style-type: none"> ○ Gather email data ○ Café competition ○ At P&I day <p style="text-align: center;">North Canterbury Schools/West Coast Schools</p> <ul style="list-style-type: none"> • Road – Shuttle; Rory • Not Just Schools: Adults; Industry Bodies • Marketing/Sales
Close	There being no further business the meeting closed at 9.20pm

5. ANNUAL REPORT 2016

5.1 PRESIDENT'S REPORT – Cam Lill

Welcome to the 87th Annual Report for 2016. We hope you will take time to read the departmental reports that have been prepared by our portfolio holders. I have recently delved into the archives and have been reading some Annual Reports from the late 1980's through the 1990's and it's fair to say they were fairly bare of thorough reporting unlike what we have provided in the last 10 years! There's a heap of information in this year's report and hopefully this will give you some insight into what it takes to keep the big Cheeseman operation's wheels turning! Before we dive into the reports here's a few thoughts from me:

After a busy and successful summer and autumn of projects we were looking forward to a good solid season but alas this was not to be! Everything was in place and ready to go for opening on 2 July, everything except the snow that is! After a frustrating 2 week delay and with just enough snow fallen to move around we opened to ski weekers for Holiday 2 Ski Week on 17 July and then fully to the public on Friday 22 July. Subsequent small snow falls kept us going through the remainder of July and August. September saw the thaw begin after some very cold temps through August and finally after being ravaged by rain we had to call it quits on Friday 16 September. The season we did have ran relatively smoothly with minimal big issues and any issues that arose were normally dealt with quickly. The new Health & Safety Act came into force and we are now being much more pro-active in this area both from a committee perspective and from the day to day running of the hill.

Ski weeks once underway were steady during the last part of July and into August and despite some very average weekend weather Saturday nights were well patronised. Weekend business in general was very good when the weather played ball but it was unfortunate to lose out on those early school holiday weeks and weekends.

After a few years in the planning it was great to finally to take the new Lunch Rock Track from concept to reality. The efforts certainly paid off and people appreciated the much easier trail of the upper slopes. Despite the average season, coverage on the track was excellent and held up to traffic well.

We began the upgrade of our bulk fuel storage tanks with the removal of the old in ground tanks from Forest Lodge and Ridge T Bar drive shed. New tanks will be progressively installed over the next 2 – 3 summers. The Re-roofing of Gibson wing was another great accomplishment during the late part of summer, in early 2016.

Last year I reported that CHILL had been engaged to run and promote the summer lodge activities. While this proceeded ok there was little new business generated and CHILL decided to hand the operation back to the club this summer. Between Charlotte and myself we have been managing a small but steady number of bookings at both Forest & Snowline Lodges since October 2016 to date.

Charlotte Bridon took over as the Club Administrator from Gordon Cockerell in mid-2016 and she has done an excellent job during a trying season. Right off the bat we were trying to keep guests informed of the trying start to the season and constant updates from the hill to Charlotte hopefully helped that process and we look forward to showing Charlotte what a decent season can be in 2017!

Post season activity on the hill has been quiet – mainly due to the lack of money available for any large projects. A reasonable amount of Mechanical work has already been undertaken on the lifts and we hope to have a new and much improved Top Box / Patrol Shelter installed on the ridge top for winter 2017. There are a number of Workparties scheduled for autumn so we hope to see some good attendance on these – let's not have the attitude of leaving it to someone else as there are less and less someone else's to do the work!

Thanks to Committee for another big 12 months of controlling the Club's affairs. Thank you to Denise Tinga, membership secretary, who is standing down from Committee after her second stint of several years. Thanks to Rob Gibson for standing as the Club's Patron. Whilst Rob has agreed to stay on as Patron he has indicated that 2017 will be his last year. I would also like to acknowledge William Fulton for again standing in as acting President whilst I was Mountain Manager during the season.

Thanks to Fulton Ross Architects and Pioneer Energy for the use of their meeting rooms to hold committee meetings.

Where to from here? Well we certainly hope for a good strong winter 2017 for a start and a focus on new members to boost of static, almost dwindling, membership. It's great to see some new blood coming on Committee for 2017 but there is still too much being done by too few people so please if you can we'd love some more help on the various sub-groups that are just as important as the work the main committee does.

5.2 TREASURER'S REVIEW – David Gibbons

Financial Results

Much like 2014, 2016 was another year where uncontrollable weather conditions delivered poor snow resulting in a late start to the season and an early finish

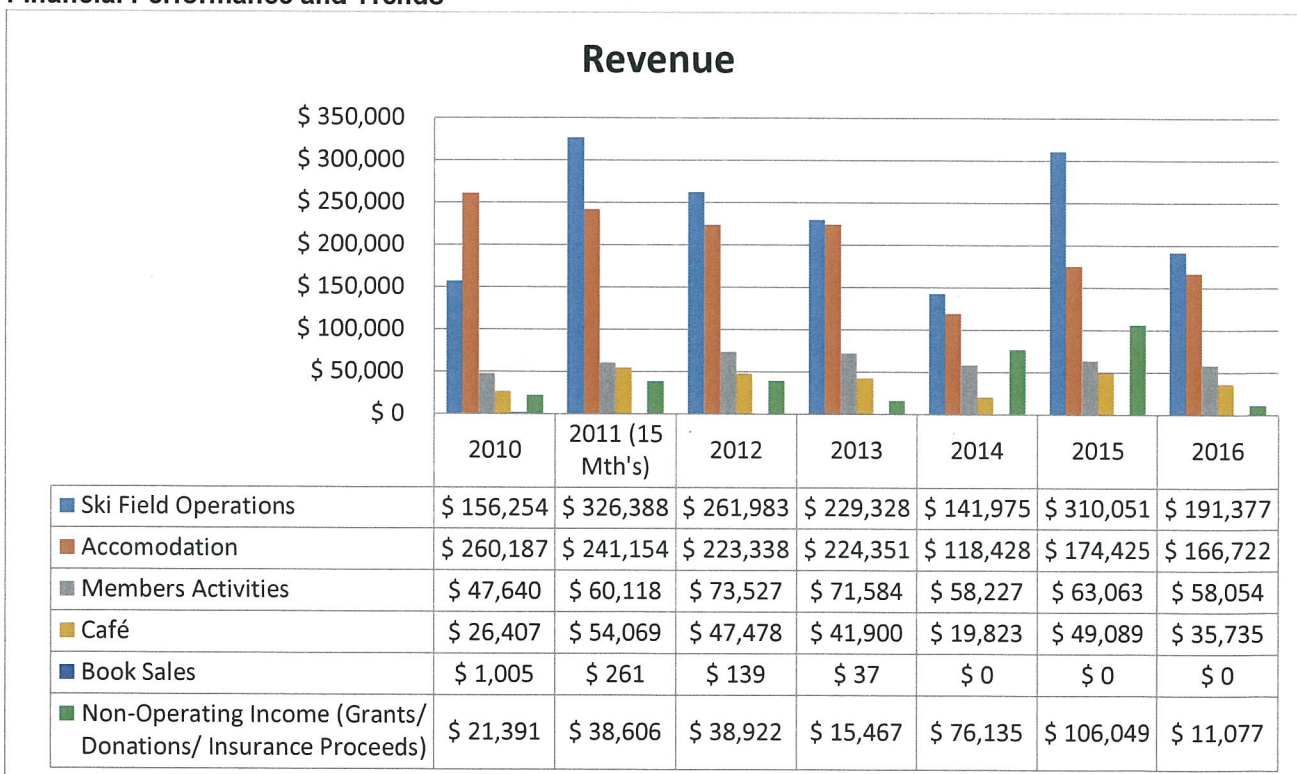
Following a moderately successful year in 2015, we set our 2016 budgets based on opening for 93 days, generating revenues of \$675,000 and delivering an operating profit of \$90,000. Unfortunately achieving these targets, once again proved beyond us and we never recovered from missing the first week of July school holidays. To put this into perspective, in 2016 we generated zero revenue during the period 27 Jun to 18 July where we anticipated being open, and in 2015 we earned revenues in excess of \$107,000.

Clearly this setback, during a critical earnings period, meant we commenced the 2016 season from a poor position financially which remained throughout the season and has materially impacted our profitability and resulted in a \$58,672 net deficit for the 2016 financial year.

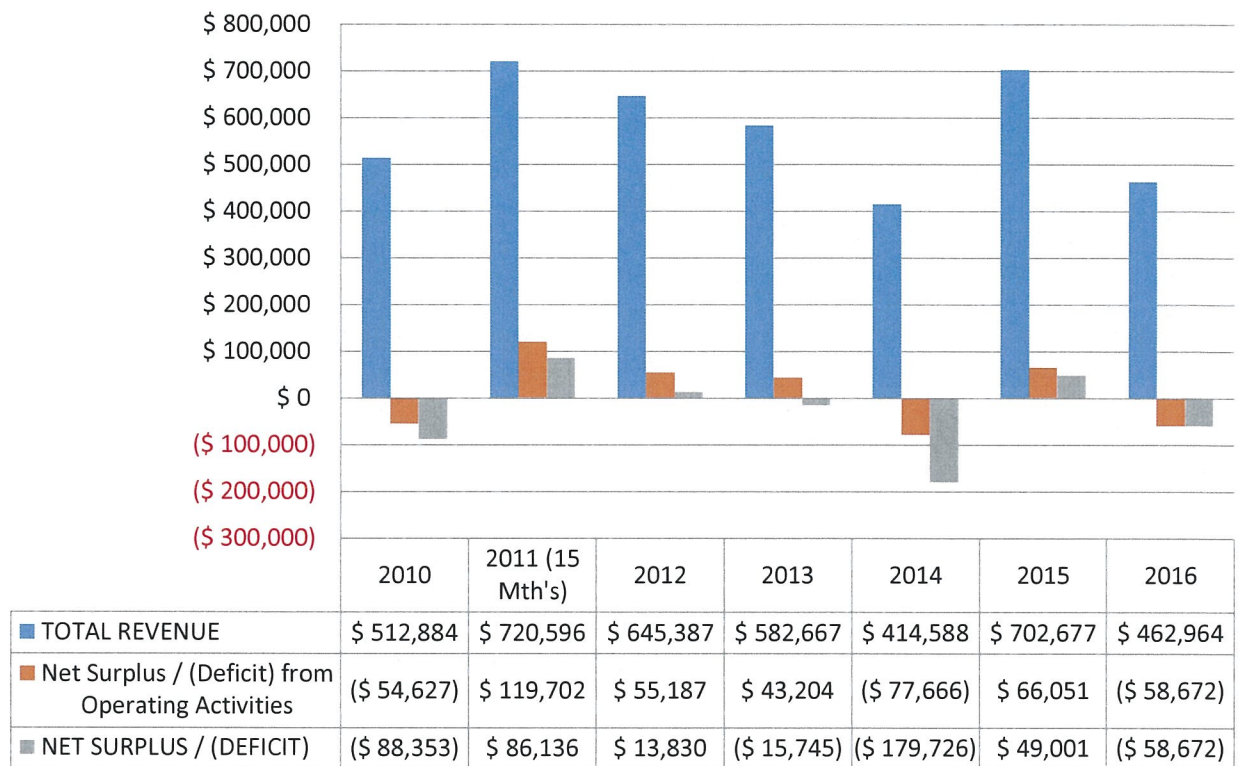
Changes to the international accounting standards, which recognises the need for simpler reporting requirements for smaller non-for profit entities which don't have "Public Accountability", have resulted in a change of formatting to the 2016 financial statements.

Members will note that, similar to previous years, the auditors have provided a qualified conclusion following their independent review, primarily based on cash controls. Members should take some confidence that we have a robust daily process to understand exactly how much cash is receipted on the mountain which is reconciled against our revenue reporting system (Skipos). Cash is taken down the mountain and banked on at least a weekly basis (dependent on the sums involved). I am confident that we have as robust a process as can be expected given the nature of our operations and that sufficient separation of duties exists to mitigate any material exposure.

Financial Performance and Trends



Financial Performance 2010 - 2016



The overall net deficit for the year ending 31st December 2016 was \$58,672; which was a decrease of \$107,673 (220%) compared to the 2015 surplus of \$49,001. Disappointingly cashflow from operating activities was also negative at \$14,735 despite significant efforts to align our cash outflows with receipts.

Total operating revenues of \$451,887 was down by \$144,740 (24%) driven primarily by a 45% reduction in lift passes sold, down from 6,177 in 2015 to 3,392 in 2016. Lift ticket sales of \$166,288 were down 35% on previous years sales of \$256,229 which directly aligns with the 35% reduction in number of days the field open (was 54 in 2016 compared with 83 in 2015) and overall snow conditions which would best be described as poor throughout the majority of the season. Once again the Club benefitted from pre-season sales of discounted lift tickets to the tune of \$38,523 down 23% from 2015 sales of \$50,256.

One of the Club's most unique points of difference, and most profitable activities, is the on field accommodation. Guest nights at Snowline decreased 329 nights (13%) from 2,431 in 2015 to 2,102 in 2016. Despite this drop in guest numbers, revenues increased slightly from \$135,663 to \$137,926 as a result of increased direct sales rather than via online discount sales via treatme and grab one. Once again it was pleasing to see a number of new faces in the lodge in 2016 and our early season marketing efforts are certainly driving new skiers to the mountain to experience Snowline. In addition to this, Forest Lodge generated a further \$28,795 which was down 26% on 2015 due to both reduced summer and winter bookings. How we leverage the increased number of people travelling to the area to mountain bike or walk the Craigieburn Trail network is a key focus for the future.

Expenditure management was once again a necessary feature of the Club's overall operations and it is pleasing to report that total operating expenses reduced by \$132,039 (20%) to \$521,637. Whilst this is not fully commensurate with the 24% reduction in revenue, the Club has attempted to eliminate all controllable costs as far as reasonably practicable.

Members will note the purchase of \$74,896 fixed assets during the 2016 financial year. A number of these purchases are directly linked to ever increasing compliance costs associated with more stringent regulation such as the diesel tank and fuel trailer upgrades (\$36,460). In addition to this the Club was forced to pay costs in excess of \$10,000 for remediation of the access road maintained by DOC. We are continuing discussions with DOC in respect of recovering all or part of these costs

however this is proving very challenging and is tied into the broader DOC concession application and fees.

The Club invested over \$20,000 in Lunch Rock track in 2016 which was partially funded from the \$10,000 grant received from CERT in 2015. This investment will deliver significant long term benefits and ensure the Club is able to provide skiers of all abilities a broader range of terrain options and access.

It should be noted that costs related to Mountain Manager include both the Mountain manger role and various contracting services Cam provides to the Club. These are fully detailed in note 7 – related party transactions.

Repairs and maintenance continues to be a significant spend at \$80,248, with aging vehicles, replacement groomer parts and ridge tow repairs all material spend items in 2016. Light, heat and power costs of \$21,380 are slightly down on 2015 as is insurance spend at \$40,582.

Our cash position during the financial year deteriorated by \$89,631, driven by our reduced earnings and capital expenditure, with the bank overdrawn at 31 December 2016 to the tune of \$33,205 compared to a cash surplus of \$56,426 in 2015. Overdraft interest totalled \$1,228 in 2016 compared to \$480 in 2015.

The Club made no principal repayments on the Grierson Loan during the 2016 financial year following the \$30,000 extension of this loan back to its original position of \$93,868 in 2014. Interest is payable on this loan at 5% p.a and the Club paid the 2015 interest accrued of \$4,946 in January 2016.

Insurance

Committee made the following decisions with respect to insurance for the period 31 March 2016 to 31 March 2017:

	Replacement Value ¹	Sum Insured 2015	Sum Insured 2016
Snowline	\$3,880,000	\$1,630,000 IV	\$1,630,000 IV
Vehicle workshop and daylodge	\$3,930,000	\$3,934,000 RV	\$3,934,000 RV
Forest Lodge	\$2,350,000	\$1,330,000 IV	\$1,330,000 IV
Buildings	\$10,160,000	\$6,894,000 ²	\$6,894,000 ²
Plant (Lifts)	N/A	\$1,000,000	\$1,000,000
Total Sum Insured	\$11,160,000	\$7,894,000	\$7,894,000
Business Interruption		\$180,000	\$ -
Vehicles		\$198,900	\$201,900
Public Liability		\$2,000,000	\$5,000,000
Employers Liability		\$500,000	\$500,000
Statutory Liability		\$500,000	\$500,000
Legal Defence Costs		\$ -	\$1,000,000
Associations Liability		\$ -	\$2,000,000

¹ Per Knight Frank Valuation 10 Dec 2012

² \$3.0m "loss limit" for upper mountain assets- this means the maximum payable for any one claim in respect of the combined losses of snowline, vehicle workshop, daylodge and lifts is \$3.0m

Members will note that due to the Treasurers position as an employee of the current Insurance Broker, he excluded himself from the decision making process after having recommended to the Committee that full Earthquake cover should be obtained.

Our Commercial Model and Longer Term Outlook

It is useful to reiterate the Club's commercial model needs to deliver sufficient cashflow to achieve the following:

1. Fund the essential upgrade and replacement of existing assets
2. Build a reserve to fund future ski field developments

In order to achieve these goals, the Club needs to generate a minimum net surplus before depreciation of \$200,000 per year and 10,000 skier days from the winter season.

The 2016 net deficit of \$58,672, and just over 3,500 skier days, is simply not sustainable and given the shortfall against targeted operating surpluses the Committee is required to make difficult decisions which will take effect in the 2017 financial year.

In 2017 we propose to remove 3 staff positions (1 x Ticket Office, 1 x Café, 1 x ski hire - managed by instructors) which will potentially impact the quality of our customer service. Whilst unfortunate, the \$20,000 forecast savings require these decisions to be made. In addition we will also be implementing a \$50/day (\$8.25/hour) meals and accommodation charge for staff. This is driven by the need to ensure we not only recover the anticipated costs of providing lodging and food to our staff but also the need to ensure we comply with relevant NZ employment law.

The Committee continues to work on sound governance and financial management plans to effectively mitigate key strategic risks, such as climate change and rising operational costs, but it is becoming increasingly clear that the Committee alone cannot overcome these challenges.

Critically the Club needs more engagement and support from its members, to ensure the values and traditions of the Club are balanced against the need to build a sustainable operation and ensure the Club can proceed with confidence as its 100 year anniversary approaches in 12 years' time.

I welcome the opportunity to discuss this and other matters at the 2016 AGM, which undoubtedly is the most effective forum for our members to hear first-hand about the Club's current financial position and longer term outlook.

5.3 COMMITTEE/ SUBCOMMITTEE PORTFOLIO REPORTS

5.3.1 Marketing – Ana Haase

We continued promoting our various My#1 products and had a big push with Grab One and Treat Me to help fill the coffers for the start of the season. The sales of these products was down on previous years, a direct reflection of Mt Hutt and Porters dropping the prices of their seasons passes. With this said we still made good sales and only had minimal refunds due to lack of snow at the start of the season. It was also noted that when we opened, we had pass holders from both these fields discovering Cheeseman as a friendly more approachable ski field. For 2017 we are going to keep our message simple and direct increasing the profile of our ski field and our great on mountain products.



My #1 Seasons Pass

Allowing people to see for themselves how great a ski area Cheeseman is, we will continue to offer seasons passes to non-members. The seasons pass allowed access to the chair lifts for the ski season but not the member benefits such as heavily discounted accommodation and ski week rates. There has already been interest from past seasons pass holders about joining as members. The big change for 2017 is removing the Family Pass option and making this a MEMBERSHIP PASS HOLDER benefit only.



My #1 High Five Pass

As sales of this product have been average we are going to drop this product and instead push the season and membership pass options in-season.



My #1 Ski Week

We really need to fill our July and August ski weeks and the big change for 2017 will be only offering ski weeks for these two months. September revert to a 'Spring Operation'

mode and take group ski week bookings only with a minimum of 20 guests. Ski Weeks are the clubs bread and butter when it comes to income and we are looking to fill up the weeks throughout the season. Our high level of service is renowned and we need to continue to build on this attracting new and repeat business.

Website

Updates have been completed behind the scenes making it easier for mountain staff to load the all-important mountain update information. The next stage is continuing to rollout mobile friendly webpages, especially the ski reports and webcams.

Online booking system

Checkfront is going from strength to strength and every month there are new updates that make it even better. A few bumps along the way with the payment system were flagged and dealt with as quickly as possible minimising disruption to guests. 2016 saw members being able to use their workparty vouchers to book themselves in for accommodation as well as being able to track their credit balances are, this is still a work in progress and will continue to get easier as members learn the process around this.

Thank You

A big thanks as always to Pakworld for their continued support and creative time in the production of our brochures and posters. And a special thanks to all those who contribute to the marketing team – the committee, the mountain staff in season and of course the marketing sub-committee, Sue Cumberworth, Ros Service and Alan Hinman for giving up their time every month to make sure that we can make all these great initiatives happen on a volunteer bases.

Help Needed!!

The task of getting the Cheeseman message out to there is a big one and we need help. From marketing to sales, any additional help assisting in any way, shape or form would be greatly appreciated. Think you are up for the challenge? Let me know at marketing@mtcheeseman.co.nz

5.3.2 Events and Junior Training - Alan Hinman

Our events calendar for 2016 was somewhat truncated due to the short season, however we managed to squeeze most of our usual events into the available time, with only the pirate day missing out at the end of the season.

The Primary and Intermediate champs were held on August 21st, and in spite of poor weather we had a very good turnout – 225 competing from many schools. Congratulations to Springfield Primary and Medbury Schools, the Primary and Intermediate champions respectively. We managed to hold a practice day the week before (and only on the third attempt), due to a lack of snow early in the season. This was a timed course, and around 50 children aged 6-17 took part on the day.

Our club champs were held on the weekend of the 27th and 28th of August, and were again well supported by our membership, with our many trophies heading off to many mantelpieces around the country.

The annual undie 500 race was run in fine weather on what was to be our final weekend. This was a great success with a large number of entrants, and the weather certainly played its part, as many of the entrants continued to ski for the afternoon in their costumes.

Another small select group of Architects & Engineers turned up for their annual corporate day. The day is evolving into a social ski day away from the office. They enjoyed a great Snowline Lodge lunch and the competitive nature of the Engineers meant a top to bottom race, which resulted in a dislocated shoulder. Despite this it was a great day and all involved said they would be back next year!

A huge thanks to all of the Club members who volunteered their time to help out with one or more of our events this year, as they would not be possible without their help.

Sunday Junior Training

This was held on Sunday afternoons again, however our short season, and lack of snow meant that this was not widely utilised in 2016, fingers crossed for a better season in 2017, so that this great service can be taken up by more of our junior members.

School Programme

In 2016 Thorrington Primary school again took the opportunity for a group of their students to participate in a weekly ski instruction programme, when snow conditions permitted. Hopefully better snow this coming year so that this programme can be repeated and expanded.

5.3.3 Membership - Denise Tinga

The ski club's membership for the 2016 year was 233 members.

34 new members joined during the year, including 3 family groups, and were made up of:

- 15 Adults
- 13 Youths
- 6 Children

7 members returned from non-active membership in 2016.

68 members became non-active or resigned during the year.

Financial member numbers over recent years:

2016	2015	2014	2013	2012	2011
233	260	298	273	294	297

Some archived statistics located recently show the club's membership sitting at 1271 in 1989 and this number had declined to 408 in 2005.

The Club's membership is steadily declining, and we now face more challenges than ever to increase our membership base and keep our Ski Club growing.

5.3.4 Staff 2016 – Cam Lill

Name	Role
Cam Lill	Joint Mountain Manager
Owen Wilson	Relieving Mountain Manager
Aaron Barnett	Snow Safety Officer
Caitlin Hall	Patrol & Outdoor Ops
Brian Vestal	Patrol & Outdoor Ops
James Young	Grooming
Michael Johnston	Grader operator & Roding
Rochelle Rafferty	Lodge & Guest Manager
Erin Chmela	Cook & Stores
Johanna Sage	Ticket Office
Andrea Baumann	Ticket Office
Sian O'Connor	Cafe
Amy Bradbury	Cafe
Sam Davie	Rental Tech.
Conor Tallon	Head Instructor
Tom Harms	Instructor
Sam Timbrell	Instructor
George Variava	Instructor
Michaela Wegmuller	Instructor (July Only)
Samantha Moore	Forest Lodge Caretaker

Life was made easier with a number of returning faces from 2015 & previous seasons. Right from the get go these guys helped the new faces learn the ropes and in no time the newbies were part of the family! This year I was doing a five days on and Owen covered for my two days off which again worked well and the staff enjoyed the mixture of personalities.

We had a comprehensive training schedule ready to roll on Sunday 26 June with the intention of an opening on either Friday 1 or Saturday 2 July. Unfortunately Mother Nature had other plans and by the end of play on Thursday 30 June it was pretty clear we wouldn't be opening any time soon. Following the same process as in 2014 the staff were put on stand-by and were all very understanding of the situation. It wasn't until two weeks later that we were in a position to get underway for at least ski weekers on Holiday 2 – not as drastic as 2014's late start but still frustrating nonetheless. Most staff went travelling and adventuring whilst waiting for the snow and we provided them with regular updates during this period.

It was great to have Rochelle back as Lodge & Guest Manager – her energy and enthusiasm for the role and Cheeseman is just fantastic and it was at times hard to get her to sit down for a moment for a chat some days – James affectionately named her the “Energizer Bunny” at one point! Other returning staff included Cait, James, Michael, Erin, Sian, Conor, Tom and Sam M who were all a pleasure to have back.

With some juggling as usual there were just enough staff beds to house nearly everyone with the exception of Sam D who unfortunately got moved around a fair bit – not that this bothered him as he was just happy to be working on the mountain! We are looking to reduce some staff numbers for 2017 so this may help the staff accommodation situation.

Michaela was hired for July only with the original intention being that this would work out well for the busy school holiday period but because of the late start the plan was dashed slightly! The instructors helped Sam D out in the rental area and Sam having an NZ level 1 instructor ticket found himself instructing quite a reasonable amount too!

During the quieter September period we had a couple of staff depart and then the season ended quite abruptly falling short by a couple of weeks so some staff had to adjust their travel plans slightly. As the business has changed over the years that we have employed staff the numbers have gradually crept up to provide good customer service but as times become more financially challenging we are going to have to reduce some of our big operational overheads – staff being one of them. As mentioned above we will be reducing staff numbers for the 2017 season so we will be looking for help from club members particularly during weekends in the Café etc. to make sure we can still provide a good level of service to our customers.

Thanks to our awesome bunch of staff for your top efforts during another roller coaster season. Thank you also to the club members who helped with pre-season and in season staff training, offered staff accommodation in Christchurch and generally supported or assisted the team during their season.

5.3.5 Mechanical – Cam Lill

A reasonably uneventful in-season on the mechanical front thanks to the huge amount of work that goes in over the summer months by the small dedicated team. Again thanks to Paul for the use of the Hydrapower workshop to carry out repairs and maintenance on our gear. Thanks to Tony Tinga, Paul Lamont Owen Wilson, Ross Sutherland & Richard Eade for their help and entertainment during the many mechanical work sessions.

As normal summer maintenance consisted of lift, machinery and plant servicing which was done mainly during weekends with the odd weekday sneaked in here and there.

Lifts

Unfortunately the new Ridge T Bar haul rope suffered some damage from a derail during the 2015 season and after doing the NDT scan we had to do a strand splice to replace the damaged area, Bridon Cookes did a great job with this and it's subsequently passed its post 2016 scan with no issues at this point.

The old half buried diesel tank that supplied the Ridge T Bar drive engine was replaced with a new 2000 litre above ground tank during late summer 2016. In an effort to reduce clutter in the shed the engine was connected directly to this bulk tank rather than the smaller day-tank that sat in the corner of the shed. For the first part of the late starting season things ran ok but after a stretch of very cold temps we experienced issues with the feed from the bulk tank due to cold and thickened diesel. After many frustrating attempts to rectify the issue we ended up returning to the day tank system which sorted the problem – a tidier day-tank set-up is being installed over the later part of the 2017 summer.

The Ridge T Bar clutch also started to show signs of wear halfway through the season but with some adjustments and careful operator use it ran ok and is now being fully rebuilt.

The Main T Bar Tower 1 downhill sheave assembly was removed from the tower and fully rebuilt with new pivot pins and bushes after excessive play was found during the survey inspection.

We got onto Springbox maintenance well prior to the 2016 season and it was great to have Richard Eade join Owen and learn the fine art of Springbox fettling! Because of their age they continually require attention both pre and in season.

Main T Bar total days running: 49
Ridge T Bar total days running: 45

Groomers

Groomer 02 was given the big once over during last summer which included renewing some suspension components and a strip down, inspection and reseal of the Final drives.

The Edge received general servicing along with some new drive sprockets & comb pads for the tiller. Both machines ran very well with minimal downtime during the season. James regularly greased machines and keep us informed of any issues so they could be dealt with quickly and his steady and consistent hand means a longer life for the groomers!

Grader

Despite the late start and generally light snow falls our grader was kept busy on the road with the usual wind drifting issues on the upper road and clearing snow from what storm cycles we did have. Under Michael Johnston's control it performed well and apart from the normal in-season maintenance of chain repairs, changing cutting edges (Michael did get a reputation for breaking a few edges) and one Hydraulic fitting that loosened it ran very well. We have a few small jobs and general servicing to attend to before the 2017 season.

Landcruisers

The club 4WD's continued to play their important role through-out the season and beyond patrolling the road, towing vehicles out of water tables, transporting the weekly stores and towing many other trailer loads of equipment and supplies to the hill over the summer months.

No.1 received some body repairs and paint along with a rebuild of the fuel pump post season and No.2 had a full transmission rebuild pre-season and is currently having some rust dealt to.

Other Plant

The stand-by generators were used spasmodically as required and continue to remain important back-ups in case of power outages.

Our fleet of trailers continue to keep supplies, building materials etc. flowing to the mountain and require regular WOF checks and light maintenance

The 2 two old half buried fuel tanks that were located in the Forest Lodge carpark adjacent to the generator shed were removed in late summer of 2016 to comply with fuel storage regulations and a clean-up of old tanks on Department Of Conservation land. Unsurprisingly (to some of us) the tanks, once removed, were found to be in excellent condition but because they were single skinned they would never comply. We invested in a 1350 litre tanker trailer from Nymic engineering in ChCh and this was set-up to supply the Forest Lodge generator with fuel through the season and subsequently into this summer period. Ultimately if we are to stick with the generator a more permanent tank arrangement will be needed.

The generator ran well during the season but needs close management to control fuel burn and highlights the importance to get the solar power system finished and operating effectively.

Workshop / Tools

No changes in the workshop but we continue to look after what we have and keep things tidy and orderly. We have an excellent tool inventory now and can perform most maintenance requirements on site. It does become frustrating when tools are taken and not returned as the club and staff rely heavily on this gear.

Road

The road is becoming a controversial issue as out-of-season traffic volumes continue to grow and that coupled with the lack of thorough maintenance by the Department Of Conservation is of concern.

The road surface of the straight section between the 2nd & 3rd Zig Zags failed towards the end of August after the thaw began and this was further aggravated by rain. With the road almost impassable due to mud and clay we closed the road and contracted in Curle Contracting to undertake emergency repairs. A loader, 2 trucks and a small excavator along with the clubs grader spent almost 3 days working on the repairs to get a satisfactory surface back on this section of road utilizing material from Quarry Corner. The heavy truck traffic hammered other areas such as the zig zags and unfortunately we struck more rain during this period which made matters worse. Gradually we won the battle and more material was spread in the other soft spots as the trucks made their retreat. Over the following days weather cleared and we managed the section with cones alternating sides for traffic to drive on. Because the surface was still soft we couldn't put the grader over it so a tow behind sled ("The Crusher") was constructed from scrap railway iron and we towed this up and down with the Landcruiser with very good results.

All in all a very disappointing situation which cost the club a lot of money and 3 closed days! Discussions have started with DOC regarding the situation with the road and hopefully a favourable outcome can be agreed upon.

Staff spent quiet periods filling potholes with the plate compactor, keeping culverts clear and digging run-off drains during rain storms.

5.3.6 Infrastructure - Dean Johnston

With the significant funding constraints, this has been a year of consolidation and planning but we have made the following significant achievements:

- Completing the Day Lodge rebuild with a much expanded IT network (thanks to Sean Moran) and an improved audio-visual system (thanks to Roland Ipenburg). We rebuilt the Ticket office furniture to improve the storage and space utilisation.
- Heated Path between Day Lodge and Snowline – a much safer access way and great saving in guest/staff work load during snow falls (thanks to David Brittan, his employer Devi Heating Systems and our team of concrete workers)
- New boiling water heater in Snowline kitchen; a smaller more energy efficient unit but great performance. It turns itself off after 2 hours of inactivity so you push the ECO button to turn it back on when required (thanks to Simon Walsh and Gas Engineering Services for his support).
- Gibson Wing New Roof – new power cables were run to Rm 6 and the corridor. These are 24 hr supplies and include USB supplies for gadget recharging. Next phase of this project is to get the IT cables outside Rm 5 to the communications tower (thanks to Sean, David Brittan and Anthony Bown). The foam roof insulation made a notable difference to comfort.
- Lunch Rock Track: A great field improvement envisaged by Ros Service; much easier and safer for beginners and much more fun for experts! Thanks to James Young and Michael Johnston for their many lonely volunteer hours of work in diggers and Cam for his support work for them. Also thanks to Annabelle and the big work party for the planting the tussocks and landscaping.

- Diesel Tank Upgrade: the first stage was completed with a new tank for the Ridge lift and removal of old tanks at Forest lodge. These tanks were all in acceptable condition but no longer compliant. The planning and approval procedure also requires us to document the diesel handling process including filling and using the diesel. We discovered the soil *beside* the Forest lodge tanks was badly contaminated. We can take one major learning from the compliance exercise: *people* spilled diesel. The compliance regime is forcing us to consider our previously messy habits with this eco-toxin so we can minimise *our* risk to the pristine environment.

Thanks to Tony Tinga and Paul Lamont for installation of the tank and Mat Darling for helping us through the approvals and tank removal process with the support of his employer Pattie Delamore Partners. Not to mention Cam for his coordination of the project and dealing with the teething troubles as the -18°C temperatures tried to freeze the diesel.

We have a list of operational items to address in the following years as funds allow:

- Improve power cable protection in the forest where cycle tracks are crossing the cable
- Complete the next stage in the diesel upgrade (high priority)
- Improve or replace race timing equipment
- Build a power system into the new Top Box
- Design and price the replacement Cuckoo Shed new motor control systems (soft start system)
- Replace the waste pipes under Snowline kitchen the regularly freeze in SE storms.
- Add large UPS units to the Comms Room and Ticket Office IT. The internet, web cams and phones can be tripped off by numerous power spikes caused by wind storms
- Improve heating element indicators for all the hot water cylinder elements
- Upgrade both groomers and grader with battery chargers connected to their sump heater power supplies
- Finish running the new cables for the Communications tower
- Rebuild the main lift safety circuit wiring
- Add more ventilation for the day Lodge clothes drier
- Replace the Snowline kitchen taps and piping (taps are worn out)
- Forest Lodge LED lighting and solar power supply
- Snowline bathroom new heating and ventilation

The Club has recently had a helpful start towards having a Geographic Information System (GIS). This is a way of digitising a map of an area embedding all the relevant information in the system and is fast becoming the familiar tool for our overseas staff. Mat Darling as part of his Masters studies has created a digital model of the main ski basin and Tarn Basin embedded with terrain angle and avalanche risk data. GIS would be helpful to a ski patroller who could be standing in a particular gully reading from a phone or tablet the slope angle, relevant avalanche data including the history of control measures for that particular location. The same system would map the land so a groomer driver with an appropriate interface would know exactly how much snow was below the machine at that point or where “stockpiled” snow was nearby to cover any thin areas.

As always, the wear and tear on the buildings, equipment and facilities is persistent in the severe environment. When we have lean finance years, we do slip behind keeping up with both the urgent and important issues. The work required during these lean years does not abate; there is a need to spend even more time carefully planning and estimating the cost of each project so they can be prioritised by the Committee.

With so much of the work done in planning and documented, now is a good time for some more practical people to join the little infrastructure group and lend a hand. Projects such as Tarn Basin can't move forward unless there are more people to move it forward. Perhaps the numbers of people involved in the various achievements this year is an indicator that there is a need for some serious

project management not just the actual hands on work (where we must rely more on contractors these days).

5.3.7 Buildings - William Fulton

The last year has been relatively quiet on the Building front, following the hectic previous year when the Day Lodge Roof was replaced and the last of the Snowline Roof over Gibson Wing was completed.

The next major task proposed is the gradual recladding of Snowline Lodge, replacing the fibre-cement cladding and single glazed windows, insulating walls and making them air tight as we go. Lack of funds has meant however that we are limited to patching up and maintaining existing walls in the meantime.

Club member and builder Anthony Bown will lead this maintenance work, including the repair of the east wall of the Day Lodge/ Engine shed.

As reported last year, Forest Lodge also requires some deferred maintenance and Antony together with Dean J, are putting together plans that will deal to the worst affected area of Forest Lodge as funds allow. This includes painting of walls, and repair/patching of the existing roof.

Over the period, Dean Johnston initiated an investigation as to why the Snowline Lodge roof failed as it did, partly to determine if the remaining structure was at risk. Here is a summary of that investigation

Day Lodge Roof Investigation

The partial failure of the roof was unexpected and left many questions unanswered. Christchurch Polytech (now Ara) through Civil Engineering Senior Lecturer Brian Farrant undertook to use the roof failure as a student project. During 2015, student Rob Sullivan investigated what might have caused the roof to be lifted by the wind.

The Club was able to provide the failed parts of the roof including the timber purlins and cyclone brackets from the area of failure as well as extensive photographs of the roof panel and wall components prior to repairs. These components enabled an accurate assessment of the construction techniques.

Calculations and research showed the building design was adequate to hold the required wind load, even taking account of the mono-pitch roof. The cyclone straps were tested and found to be capable 9.6kN holding force and the required load was determined as 7.6 kN.

The wind velocity will be logged using a ultrasonic wind anemometer supplied by Ara to further aid student investigations. The ultimate wind speed used for this investigation was 247 kmh.

Other issues must have contributed to the failure and were identified as the construction practices, the timber strength variability, slight variations in the strap strength and the detail where the east wall was not strapped the same as the north wall. There is little evidence left to suggest which of these had an effect.

We can report there are now steel brackets bolted for all the purlins and brackets for east wall. Any natural variability in timber strength has been negated.

I plan to hand over the responsibility for Building matters to Anthony Bown for the coming year. Anthony's experience and enthusiasm just needs to be matched by sufficient funds to keep up with maintenance tasks. So here's hoping for a bumper winter.

5.3.8 Lodges - Sue Alexander

Now that we have improved systems for Lodge management in place it has become easier to keep on top of the regular Lodges tasks throughout the year. Lack of finances however has meant that we have been unable to make any significant upgrades of big ticket items such as freezers and fridges along with building improvements to improve comfort for guests. There seems to be a continual

demand to fix and replace items that have been broken often as a result of careless use by guests and staff. For example our newest vacuum cleaner required a replacement motor after water was sucked into the machine. The aged Snowline zip reached the point of not being repairable and was replaced with a smaller and more efficient eco-model.

The annual 'spring cleaning' of Snowline was completed in April using 11 people-days and 2.5 youth days. Although there were fewer people, plenty of work was enthusiastically completed. Additional work days occurred just before the staff moved in – their beds were made and rooms tidied. The place was looking immaculate for their arrival! At the end of winter, the staff linen was sorted and stored. All the lodge pillows were checked and clean pillow protectors fitted. The lodge was organised into summer mode ready for hiring to groups. It was pleasing to find that there was no evidence of rodent activity in the lodges.

New manuals were created for the Cook and Lodge Manager which provided them with useful resources. Hopefully these manuals will assist in ensuring continuity when we have new staff. It can be a daunting task for someone unfamiliar with our operation to know the subtleties of their role and idiosyncrasies of how we do things. Rochelle as Lodge Manager did a superb job liaising and socialising with the guests while juggling bookings, monitoring guest duties and general lodges tasks in her efficient and energetic way. Erin returned as Cook and brought her unique Texan style to the way she cooked and interacted with the guests. Sam returned as Forest Lodge caretaker and with her diverse skills she helped out in many other areas as required.

On 17 May 2016, Sue Alexander and Sian O'Connor (café staff) attended a 4-hour food safety course. This provided an introduction to best practices for managing food to prevent foodborne illness and making sure that food is safe to eat. The key information has now been incorporated into the relevant staff manuals. It highlighted the need for staff who handle food to have a thorough understanding of these principles.

Jo Donaldson continued leading the Café portfolio and the café operation ran smoothly. It continues to be a challenge to fill the volunteers' roster to help in the café at weekends. We would appreciate your support in this otherwise it is likely to cost the Club more for staff to be there. The café manual was updated and pricing reviewed. Al Hinman purchased products for the café that didn't have a good profit margin if bought through Trents which meant we were able to make some modest savings. We are fortunate to have a café

I am keen to step back from committee work so would love to mentor someone into this portfolio role to make an easy transition. I can assure you that it is not nearly as daunting as it was previously! If you don't want that level of commitment then think about becoming part of a Lodges sub-committee.

5.3.9 Work Parties – Rick Ball

A big thank you to all those who participated in work parties over the last year. There were 323 work party person days contributed by 108 during the year ending May 2016 (excluding committee tasks). The usual tasks such as firewood, mechanical maintenance, lodge cleaning and road maintenance were all completed over summer, along with members contributing in various ways to one-off projects. With the cut-off for work parties being 31 May each year, winter events and the cafe provided further opportunities for members wanting to get ahead on work party days for the current year.

Work parties remain a critical element of the Club. As well as maintaining the facilities and promoting the club, work parties foster a sense of camaraderie and belonging and an opportunity to meet members that you may not otherwise get to know. A special thank you to those members who gave more than the minimum required.

There are significant challenges in organising work parties, including some that we cannot do much about, such as limited financial resources for major projects and compliance with increasing regulatory requirements. Organising work parties is made easier when members:

- Get in early and commit to the dates available. Some of us do not think about work parties until we experience the first frost or see snow on the hills - by which time work party opportunities are very limited. Please check the website for future dates, book in and commit. Or get ahead for next year's work parties by helping out in the cafe or events over winter.
- Offer to lead work parties. There are a small number of members who are very heavily involved and I am sure they would be grateful for more volunteers. All work parties require some forward planning

and organisation, as well as guiding people on the day/s. This may include scoping the task, as well as organising people and materials. Volunteers welcome.

5.3.10 CSA & SAANZ - Cam Lill

It would be great to have some news regarding CSA but alas there is nothing to report on the CSA front. There have been no meetings and it hangs in Limbo! There are still some clubs interested in continuing the Association but with its current antiquated Constitution it will never function. Ian Hunt from Broken River has in fact drafted a new Constitution but there has been no further call of action to meet which really goes to show that clubs are busy just keeping their own operation functioning and don't have the time for further dead-end meetings!

The SAANZ lift committee (of which I was a member) completed its meetings with Standards New Zealand to write a new Lift Manual / Code of Practice using the Canadian Z98 code as a basis for the New Zealand document which will ultimately become an approved standard. The document is currently out for public consultation and comment.

Owen & I attended the SAANZ Forum at the Remarkables on 28 April 2016. 42 ski area staff from all over the country were in attendance and we heard about the new Health & Safety act from Worksafe representatives. Many tricky questions were put to them relating to the snow industry and the Worksafe rep's struggled to answer some of them as the act is still so new and un-tested! The AGM was held after lunch and later there were presentations from ski areas on activities followed on by presentations from suppliers such as Ski Industries, Lyttelton Engineering etc.

Post season Nick Jarman (Craigieburn) & I attended the Annual SAANZ Conference at Coronet Peak over 7 & 8 November. There was a good range of speakers including Department Of Conservation and Key note speaker Auden Schendler (VP Sustainability Aspen) on Climate Change & sustainability. Miles Davidson announced his retirement as SAANZ administrator after many years of service to the Association.

5.3.11 - Health and Safety - Sue Alexander

The introduction of the new Health and Safety at Work Act in April 2016 has resulted in the committee reviewing our responsibilities in this area. While we have previously been taking all practicable steps to ensure the safety of our staff, members and guests some of the processes have not been formalised. Historically staff training has always included information on health and safety and this has been an agenda item at daily staff meetings.

As an employer we are responsible for staff safety to prevent injury arising from their work. In the past year we had only one minor staff injury reported. The nature of our operation requires that we keep all other people safe from hazards created by our infrastructure and actions. For example we have tower bags, we restrict access to areas that may be dangerous and we tell people about conditions. However we indulge in a sport where people do get injured and this is a different issue from our health and safety liabilities (unless the injury is a result of the Club not managing a specific hazard). The reporting of injuries sustained by skiing or snow-boarding is managed and recorded separately by the patrol staff.

The law is clear about the role of duty holders in an employment situation, however there is not the same clarity when it comes to volunteers. We have taken the approach that we want everyone who visits or stays at our mountain whether in summer or winter to have "an enjoyable, healthy and safe experience". You may have spotted some new information on the mountain. We have developed a Health and Safety policy that is displayed in all our Lodges and alongside this we have a Host Responsibility policy that outlines our expectations regarding alcohol consumption. At the top unload carpark we have a caution notice warning people that they are entering an alpine recreational zone that has multiple natural and man-made hazards. We request that people obey signage and verbal instructions, keep out of restricted areas and report any concerns or potential hazards.

A Health and Safety Task Briefing form has been developed to be used by work party leaders to ensure that people helping out are aware of any hazards associated with the work and to check that they have the appropriate safety gear e.g. suitable footwear, gloves etc. The intention is that this is a

simple and practical tool to make people think about the 'What if ...' scenarios in order to prevent things going wrong.

An example of a positive safety action that we have taken this year is the installation of the heated path between Snowline and Day Lodges. This worked really well to keep the path clear of ice and therefore a safe walkway for everyone. Previously it was a treacherously slippery place to navigate!

We are endeavouring to make health and safety a sensible part of our operation rather than an onerous bureaucratic obligation! There is plenty more work to be done to streamline our systems but we have made a positive start on this journey.

5.4 MOUNTAIN MANAGER'S REPORT - Owen Wilson & Cam Lill

The 2015 season was going to be a hard act to follow and as we well know every season is different. Looking out at tussocks and rock during staff training week really wasn't what we were looking for. The crew settled in with some old faces and some new. As we got to know the new staff members it didn't take long to work out that once again we had the makings of another great staff team - we just needed some snow to put them to work! Snow finally fell in the latter half of first week of the school holidays and we were able to get open on a limited basis to enable the second holiday week to run. It wasn't until the end of the school holidays that sufficient snow had fallen to be able to go fully operational.

The 2016 season was considerably shorter than we'd hoped for with only 57 days being available to us. We were able to operate the ski area for 45 days - of the 12 days we were closed, 9 were on account of unfavourable weather conditions and 3 due to access issues which we will come to later in this report.

As far as lift operations are concerned a new batch of issues arose with the Ridge T-Bar in the 2016 season. The cold early season temperatures exposed a problem with the diesel supplied to the mountain (and Canterbury) resulting in the new fuel delivery system failing to supply diesel to the motor reliably. A number of guests also experienced diesel fuel problems in their personal vehicles for the same reason. On top of this part way through the season the clutch decided it had had enough and an intermittent electrical fault gave us numerous stoppages. We were able to nurse the Ridge T-bar through the season and a summer maintenance programme will hopefully see these problems resolved. Main Tow didn't miss a beat.

On the grooming front, The Edge was again a reliable asset with a couple of minor breakdowns arising from normal wear and tear, a full maintenance work over is scheduled for this machine in the summer. 02 was rarely needed for grooming duties but again provided us with additional capacity assisting with snow clearing and general haulage.

Problems on the access road once again plagued us. This time it was the section from the zig-zags to Montreal Street giving us a major headache part way through the season. A prolonged wet period, water run-off and poor drainage seriously affected this section of the road along with some sections in the forest. Basically it turned into a bog making it almost impassable for several days. Without the necessary resources on hill it was necessary to contract Springfield based Curle Contracting to help rebuild this section of the road. Some of you will remember Rob Curle from the mid 1990's as our machinery operator on the hill. The cost of this exercise has resulted in our having to put back our planned diesel storage upgrade programme.

Our 2016 staff team was once more a diverse group, brought together from many different countries and backgrounds. They worked hard to deliver the level of service we have become accustomed to. In view of the financial constraints the club faces following the 2016 season we will have to rethink the staff structure and composition - the staff portfolio report will touch on this subject as well. It is encouraging to see that once again most staff expressed an interest in returning for the 2017 season. Recruiting for 2017 will be underway by the time this report is circulated but it will still be too early to be able to confirm whether all positions will be filled with returning staff.

The lodges seemed to run well this season with the niggles and glitches of the previous season not as prevalent. The later start and milder temperatures may have had a hand in that. A cold snap at one stage did put pressure on infrastructure but other than one frozen hand basin drain due to

inadequate fall everything coped well. Forest Lodge ran well with Sam Moore as the Caretaker but once again suffered from a lack of patronage.

Even though the season ended abruptly the pack down was achieved in very short order as we had seen the writing on the wall and had quietly been working away at tidying up during the course of the previous week. With the decision made to shut on Friday 16 we started pack-up late that afternoon and all staff left the hill by midday on Sunday 18 - that was it for another winter!

2016 season was not an easy season as it seemed many things conspired to keep us from operating. A lot of hard work by our mountain crew, paid and volunteer and by our management committee and all the others who contribute their time, energy made it happen.

Thank you to all who have helped and there are many. Start the snow dances for 2017, see you then.

5.5 OTHER STAFF REPORTS

5.5.1 Snow Safety, Field Operations, Ski Patrol - Aaron Barnett

Snow Safety

- The snow gods were reasonable this winter though cheeky at times. A pre-season storm left the entire field covered with a meter of snow. A month later all of that snow was gone except on Cockayne and A-Basin. We opened on the 14 July to guests booked in for the ski week. This was after a NW storm changed to snow depositing enough new snow to operate. The weather remained relatively stormy until the 10 August. A period of cold weather kept the ski resort in good shape while the backcountry remained stellar. Few storms following the 10th which left our snow pack dwindling by the start of September. We expected to close after the Undie 500 on the weekend of the 10 September. A strong southerly storm however brought just enough snow to continue operations for another week. This storm was unique, it was one of the largest of the year however high winds and cold temperatures left impressive drifts in spots while other areas remain stripped to the previous melt freeze crust. Finally a warm storm on the 16 of September ended our season with rain destroying what little snow remained. In all we had 135.6 cm of snow fall while we were open at our base area weather plot. I am impressed with the quality of the season with so little snow.
- Forecasting the weather this season proved to be a challenging experience. Given our location, sandwiched between several ranges on a large island, weather models were consistently inaccurate. The models seemed to struggle predicting the amount of spill over from any given storm system. This led to us receiving far more precipitation or far less precipitation than what was forecast. This trend held through to the final storm where we were predicted to have less than ten millimetres of liquid within twenty four hours of the storm. Instead we received over thirty millimetres of water in just the first half of the day. We could perhaps benefit by partnering with other resorts in the area to access the Met Service's pay for site. Real time satellite data could provide useful information to help make operational decisions more quickly. Without real time satellite data and access to more weather models we will continue to rely on our most dependable weather data: just going outside and taking a look around.
- A total of five avalanche control missions were run this season. All routes were run smoothly and safely. Michael Johnston was also able join us on several missions allowing him to log shots to work towards getting a handler's licence. The road chutes were the most common performers with R3B and R3C producing the largest slides. R3A remained scoured throughout the season and it never produced a slide. Of the two slides that hit the road one was a soft wind slab triggered by 2 kg Pg; the other was wet loose slide triggered by a ski cut. R1 and R2 had good coverage through much of the season but never produced a slide. Cockayne never produced an avalanche despite exhibiting poor to fair structure through much of the season. Two rain crusts sandwiched a weak layer of well-developed facets and there were well developed facets below the rain crusts. There was never enough load on top of these layers to cause a failure. Despite that we did perform three test shots on the slope

on different occasions. On 17/7/2016 we used 1 kg Pg+10 kg ANFO; on 25/7/2016 we used 4 kg Pg; and finally we tested the slope with 2 kg Pg+25 kg ANFO on 31/7/2016.

- The arming and managing of our explosives inventory went well this year and we are now able to view the current inventories on the Patrol computer.
- Cam and Owen were supportive of all of our control missions. Being able to run routes without operational pressures was key to running safe control missions. Their logistical support allowed patrol to concentrate on their safety and the tasks at hand.

Ski Patrol

- Medical care provided this season was stellar and we were greatly assisted by clubbies who could provide suturing and advice for our guests. We had three incidents that required rapid transit to a higher level of care which was performed by helicopter. Only one incident occurred in bounds and involved a dislocated shoulder and fractured humerus. Another incident occurred in the back country and patrol was not directly involved. The final helicopter rescue involved a guest who injured themselves just outside of the ski area in Tarn Basin. Although we do not typically provide care for people in the back country the guest's proximity to the ski area made it possible for us to assist him and organize helicopter evacuation. The rest of our incidents were minor and only required some assistance with transport off of the ski field.
- The primary negative issue on patrol this year was the lack of a warm protected shelter where we could run our top bumps. This issue has already been addressed and Top Box is being replaced this summer.
- Uniforms were an issue on patrol this year. The provided patrol jackets are not weather proof enough for many storm days, and they lack adequate ventilation for warm days. Also the pockets and zippers fail regularly. We were also provided the same soft shells as the rest of the Cheeseman staff. Because they lack the proper markings these jackets are not appropriate for patrol use. It could be helpful if the club did not purchase these soft shell jackets for the patrol and snow safety staff next season. The saved money from this could then be used to invest in new patrol hard shells.

Field Operations

- Patrol was supported greatly by the ski school staff this season in the maintenance of our return tracks, cat tracks, and T-bar line. With sometimes daily work we were able to maintain the track out of A-Basin so that a toboggan with a patient could be safely run along it. The Main T-bar line provided a constant battle through the season. Low snow pack made it difficult to maintain the track from just below tower two up to tower three. Just above tower one the track stayed in good shape because it basically runs in a ditch between two raised tussocks. If the rest of the line could be trenched out up to tower two, and an earthen mound could be built on each side, it would be much easier to maintain the T-bar track. The rocks in the unload area also created an issue and it would be helpful if larger ones in this area could be removed during the summer. Finally the Hinman Highway required a lot of work clearing rocks and fighting thin snow conditions. The groomers did a good job farming snow to keep the track skiable. Creating a gate near the tower three load to discourage people from descending the track regularly was helpful as well in preserving the state of the track.
- Lift maintenance operations ran smoothly throughout the season. Partial de-rails were fixed quickly and safely. All partial de-rails this season resulted from strong cross wind gusts. The only difficulty encountered on lift maintenance was placing the ladder to access the top bull wheel of ridge. With windy conditions this job required two patrollers minimum. Fortunately all of our employees practiced good judgement and called for help when it was needed avoiding possible injuries. Some guests complained about the grade at the top of Ridge T-bar and the speed at which it ran. We attempted to run the lift as fast as was appropriate given changing winds and worked constantly to keep the track graded at the top. Finally the new fuel tank for ridge created some problems this year that were finally solved by re-installing the old "day tank" with a hand pump.

Volunteer Patrol

- Our volunteer patrol this season was outstanding. Our most consistent volunteers brought strong patrolling skill sets. Having a paramedic around on weekends proved extremely helpful; and having other volunteers who are snow professionals was a great help as well.
- The junior volunteers were instrumental in helping us run smoothly on weekends. Their presence providing crowd control, bumping T-bars, and running empty toboggans proved indispensable. Maddy even did a great job running a toboggan with an injured guest and another patroller providing a tail rope.
- The only shortcoming of our volunteer program this season lies on the shoulders of our full time patrollers. Although all full time patrollers went out of their way to provide training to our volunteers we sometimes fell short of providing the best training we could. This mostly was the result of volunteers coming up on busy weekends, providing little to no time for training. We will all strive harder next season to provide our volunteers with the more organized training they deserve.

5.6 DEVELOPMENT COUNCIL

The Development Council has again not met this year, and remains in recess.

6. NOMINATION OF PATRON

The President will propose the motion that Dr Robin Gibson be appointed Patron of the Club for 2017. Rob has agreed to being nominated once more but has advised that 2017 will be his last year.

7. NOMINATIONS FOR 2017 MANAGEMENT COMMITTEE

PRESIDENT

Cam Lill notes that the survival of the Club has continued to be a challenge with variable winters so he would like to continue as a steady experienced hand and get back to a more stable financial platform. He would also like to continue with the upgrading of our facilities to make sure we remain a safe, compliant and enjoyable place for our guests to visit.
Member since 2002.

VICE PRESIDENTS (2)

William Fulton wants the Club to be sustainable and remain attractive to new membership.
Member since 2006.

Dean Johnston wishes to maintain the Club's approach to the community through open access and moderate pricing. We need to ensure our Club provides the opportunity for outdoor sports, guardianship of our precious environment and camaraderie.
Member since 1990.

TREASURER

David Gibbons wishes to see the Club continue to foster its foundation values and to ensure its future sustainability.
Member since 2012.

COMMITTEE

Sue Alexander wishes to encourage greater participation of members with Club activities with a view of their joining the Management Committee or subcommittees. She wants to reduce her involvement, so would like to mentor someone to replace her. It is important not to lose the institutional knowledge of our Club's longstanding members, especially the Committee.
Member since 1966.

Anthony Bown hopes to be able to assist the Club with the needs of the buildings and maintenance.
Member since 2015.

Mat Darling believes the Club offers a unique and much needed quintessential "kiwi" experience to all who appreciate the alpine wilderness. He is keen to explore how we can become more accessible and in turn grow the membership of the Club, in a strategic and sustainable manner, while respecting our natural environment.
Member since 2015.

Ana Haase sees the need to increase membership and the number of guests on ski weeks.
Member since 2011.

Alan Hinman wishes to continue moving the Club forward in terms of infrastructure.
Member since 1983.

Gini McIntosh wishes to support the existing committee and encourage membership growth.
Member since 2009.

As the number of nominations received does not exceed the number of positions available, the President will declare the above candidates to have been elected unopposed.

8. NOMINATION OF AUDITOR

The Treasurer will propose the motion that Ainger Tomlin be appointed as Auditors of the Club for 2016.

9. NOMINATION OF HONORARY SOLICITOR

A volunteer is needed for this position.

10. APPENDIX - AINGER TOMLIN FINANCIAL REPORTS

Annual Report

Mount Cheeseman Ski Club Incorporated
For the year ended 31 December 2016

Prepared by Ainger Tomlin Ltd

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**INDEPENDENT ASSURANCE PRACTITIONER'S REVIEW REPORT
TO THE MEMBERS OF MOUNT CHEESEMAN SKI CLUB INCORPORATED**

Report on the Performance Report

We have reviewed the accompanying performance report of Mount Cheeseman Ski Club Incorporated which comprises the entity information, the statement of service performance, the statement of financial performance and statement of cash flows for the year ended 31 December 2016, the statement of financial position as at 31 December 2016, and the statement of accounting policies and other explanatory information.

The Responsibility of the Management Committee for the Performance Report

The Management Committee are responsible on behalf of the entity for

- a) Identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;
- b) the preparation and fair presentation of the performance report which comprises:
 - the entity information
 - the statement of service performance; and
 - the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report

in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued in New Zealand by the New Zealand Accounting Standards Board, and

- c) for such internal control as the Management Committee determine is necessary to enable the preparation of the performance report that is free from material misstatement, whether due to fraud or error.

Assurance Practitioner's Responsibility

Our responsibility is to express a conclusion on the performance report. We conducted our review of the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with International Standard on Review Engagements (New Zealand) (ISRE (NZ)) 2400 (Revised), *Review of Historical Financial Statements Performed by an Assurance Practitioner who is not the Auditor of the Entity*, and the review of the entity information and statement of service performance in accordance with the International Standard on Assurance Engagements (New Zealand) ISAE (NZ) 3000 (Revised). Those standards require us to conclude whether anything has come to our attention that causes us to believe that the performance report, taken as a whole, is not prepared in all material respects in accordance with the Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit). Those standards also require that we comply with ethical requirements.

A review of the performance report in accordance with ISRE (NZ) 2400(Revised) and ISAE (NZ) 3000 (Revised) is a limited assurance engagement. We will perform procedures, primarily consisting of making enquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluate the evidence obtained. The procedures selected depend on our judgement, including the areas identified where a material misstatement is likely to arise and includes performing procedures to obtain evidence and evaluating whether the reported outcomes and outputs, and quantification of the outputs to the extent practicable, are relevant, reliable, comparable and understandable.

The procedures performed in a review are substantially less than those performed in an audit conducted in accordance with International Standards on Auditing (New Zealand) and ISAE (NZ) 3000 (Revised).

Accordingly, we do not express an audit opinion on the performance report.

We are associated with Ainger Tomlin Ltd who assisted with the compilation of the performance report. We have no other relationship with, or interests in, Mount Cheeseman Ski Club Incorporated.

Basis for Qualified Conclusion on Financial Performance

Similar to other non profit organisations, controls over cash receipts prior to being recorded is limited, and there are no practical procedures to determine the effect of this limited control.

Qualified Conclusion

Based on our review, nothing has come to our attention that causes us to believe that

- a) the reported outcomes and outputs, and quantification of the outputs to the extent practicable, are not suitable;
- b) the accompanying performance report does not present fairly, in all material respects.
 - The entity information for the year then ended;
 - The service performance for the year then ended; and
 - The financial position of Mount Cheeseman Ski Club Incorporated as at 31 December 2016, and its cash flows for the year then ended

In accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-for-profit) issued by the New Zealand Accounting Standards Board

Based on our review, except for the possible effects of the matter described in the Basis for Qualified Conclusion paragraph, nothing has come to our attention that causes us to believe that

- a) the performance report does not present fairly, in all material respects, the statement of financial performance of Mount Cheeseman Ski Club Incorporated for the year ended 31 December 2016 in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit).



AINGER TOMLIN AUDIT LIMITED
CHRISTCHURCH
6 March 2017

Approval of Performance Report

Mount Cheeseman Ski Club Incorporated
For the year ended 31 December 2016

The Management Committee are pleased to present the approved performance report of Mount Cheeseman Ski Club Incorporated for the year ended 31 December 2016.

APPROVED



Signed

President

Date

6/3/17



Signed

Treasurer

Date

3/3/17

Entity Information

Mount Cheeseman Ski Club Incorporated For the year ended 31 December 2016

Legal Name of Entity

Mount Cheeseman Ski Club Incorporated

Entity Type and Legal Basis

Incorporated Society and Registered Charity

Registration Number

CC 40272

Entity's Purpose or Mission

To encourage and promote participation in alpine activities and appreciation of the alpine environment throughout the greater community.

Entity Structure

The Club is governed by a Management Committee with a wide range of skills and competencies. The committee is made up of the President, Immediate Past President, Two Vice Presidents, Treasurer, Club Captain, five other elected members and up to two co-opted members by Special resolution.

Additional governance is provided by the Development Council which has responsibility for developing and maintaining plans for the future direction of the Club.

Main Sources of Entity's Cash and Resources

The main sources of income are membership subscriptions, facility hire, and sales of ski passes.

Entity's Reliance on Volunteers

The Club's members volunteer their time to attend meetings and provide governance support. In return Club vouchers are issued to the volunteers which may be redeemed at the club's discretion within the agreed time frame, which is usually 2 years from the date of issue.

Physical Address

Mt Cheeseman Ski Field Rd
Castle Hill 7580
New Zealand

Postal Address

PO Box 22178
Christchurch
New Zealand



The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

Statement of Service Performance

Mount Cheeseman Ski Club Incorporated For the year ended 31 December 2016

Description of Entity's Outcomes

Mount Cheeseman Ski Club Incorporated seeks to offer a wide range of activities, including non-ski activities, which it uses to promote year round use of the Clubs facilities.

Entity's Outputs

	2016	2015
Number of Financial Members	266	298
Number of Volunteer Day Participants - Club Champs	228	145
High Alpine (Snowline) Accommodation Nights	2,102	2,413
Unique Activity Based Groups utilizing Club facilities	16	14



The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

Statement of Financial Performance

Mount Cheeseman Ski Club Incorporated For the year ended 31 December 2016

	NOTES	2016	2015
Revenue			
Donations, fundraising and other similar revenue	1	11,000	9,305
Revenue from providing goods or services	1	451,888	693,346
Interest, dividends and other investment revenue	1	77	26
Total Revenue		462,964	702,677
Expenses			
Volunteer and employee related costs	2	127,408	177,471
Costs related to providing goods or service	2	162,398	240,146
Other expenses	2	231,831	236,058
Total Expenses		521,637	653,676
Surplus/(Deficit) for the Year		(58,672)	49,001



The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

Statement of Financial Position

Mount Cheeseman Ski Club Incorporated As at 31 December 2016

	NOTES	31 DEC 2016	31 DEC 2015
Assets			
Current Assets			
Bank accounts and cash	3	-	56,426
Debtors and prepayments	3	33,761	15,151
Inventory	3	3,791	1,290
Other Current Assets	3	4,481	5,376
Total Current Assets		42,033	78,243
Non-Current Assets			
Property, Plant and Equipment	5	627,833	608,875
Total Non-Current Assets		627,833	608,875
Total Assets		669,866	687,118
Liabilities			
Current Liabilities			
Bank overdraft	4	33,205	-
Creditors and accrued expenses	4	14,401	312
Other current liabilities	4	52,528	59,902
Total Current Liabilities		100,134	60,214
Non-Current Liabilities			
Other non-current liabilities	4	93,868	92,368
Total Non-Current Liabilities		93,868	92,368
Total Liabilities		194,002	152,582
Total Assets less Total Liabilities (Net Assets)		475,864	534,536
Accumulated Funds			
Accumulated surplus or (deficit)	6	475,864	534,536
Total Accumulated Funds		475,864	534,536



The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

Mount Cheeseman Ski Club Incorporated

Statement of Cashflows

For the Year Ended 31 December 2016

	2016 \$	2015 \$
<u>Cashflows from Operating Activities</u>		
<i>Cash was received from:</i>		
Donations, fundraising and other similar receipts	1,000	19,305
Fees, subscriptions and other receipts from members	60,714	45,739
Receipts from providing goods and services	385,841	636,449
Interest, dividends and other investment receipts	77	26
Net GST	895	-
	<u>448,526</u>	<u>701,519</u>
<i>Cash was applied to:</i>		
Payments to suppliers and employees	463,261	616,506
Net GST	-	5,581
	<u>463,261</u>	<u>622,087</u>
Net Cashflows from Operating Activities	<u>(14,735)</u>	<u>79,432</u>
<u>Cashflows from Investing & Financing Activities</u>		
<i>Cash was applied to:</i>		
Payments to acquire property, plant & equipment	74,896	11,237
Repayments of loans borrowed from other parties	-	1,000
	<u>74,896</u>	<u>12,237</u>
Net Cashflows from Investing & Financing Activities	<u>(74,896)</u>	<u>(12,237)</u>
Net Increase / (Decrease) in Cash	(89,631)	67,194
Opening Cash	56,426	(10,768)
Closing Cash	<u>(33,205)</u>	<u>56,426</u>
This is represented by:		
Bank Accounts and Cash	<u>(33,205)</u>	<u>56,426</u>



Statement of Accounting Policies

Mount Cheeseman Ski Club Incorporated For the year ended 31 December 2016

Basis of Preparation

The entity has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

Income Tax

Mt Cheeseman Ski Club Incorporated is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Changes in Accounting Policies

There have been no changes in accounting policies during the financial year. (Last year - nil).

Accounts Receivable

Receivables are stated at their estimated realisable value. Bad debts are written off in the year in which they are identified.

Inventories

Inventories are recorded at the lower of cost and net realisable value.

Club Vouchers

Club vouchers are issued for voluntary work performed by members. Vouchers may be redeemed at the club's discretion within the agreed time frame, which is usually 2 years from the date of issue.

Fixed Assets and Depreciation

The entity has the following classes of fixed assets:

- Buildings & Roads
- Tows & Motors
- Motor Vehicles
- Plant & Equipment

All fixed assets are recorded at cost or valuation less accumulated depreciation. Depreciation is charged at rates set by the Committee and calculated on a systematic basis, so as to progressively write off the assets over their useful economic lives.

Grants

Grants received are recognised as revenue unless specific conditions are attached to the grant and repayment of the grant is required where these conditions are not met. In these cases the grant is treated as a liability until the conditions are met.

The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.



Notes to the Performance Report

Mount Cheeseman Ski Club Incorporated For the year ended 31 December 2016

	NOTES	2016	2015
1. Analysis of Revenue			
Donations, fundraising and other similar revenue			
Sundry Income - Donations		1,000	9,305
Sundry Income - Grants		10,000	-
The Canterbury Community Trust		-	8,882
Total Donations, fundraising and other similar revenue		11,000	18,187
Revenue from providing goods or services			
Sundry Income		2,405	87,836
Snowline Lodge		137,927	135,663
Ski Hire & Lessons		18,878	44,552
Forest Lodge Hut Fees		28,795	38,761
Lift Tickets		166,288	256,229
Beginner Ski Package		2,328	5,448
Cafe Income		35,735	49,089
Vouchers Used		16,205	12,391
Club Racing Events		4,575	3,456
Merchandise Sales		1,618	1,477
Seasons Passes		3,883	3,822
Subscriptions Members		45,077	54,217
Work Party Levies		(11,827)	(8,478)
Total Revenue from providing goods or services		451,888	684,464
Interest, dividends and other investment revenue			
Sundry Income - Interest Received		77	26
Total Interest, dividends and other investment revenue		77	26

	NOTES	2016	2015
2. Analysis of Expenses			
Volunteer and employee related costs			
Wages and Salaries		127,408	177,471
Total Volunteer and employee related costs		127,408	177,471
Costs related to providing goods or services			
Opening Stock		-	12,940
Vouchers Issued		11,360	4,137
Cafe Purchases for Resale		17,130	24,901
Daylodge Fitout		-	64,042
Fuel & Oil		21,038	18,460
Lift Tickets Expenses		880	-
Merchandise Purchases		334	1,863
Mountain Manager		39,777	26,574
Other Field Expenses		13,246	7,374

The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

Plant Hire	-	2,238
Ski Hire - McEwings	5,594	14,858
Snowline Lodge Supplies	31,659	39,197
Snowline Lodge Light, Heat & Power	21,380	23,561
Total Costs related to providing goods or services	162,398	240,146

Other expenses

Accident Compensation Levy	4,916	2,326
Accountancy Fees	2,793	2,400
Advertising	2,474	5,019
Affiliation Fees	950	1,000
Audit Fee	2,087	3,000
Bank Charges	5,222	5,679
Depn - Buildings & Leasehold Improvement	30,211	28,442
Depn - Motor Vehicles	13,832	16,527
Depn - Plant & Equipment	10,986	13,092
Depn - Tows & Mowers	909	996
General Expenses	3,256	3,821
Insurance	40,582	41,624
Interest - Bank Overdraft	1,228	480
Interest - Grader Loan (Grierson)	6,446	4,050
Marketing	2,459	-
Office Expenses	1,523	4,045
Radio Equipment Expenses	188	-
Repairs & Maintenance	80,249	81,230
Rent & Rates	7,474	9,037
Staff Expenses	6,604	5,144
Telephone & Internet	7,442	8,146
Total Other expenses	231,831	236,058

NOTES 2016 2015

3. Analysis of Assets**Debtors and prepayments**

Prepayments	10,004	-
Accounts Receivable	23,757	15,151
Total Debtors and prepayments	33,761	15,151

Inventory

Stock on Hand	3,791	1,290
Total Inventory	3,791	1,290

Other current assets

GST	4,481	5,376
Total Other current assets	4,481	5,376

Non-current assets

Property, Plant and Equipment	627,833	608,875
Total Non-current assets	627,833	608,875

Total Analysis of Assets	669,866	630,692
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The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

	NOTES	2016	2015
4. Analysis of Liabilities			
Bank accounts and cash			
BNZ Visa - Cam Lill		1,494	1,821
BNZ - Main Trading		31,711	(58,247)
Total Bank accounts and cash		33,205	(56,426)
Accounts Payable			
Accounts Payable		14,401	312
Total Accounts Payable		14,401	312
Other current liabilities			
Accrued Expenses		866	4,014
Club Vouchers Liability		10,241	21,440
Current Portion of Grierson Loan	13	10,000	10,000
Grants in Advance	11	-	10,000
Income in Advance		31,421	14,448
Total Other current liabilities		52,528	59,902
Other non-current liabilities			
Grierson Loan	13	93,868	92,368
Total Other non-current liabilities		93,868	92,368
Total Analysis of Liabilities		194,002	96,156

The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

5. Property, Plant and Equipment

2016	Cost or Valuation \$	Accumulated Depreciation \$	Book Value \$
Buildings and Roads	1,200,874	706,966	493,908
Tows and Motors	314,125	303,793	10,332
Motor Vehicles	217,510	155,358	62,152
Plant and Equipment	291,954	230,513	61,441
Total	2,024,463	1,396,630	627,833
2015	Cost or Valuation \$	Accumulated Depreciation \$	Book Value \$
Buildings and Roads	1,168,958	676,755	492,203
Tows and Motors	314,125	302,884	11,241
Motor Vehicles	189,210	126,526	62,684
Plant and Equipment	262,274	219,527	42,747
Total	1,934,567	1,325,692	608,875
Depreciation for the Year	2016	2015	
Buildings and Roads	30,211	28,442	
Tows and Motors	909	996	
Motor Vehicles	13,832	16,527	
Plant and Equipment	10,986	13,092	
Total	55,938	59,057	

NOTES 2016 2015

6. Accumulated Funds

Accumulated Funds		
Opening Balance	534,536	485,535
Accumulated surplus or (deficit)	(58,672)	49,001
Total Accumulated Funds	475,864	534,536
Total Accumulated Funds	475,864	534,536

The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

7. Related Party Transactions

Description of Related Party Relationship	Description of Transaction	2016	2015	2016	2015
		Value of Transaction	Value of Transaction	Amount Outstanding	Amount Outstanding
CBL Contracting Limited, owned by Cam Lill, President	Management Fee	41,229.47	38,226.76	1,165.64	-
CBL Contracting Limited, owned by Cam Lill, President	Purchase of Shipping Container	1,748.00	-	-	-
CBL Contracting Limited, owned by Cam Lill, President	Crane Truck Hire	747.50	897.00	-	-
CBL Contracting Limited, owned by Cam Lill, President	Cartage	-	747.50	-	-

8. Assets Used as Security for Liabilities

Nature and Amount of Borrowing

Grierson Loan

Balance as at 31 December 2016: \$103,868
Maturity Date: No set Final Repayment Date
Repayments: Proposed 2017 Repayment of \$10,000
Interest Charged: 5%

BNZ Overdraft Facility

Overdraft allowance: \$80,000
Interest Charged: 10% per annum above base rate

Nature and Amount of Asset Used as Security

Loan over Champion Grader

Debenture over assets and undertakings

The Club operates a BNZ Business Visa card which has a limit of \$4,000.

9. Statement of Contingent Liabilities

There are no contingent liabilities or guarantees as at balance date. 31/12/2015 (Nil).

10. Statement of Commitments

There are no commitments as at balance date.

In 2015 there were the following capital commitments at balance date:

- Lunchrock Track - Committed project spend \$20,000 in 2016
- Replacement Diesel Tanks - Project estimated cost \$130,000. \$30,000 committed to phase 1 in 2016.

The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

11. Grants in Advance

There have been no grants received during the year which have not been applied to expenditure. (2015 : \$10,000).

Grants received during the year	2016	2015
	\$	\$
CERT	-	10,000
Total	-	10,000

Unused Grants with Conditions	2016	2015
	\$	\$
CERT	-	10,000
Total	-	10,000

12. Events After the Balance Date

There were no events that have occurred after the balance date that would have a material impact on the Performance Report. (2015: Nil).

13. Loans

Loans, including finance leases, are detailed below along with the original term, security and interest rates at balance date.

	2016	2015
Grierson Loan	\$103,868	\$102,368
Repayable as follows:		
Current Liability	\$10,000	\$10,000
Non-Current Liability	\$93,868	\$92,368

Commencement Date: 05/01/2010 - No set Final Repayment Date
Proposed 2017 Repayment: \$10,000.00
Interest rate: 5%
Security: Champion Grader

14. Review

The Performance Report has been reviewed, please refer to the attached Independent Assurance Practitioner's Review Report.

MOUNT CHEESEMAN SKI CLUB INC

Schedule of Fixed Assets and Depreciation For the Year ended 31st December 2016

Asset	Cost Price	Book Value 01/01/2016	Additions Disposals	Gain/Loss on Disposal	Capital Profit	Depreciation Mth Rate	Accum Deprec 31/12/2016	Book Value 31/12/2016
<u>BUILDINGS & ROADS</u>								
Snowline Lodge	298,137	53,585				12 2.5% CP	7,453	252,005
Forest Lodge	136,385	22,559				12 2.5% CP	3,410	117,236
Day Lodge and Workshop	699,985	397,376				12 2.5% CP	17,500	379,876
Water Cylinder	6,000					12 0.0% CP	0	6,000
2007 Road Development	28,451	18,683				12 4.0% CP	1,138	10,906
Gibson Wing Roof			9,062			10 2.5% CP	189	189
2016 Lunch Track			13,964			8 4.0% CP	373	13,591
2016 Road Remediation			8,890			5 4.0% CP	148	148
TOTAL BUILDINGS & ROADS	1,168,958	492,203	31,916				30,211	706,966
<u>TOWS & MOTORS</u>								
Main T-Bar Tow	132,666					12 0.0% DV	0	132,666
Gardiner Number 2	10,666	7				12 20.0% DV	1	10,660
Gardiner Number 3	4,000	2				12 20.0% DV	0	3,998
Poma Motor	2,500	2				12 20.0% DV	0	2,498
Ridge T-Bar	154,540	6,526				12 6.7% DV	437	148,451
Noddy Tow	2,925	5				12 20.0% DV	1	2,921
Crash Pads	4,628	3,148				12 10.0% DV	315	1,795
Crash Pads	2,200	1,551				12 10.0% DV	155	804
TOTAL TOWS & MOTORS	314,125	11,241					909	303,793
<u>MOTOR VEHICLES</u>								
2002 Polaris Skidoo	4,889	164				12 26.0% DV	43	4,768
Briford Trailer	1,956	138				12 30.0% DV	41	1,859
1996 Champion Grader Model 720A	85,000	36,992				12 13.0% DV	4,809	52,817
1991 Toyota Landcruiser VX - CDY949	15,652	3,389				12 30.0% DV	1,017	13,280
1988 Kassbohrer PB200 Snow Groomer	75,626	18,806				12 30.0% DV	5,642	62,462
1991 PB 240D Groomer	15,000					12 30.0% DV	0	15,000
1991 Toyota Landcruiser VX - HJP39	6,087	3,195				12 30.0% DV	959	3,851
Portable Fuel Trailer			8,300			9 16.0% DV	996	996
Yamaha Skidoo			5,000			3 26.0% DV	325	325
TOTAL MOTOR VEHICLES	204,210	62,684	13,300				13,832	155,358
<u>PLANT & EQUIPMENT</u>								
General Plant	20,998	53				12 20.0% DV	11	20,956
Radios	21,514	130				12 20.0% DV	26	21,410
Office Furniture & Equipment	7,213	101				12 0.0% DV	0	7,112
Tool Kit	515	515				12 0.0% DV	0	515
New Fuel Tanks	6,210	8				12 20.0% DV	2	6,204
Computer	8,759	59				12 20.0% DV	12	8,712
Gas Barbeque	835	22				12 0.0% DV	0	813
Gas Oven & Fittings	13,607	170				12 20.0% DV	34	13,471
Chainsaw	1,289	11				12 20.0% DV	2	1,280
Weather Station	9,538	101				12 20.0% DV	20	9,457
Skiposs Ticket System	13,025	181				12 20.0% DV	36	12,880
Grader Blade	5,000	322				12 20.0% DV	64	4,742
Telephone System	4,029	43				12 31.2% DV	13	3,999
MYOB Software	203	1				12 48.0% DV	0	202
Motorola GP328 Radios	2,106					12 60.0% DV	0	2,106
Computer	2,185	1				12 60.0% DV	1	2,185
Switchboard Upgrade	5,440	1,879				12 12.0% DV	225	3,786
Signage	5,740	1,922				12 12.0% DV	231	4,049
Phone System	4,203	99				12 36.0% DV	36	4,140
Communication Radios	1,186	1				12 60.0% DV	1	1,186
Tools	1,271	1,271				12 0.0% DV	0	1,271
Defibrillator	4,401	155				12 36.0% DV	56	4,302
White Fixed Shelves	2,464	1,042				12 12.0% DV	125	1,547
Furnishings	1,687	165				12 30.0% DV	50	1,572
Weatherline Vantage Pro 2	1,584	5				12 60.0% DV	3	1,582
Website	3,160	11				12 60.0% DV	7	3,156
Forest Generator	6,398	1,373				12 24.0% DV	330	5,355
Auxiliary Weather Station	11,142	78				12 60.0% DV	47	11,111
Radio Repeater Station	8,500	239				12 48.0% DV	115	8,376
Skipos System	7,790	229				12 48.0% DV	110	7,671
Tait Radio Telephone	970					12 80.4% DV	0	970
Radio Telephones	2,463	22				12 67.0% DV	15	2,456
Acer Notebook	1,230	61				12 50.0% DV	31	1,200

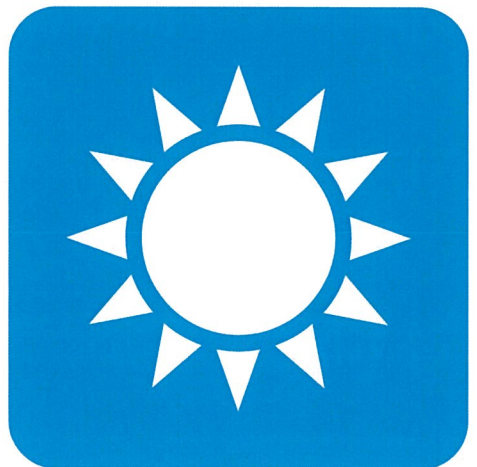
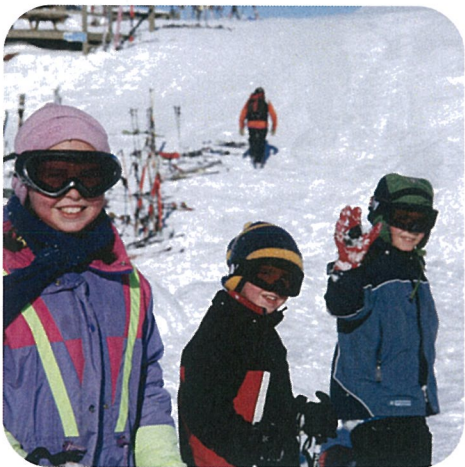
The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.

MOUNT CHEESEMAN SKI CLUB INC

Schedule of Fixed Assets and Depreciation For the Year ended 31st December 2016

Asset	Cost Price	Book Value 01/01/2016	Additions Disposals	Gain/Loss on Disposal	Capital Profit	Depreciation Mth Rate	Accum Deprec 31/12/2016	Book Value 31/12/2016
Acer Notebook	734	36				12 50.0% DV	18	18
Econo Washer	1,912	889				12 16.0% DV	142	747
Ski Gates	6,184	3,923				12 10.0% DV	392	3,531
Club Radio Telephones	2,824	26				12 67.0% DV	17	9
Ski Race Signs	5,775	3,663				12 10.0% DV	366	3,297
Radio Reception Aerials	2,150	1,293				12 13.0% DV	168	1,125
Online Booking Software	8,189	639				12 50.0% DV	320	319
Dishwasher	1,123	498				12 20.0% DV	100	398
Track Indicator Sign	2,150	626				12 30.0% DV	188	438
6 Handheld Radios	3,300	139				12 67.0% DV	93	46
Snowline Dryer	1,917	1,342				12 13.0% DV	174	1,168
Forest Lodge Telephone System	6,415	2,593				12 30.0% DV	778	1,815
Webcamera	7,574	548				12 67.0% DV	367	181
Explosive Magazine	6,000	3,895				12 16.0% DV	623	3,272
Banner Flags	2,025	1,571				12 10.0% DV	157	1,414
Stick Blender	1,744	748				12 30.0% DV	224	524
Float Air Bag	1,776	963				12 30.0% DV	289	674
10 Transceiver Radios	2,590	1,192				12 40.0% DV	477	715
2 x Float Airbag Pack	1,776	1,287				12 30.0% DV	386	901
3 x Icom F3003 Handheld Radios	1,718	1,088				12 40.0% DV	435	653
Phone System	3,330	2,414				12 30.0% DV	724	1,690
2 x Monitors & Brackets	2,981	2,111				12 50.0% DV	1,056	1,055
Menu Board	694	461				12 67.0% DV	309	152
Plate Compactor	738	532				12 67.0% DV	356	176
10ft Shipping Container			1,520			4 10.0% DV	51	1,469
Diesel Tank			28,160			5 10.0% DV	1,173	26,987
TOTAL PLANT & EQUIPMENT	262,274	42,747	29,680				10,986	61,441
TOTAL FIXED ASSETS	1,949,567	608,875	74,896				55,938	627,833

The accompanying notes form part of these performance reports. These performance reports should be read in conjunction with the attached Independent Assurance Practitioner's Review Report.



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cheeseman 

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